よい朝のために。 **KY RITSU** HOTELS & DORMITORIES

FY 3/25 H1 (4-9/2024)

Consolidated Financial Results

November 22, 2024 Kyoritsu Maintenance Co., Ltd. [Securities Code 9616]



01 Summary of Financial Results for FY 3/25 H1 P.02

<u>02</u> FY 3/25 Consolidated Financial Forecasts P.15

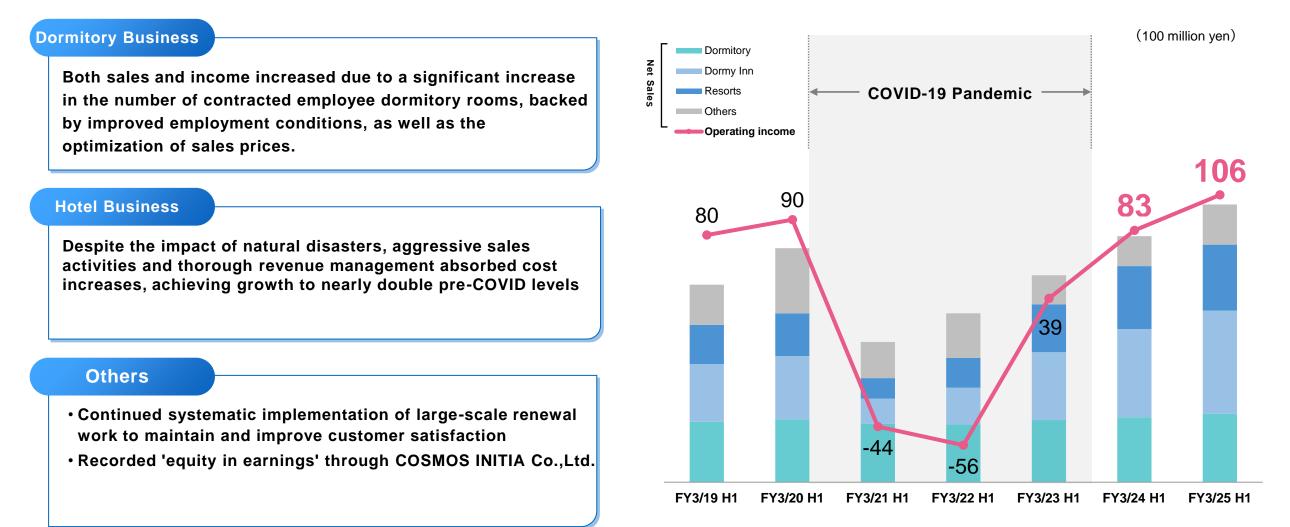


01 Summary of Financial Results for FY 3/25 H1

02 FY 3/25 Consolidated Financial Forecasts



Achieved highest profit by absorbing cost increase through enhancement of product competitiveness and promotion of sales price optimization





(100 million yen)

			VoV Comparison			Special Caus	es	- YoY Comparison	FY 3/25
	FY 3/24 H1 Results (4–9/2023)	FY 3/25 H1 Results (4–9/2024)			YoY Comparison Increase/Decreas Cost for Large-Se Renewal	e inIncrease/Decrease i		without Factors on the Left	Forecasts Rate of Achievement
			A)	В	C	D		
Net Sales	986	1,113	+126	+12.9%	-6	+33		+99	49.3%
Operating Income	83	106	+22	+26.5%	-7	+6		+23	57.4%
Ordinary Income*1	82	112	+30	+36.6%	-7	+6	+8	+22	59.0%
Net Income	47	77	+30	+64.2%	Opera	ating Incom	е		61.8%
EPS(yen)*2	60.3	99.0	+38.7	+64.2%	83	B	C +6	+23 106	-
Depreciation Expense	32	36	+4	+12.6%		-7			-
Cash Flow*³	79	113	+34	+43.3%	FY 3/24	Increase/Decrease I	oY Comparison of ncrease	Original FY 3/25	-
Capital Investment	84	198	+113	+133.3%	H1 Results in Cost for in opened after Large-Scale Renewal April 2023 onwards			growth rate H1 Results	-

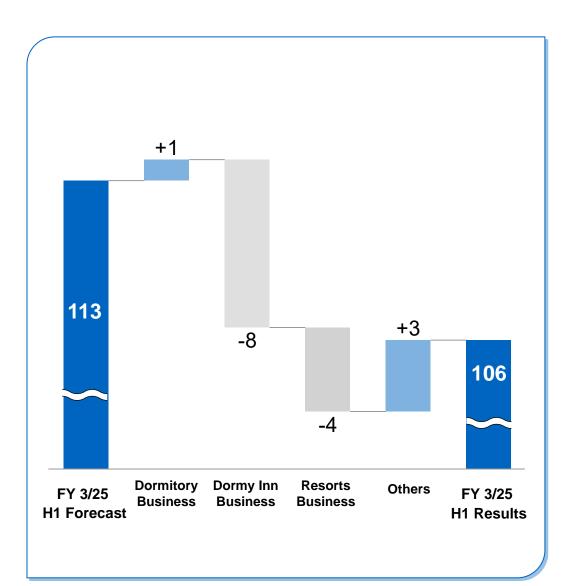
*1 870 million yen of Equity in earnings of affiliated companies was recorded in the first half-year of the fiscal year ending 2025 due to the acquisition of COSMOS INITIA Co., Ltd.

*2 The Company carried out a stock split on April 1, 2024, at a ratio of two shares per one common share. Accordingly, EPS have been calculated presuming that this stock split was carried out at the start of fiscal year ending March 31, 2024.

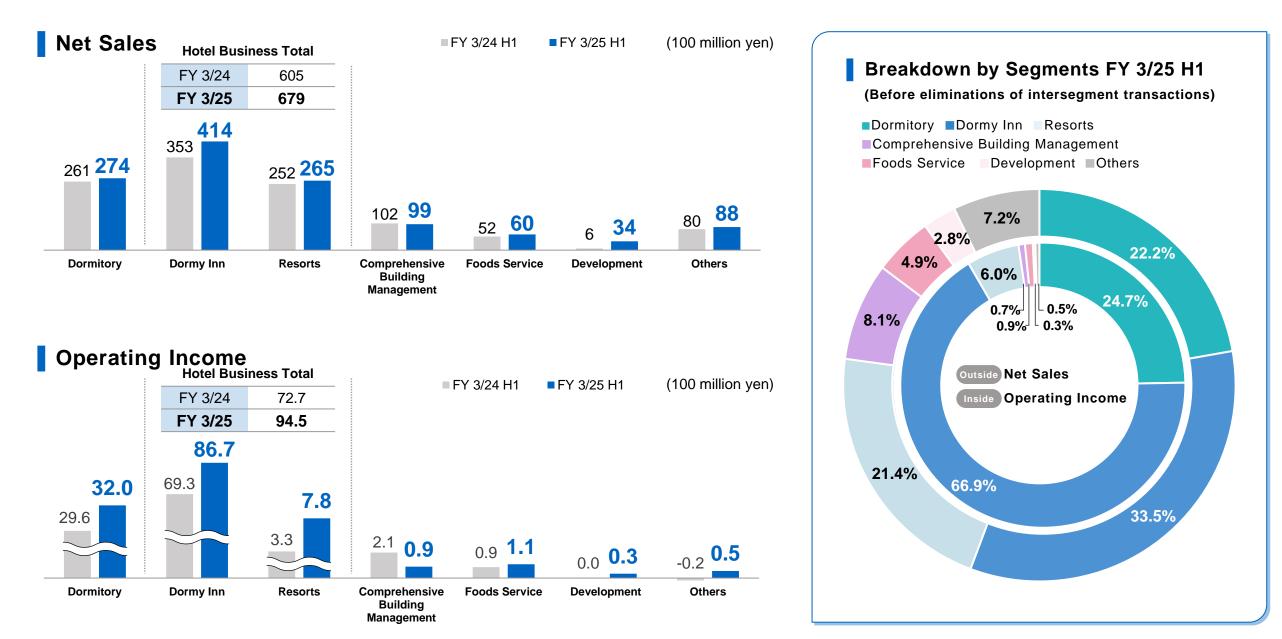
*3 Cash Flow: Net Income + Depreciation Expense



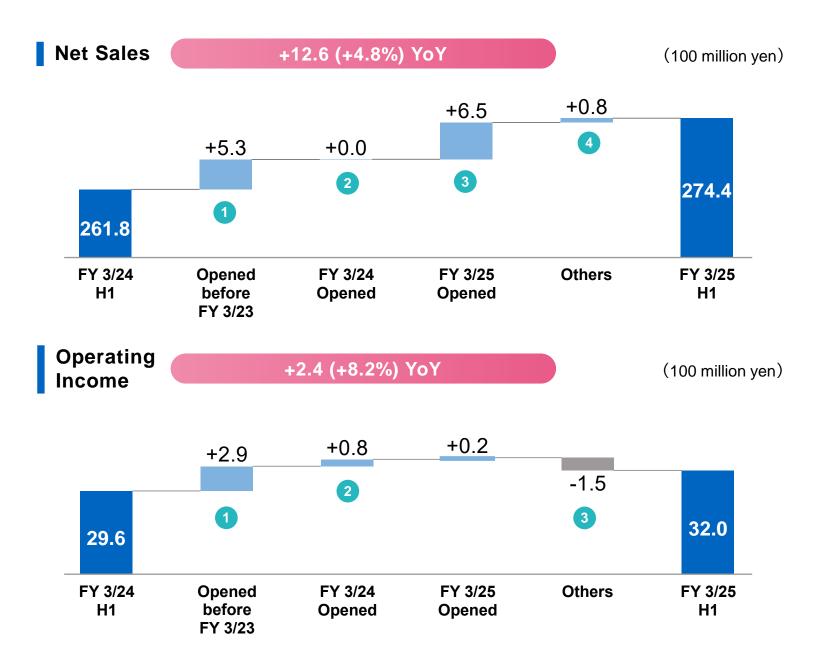
Operating (100 millio		Q1 (4–6/2024)	Q2 (7–9/2024)	H1 (4–9/2024)	Main Cause
	FY 3/25 Forecast	17	12	30	
Dormitory Business	FY 3/25 Results	19	12	32	 It progresses largely as planned.
	Comparison with Plans	+1	-0	+1	
	FY 3/25 Forecast	34	61	95	
Dormy Inn Business	FY 3/25 Results	35	51	86	
	Comparison with Plans	+1	-9	-8	•Failed to meet targets due to impacts such as reservation
	FY 3/25 Forecast	-5	17	12	 cancellations from typhoons and Nankai Trough earthquake
Resorts Business	FY 3/25 Results	-5	13	7	early warning announcements
	Comparison with Plans	-0	-4	-4	
	FY 3/25 Forecast	-14	-10	-24	•Comprehensive building management business and other
Others	FY 3/25 Results	-10	-9	-20	business Kyoritsu Solutions exceeded plans
	Comparison with Plans	+3	+0	+3	•Exceeded plan due to consolidated adjustment differences
	FY 3/25 Forecast	32	81	113	
Total	FY 3/25 Results	38	67	106	-
	Comparison with Plans	+5	-13	-7	











1	Increase in sales and income due to setting of appropriate selling prices Revenue decrease due to reduced occupancy				
2	Contract fee decreas	e	d occupancy increase	+0.9 -0.9	
3			I: 8 facilities 907 rc Global House Nigawa KU ROKKO HOUSE		
	Nishi-Kasai South Exit Chikusa Minami		Osaka Kyobashi Sakai Kaigan Dori	220 87	
4	Contracted Busi	ness,	etc.	+0.8	

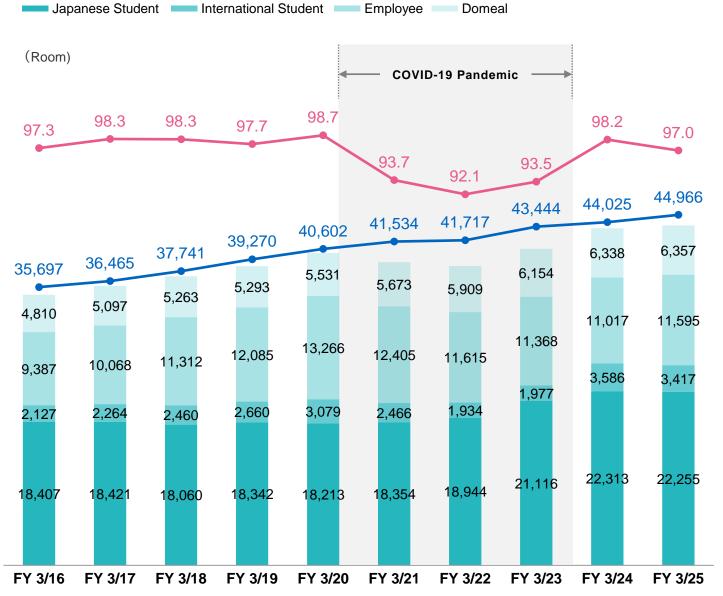
Profit increase due to optimization of sales prices Profit decrease from reduced occupancy Cost inflation (Food costs, renovation costs, utilities, etc.)	+8.6 -2.7 -3.0
Profit increase from revenue growth Contract fee decrease Decrease in opening expenses	+0.8 -0.9 +0.9
3 Increase in headquarters costs (promotion expenses, etc.)	-1.5

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Dormitory Business



--- OCC (%) --- Capacity

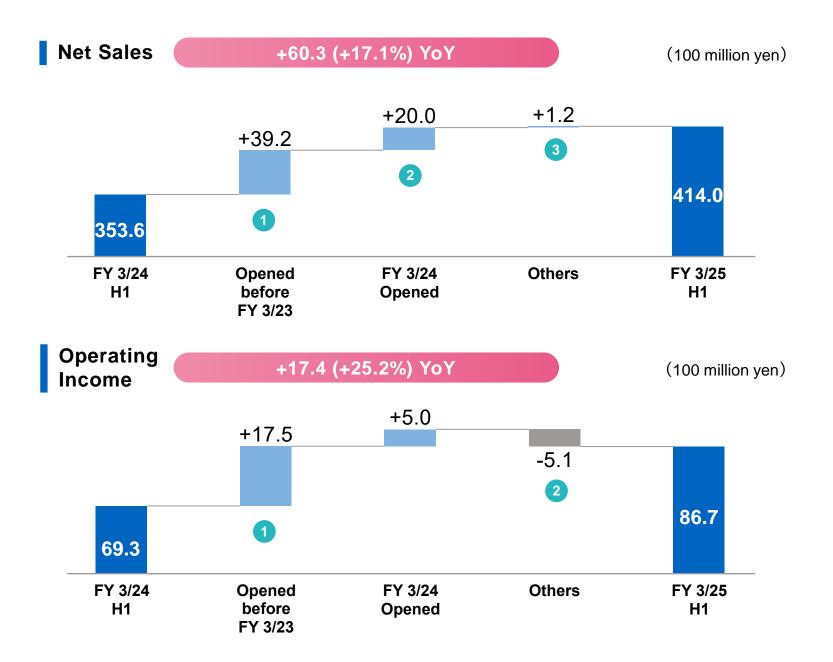


	FY 3/23	FY 3/24	YoY	FY 3/25	ΥοΥ
Occupancy Ratio at the Beginning	93.5%	98.2%	+4.7pt	97.0%	-1.2pt
Number of Properties (Facilities)	514	519	+5	526	+7
Number of Rooms	43,444	44,025	+581	44,966	+941
Number of Rooms Occupied	40,615	43,254	+2,639	43,624	+370

Breakdown of Occupied Rooms (Unit: room)

	FY 3/23	FY 3/24	ΥοΥ	FY 3/25	YoY
Domeal	6,154	6,338	+184	6,357	+19
Employee	11,368	11,017	-351	11,595	+578
International Student	1,977	3,586	+1,609	3,417	-169
Japanese Student	21,116	22,313	+1,197	22,255	-58





1		enue increas D yen (YoY + 1,062	se from RevPAR growth +3	9.2
0	FY 3/	/24 Newly op	ened: 4 facilities 750 rooms	5
6	Sep.	Aomori	194 Feb. Toyohashi	170
	Jan.	NonoBeppu	269 Mar. Nono Asakusa Bettei	117
3	-).3 1.5

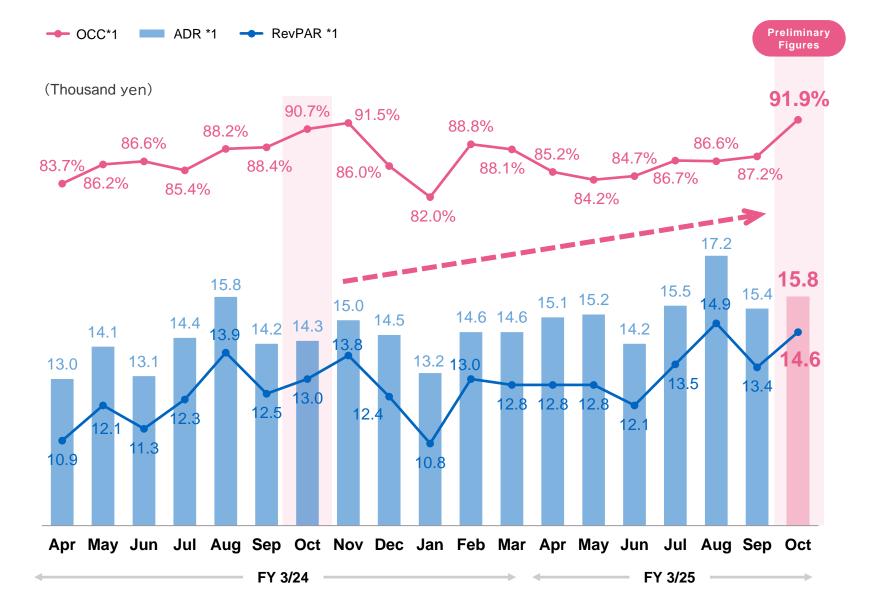
Profit increase from revenue growth Cost inflation (Food costs, linen, cleaning costs, etc.)	+27.8 -10.3
2 Large-scale renewal work increase/decreas	se -2.3
SEOUL Gangnam (South Korea)	+0.3
Headquarters costs, etc.	-3.1

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Dormy Inn Business Monthly Trends in Occupancy Ratio, Average Daily Rate and RevPAR





*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

	OCC (%)							
	Q1	Q2	Q3	Q4	Full Year			
FY 3/24	85.5	87.3	89.4	86.2	87.1			
FY 3/25	84.7	86.8	-	-	-			
YoY	-0.8pt	-0.5pt	-	-	-			

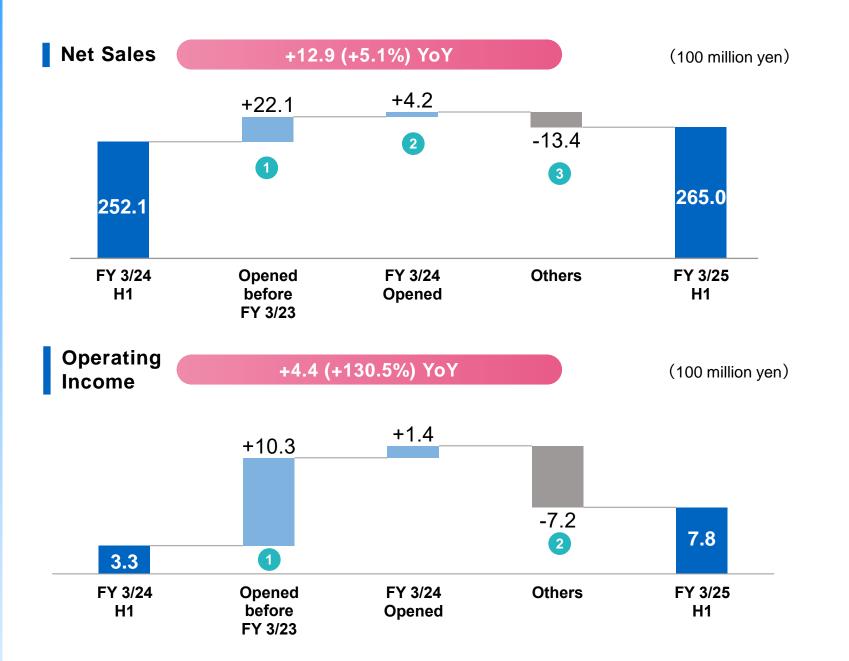
ADR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	13.4	14.8	14.6	14.2	14.3
FY 3/25	14.8	16.1	-	-	-
ΥοΥ	+1.4	+1.2	-	-	-

RevPAR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	11.4	12.9	13.1	12.2	12.4
FY 3/25	12.6	13.9	-	-	-
YoY	+1.1	+1.0	-	-	-



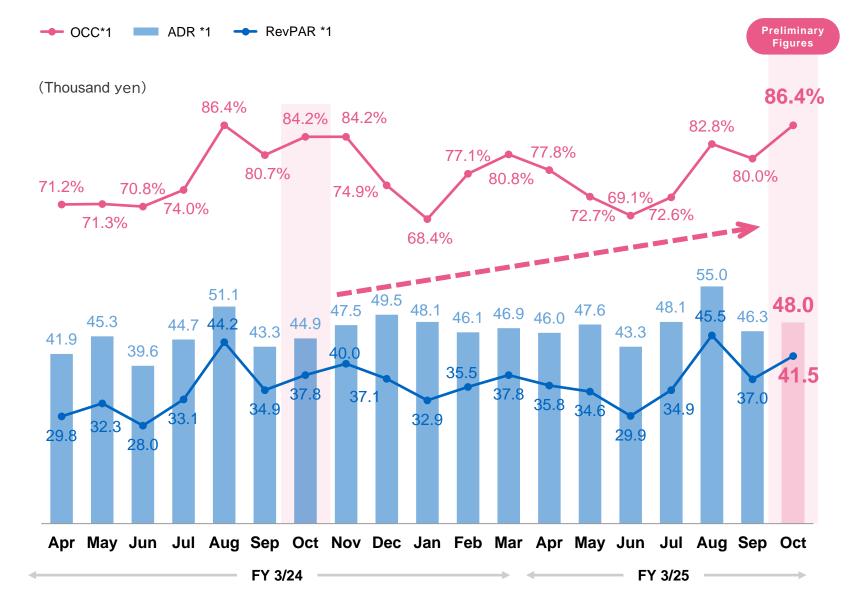




1	Profit increase from revenue growth Cost inflation (Linen, cleaning costs, utilities, etc.)	+15.1 -4.8
2	Large-scale renewal work increase/decrease Headquarters costs, etc.	-4.5 -2.7

Resorts Business Monthly Trends in Occupancy Ratio, Average Daily Rate and RevPAR





*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

OCC (%)								
	Q1	Q2	Q3	Q4	Full Year			
FY 3/24	71.1	80.4	81.1	75.4	77.1			
FY 3/25	73.4	78.5	-	-	-			
YoY	+2.2pt	-1.9pt	-	-	-			

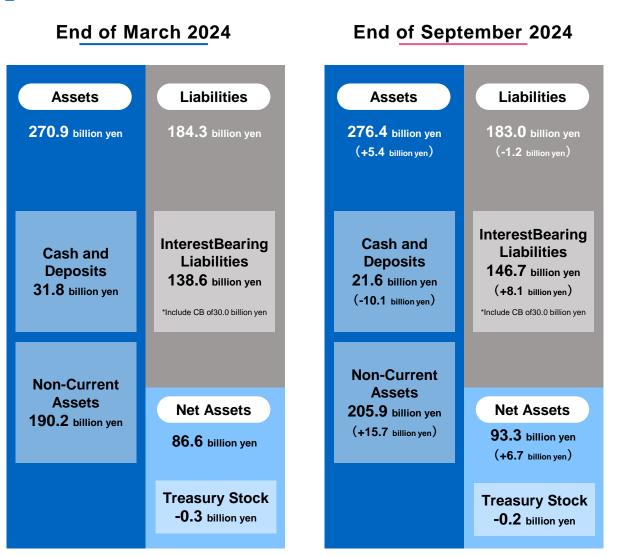
ADR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	42.4	46.6	47.2	47.0	45.9
FY 3/25	45.8	50.0	-	-	-
ΥοΥ	+3.4	+3.3	-	-	-

RevPAR (thousand yen)

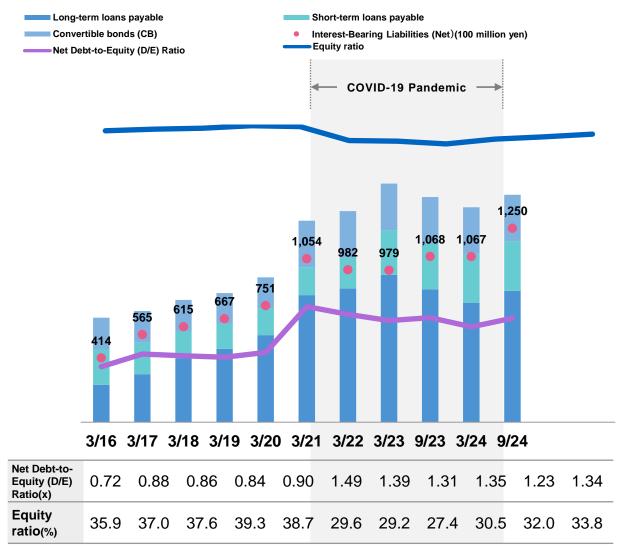
	Q1	Q2	Q3	Q4	Full Year
FY 3/24	30.1	37.5	38.3	35.4	35.4
FY 3/25	33.6	39.2	-	-	-
YoY	+3.4	+1.7	-	-	-





Consolidated Balance Sheet

Net Debt-to-Equity (D/E) Ratio



Notes: Interest-bearing liabilities = Short-term loans payable + Current portion of bonds + Bonds + Long-term loans payable + Lease debts + Convertible bonds (CB)

Dividends/Shareholder Benefits



(von)

Dividends

6.8

6.3



16.5 10.0 10.0 11.0 9.0 6.0 5.0 16.0 5.0 11.C 10.09.0 8.0 6.5 5.0 5.05.0 FY 3/16 FY 3/17 FY 3/18 FY 3/19 FY 3/20 FY 3/21 FY 3/22 FY 3/23 FY 3/24 FY 3/25

32.0

16.0

24.5

EPS (yen)	78.6	92.2	113.0	122.7	117.7	-156.0	7.0	54.3	159.1	160.2
Payout ratio (%)	16.5	16.8	17.7	18.3	25.3	-	144.6	20.2	15.4 [*]	20.0

* The dividend payout ratio excluding the effects of special factors in FY 3/24, i.e., the equity method investment gain of 5.02 billion yen and the impairment loss of 2.01 billion yen, is 20.3%

Note: The dividend amount is calculated taking into account the 2-for-1 stock split of common shares on April 1, 2024.

Shareholder Benefits

Enhancement of "Shareholder Benefit Vouchers" (twice yearly) and "Long-term Shareholder Benefit Vouchers" (once yearly)

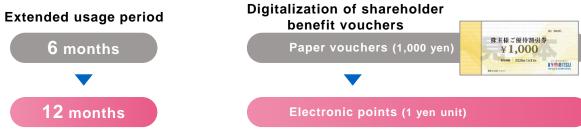
Applicable to shareholders registered as of end of March 2025

			(yen)
Number of shares owned	Previous*	After change*	Difference
100 shares or more \sim Less than 200 shares	3,000	6,000	+3,000
200 shares or more $ \sim $ Less than 500 shares	3,000	12,000	+8,000
500 shares or more \sim Less than 1,000 shares	8,000	22,000	+14,000
1,000 shares or more \sim Less than 2,000 shares	21,000	42,000	+21,000
2,000 shares or more $\ \sim$ Less than 5,000 shares	40,000	80,000	+40,000
5,000 shares or more $\ \sim$ Less than 10,000 shares	70,000	140,000	+70,000
10,000 shares or more	150,000	300,000	+150,000

*Calculated by combining "Shareholder Benefit Vouchers" (twice yearly) and "Long-term Shareholder Benefit Vouchers" (once yearly). Please check our website for details

*Long-term Shareholder Benefit Vouchers" are for shareholders who have held shares continuously for 3 or more years as of March 31

Improving Shareholder Benefit Convenience





01 Summary of Financial Results for FY 3/25 H1

<u>02</u> FY 3/25 Consolidated Financial Forecasts



Dormitory and Hotel businesses showing steady growth, progressing at a pace one year ahead of Medium-Term Management Plan

Dormitory Business

• High level of occupancy is to be maintained, with occupancy rate at the beginning of the period of 97.0%

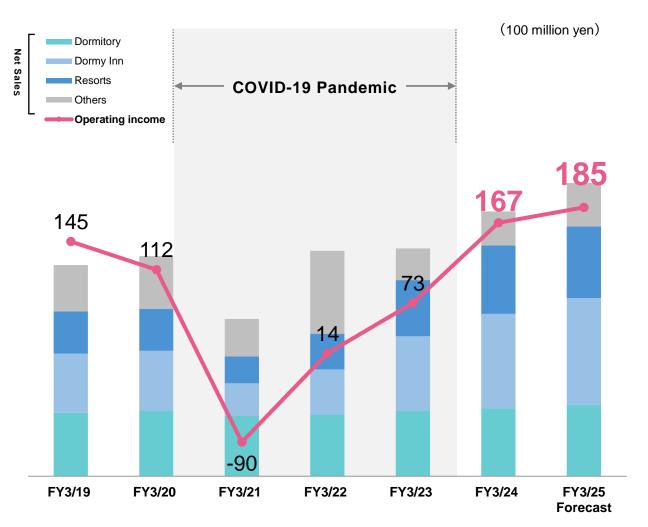
• We plan to achieve higher sales and income with increased sales from newly opened facilities and through efforts to restore selling prices to pre-COVID levels and to set appropriate selling prices.

Hotel Business

• We will continue to implement rigorous revenue management through dynamic pricing, capitalizing on improvements in the business environment driven by the growth in domestic and inbound demand \rightarrow Continuing strong trend in second half.

• We will strategically promote and execute large-scale renewal works to improve customer satisfaction.

• While the fiscal year ending March 2025 will suffer the effects of restraint on new openings under development adjustments related to COVID-19, the pace of new openings is set to return to that as given in the Medium-Term Management Plan in the next fiscal year (ending March 2026) and later.





(100 million yen)

					_					(100 million yen	
	FY 3/24 FY 3/25						Special Causes			- YoY Comparison	
	Results (4/2023–3/2024)	F f 3/25 Forecast (4/2024–3/2025)	YoY Comparison			YoY Comparison of Increase/Decrease ir Cost for Large-Scale Renewal		e in Equity in ea oril affiliated co	ompanies	without Factors on the Left	
Net Sales	2,041	2,260	+218	+10.7%		-19	+56		-	+181	
Operating Income	167	185	+17	+10.7%		-33	+13		-	+37	
Ordinary Income	211 ^{*1}	190	-21	-10.0%	_	-33	+13	-;	38	+37	
Net Income	124	125	+0	+0.7%		Opera	ting Inco	me			
EPS (yen)*2	159.1	160.2	+1.08	+0.7%			-	C	+37	7 185	
DPS (yen)*²	24.5	32.0	+8	+30.6%		167	B	+13			
Depreciation Expense	67	78	+10	+15.0%			-33				
Cash Flow*3	191	200	+8	+4.2%	_	FY 3/24	YoY Comparison of Increase/Decrease	YoY Comparison of Increase/Decrease	Original	FY 3/25	
Capital Investment	179	400	+220	+123.4%	_	Results	in Cost for Large-Scale Renewal	in opened after April 2023 onwards	growth rat	te Forecast	

*1 Recorded an equity method investment gain (gain from negative goodwill) of 5.02 billion yen in the fiscal year ended March 2024 due to the acquisition of Cosmos Initia Co., Ltd. shares.

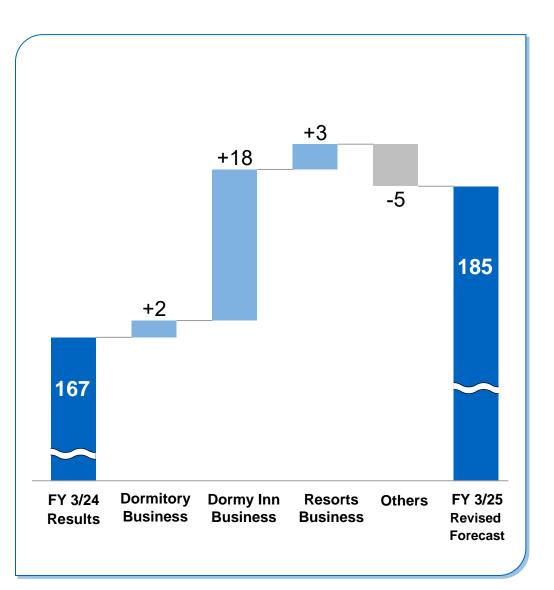
*2 We implemented a 2-for-1 split of common shares effective April 1, 2024. EPS and DPS are calculated based on the assumption that the stock split occurred at the beginning of the fiscal year ended March 2024.

*3 Cash Flow: Net Income + Depreciation Expense

Consolidated Financial Forecast: Quarterly Operating Income by Major Segments

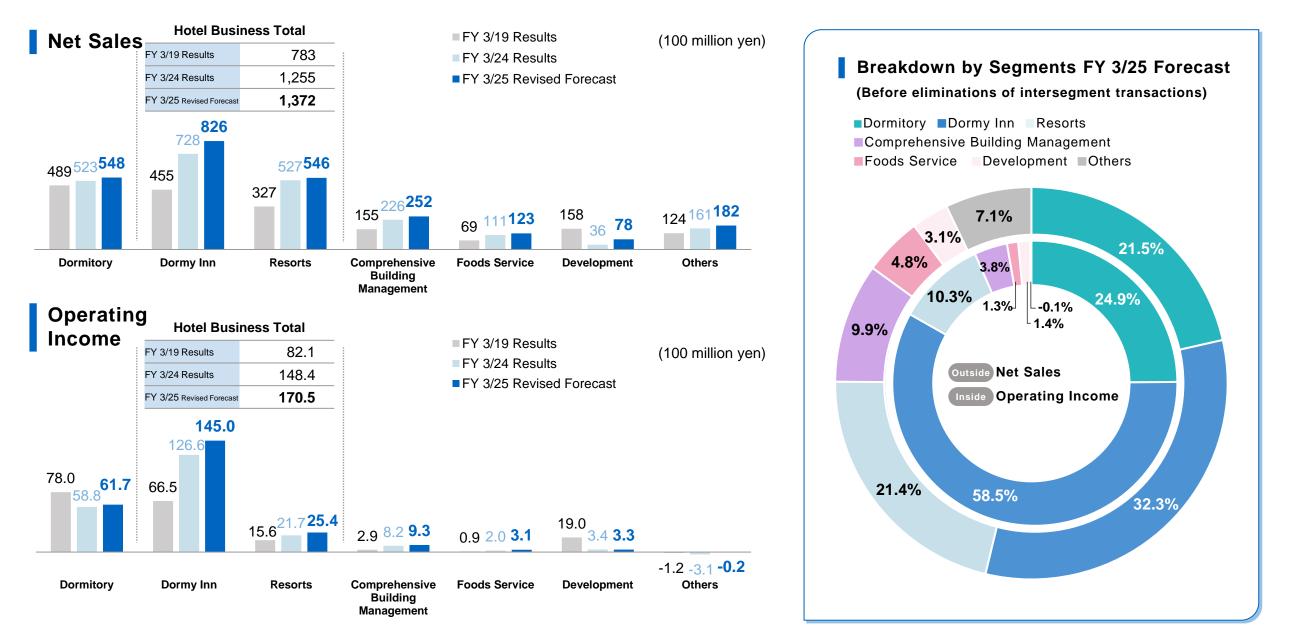


•	g Income lion yen)	Q1 (4~6)	Q2 (7~9)	Q3 (10~12)	Q4 (1~3)	Full Year
	FY 3/24 Results	16	13	8	20	58
Dormitory Business	FY 3/25 Previous Forecast	17	12	10	19	60
	FY 3/25 Revised Forecast	19	12	10	19	61
	FY 3/24 Results	28	40	39	18	126
Dormy Inn Business	FY 3/25 Previous Forecast	34	61	47	3	147
	FY 3/25 Revised Forecast	35	51	54	3	145
	FY 3/24 Results	-6	9	13	4	21
Resorts Business	FY 3/25 Previous Forecast	-5	17	14	-0	27
	FY 3/25 Revised Forecast	-5	13	17	-0	25
	FY 3/24 Results	-9	-8	-10	-11	-40
Others	FY 3/25 Previous Forecast	-14	-10	-11	-14	-49
	FY 3/25 Revised Forecast	-10	-9	-12	-14	-46
	FY 3/24 Results	29	54	51	31	167
Total	FY 3/25 Previous Forecast	32	81	61	9	185
	FY 3/25 Revised Forecast	38	67	69	9	185

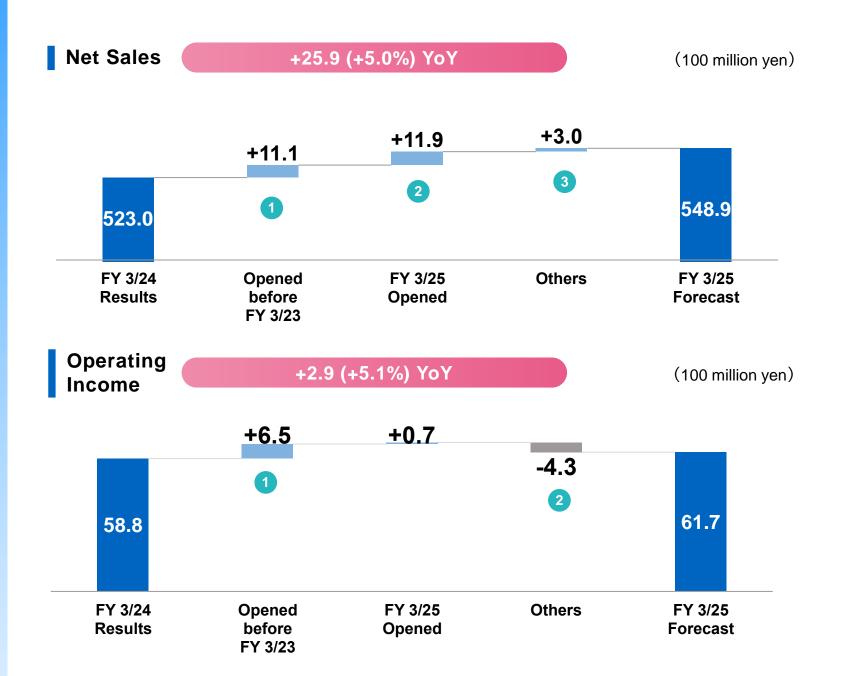


Consolidated Financial Forecast: Breakdown by Segments





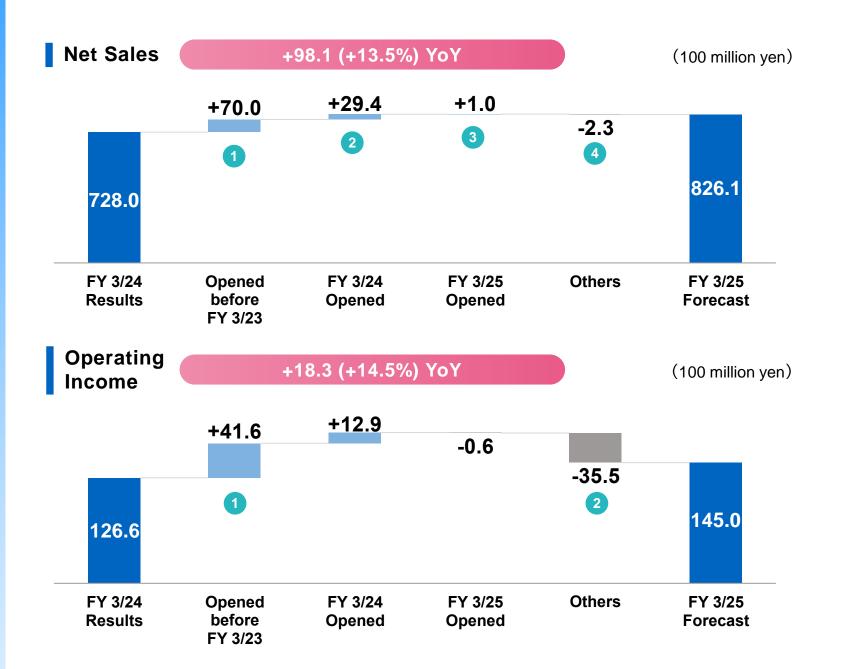




1	Increase in sale of appropriate s		d income due to s g prices	etting
2	FY 3/25 Newly or	bened	: 8 facilities 907 ro	oms
	Omori-Kita	50	Global House Nigawa	138
	Nishi-Kasai North Exit	53	KU ROKKO HOUSE	175
	Nishi-Kasai South Exit	122	Osaka Kyobashi	220
	Chikusa Minami	62	Sakai Kaigan Dori	87
3	Termination at 1			-0.9
	1 facilities 132	room	IS	
	+3.9			

Increase in sales and income due to of appropriate selling prices	to setting
Increase in energy costs	-1.7
Headquarters costs, etc.	-2.6

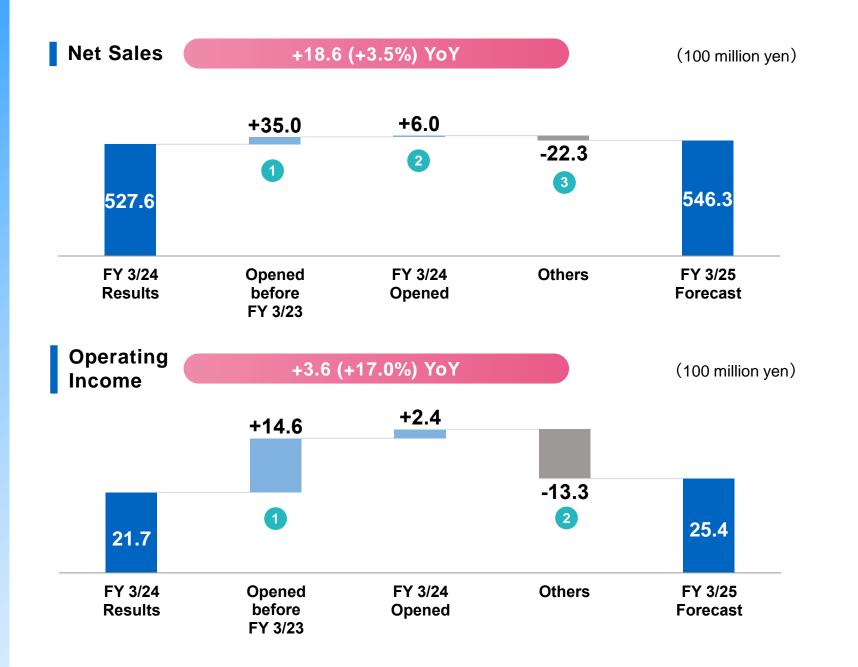




Sales and income growth due to higher RevPAR:13,422 yen (YoY +963 yen)							
2	FY 3	/24 Newly op	ened: 4 facilities 750 rooms				
	Sep.	Aomori	194 Feb. Toyohashi	170			
	Jan.	NonoBeppu	269 Mar. Nono Asakusa Bettei	117			
FY 3/25 Newly opened: 1 facilities 99 rooms Oct. global cabin Yokohama Chugoku town 99							
4			(South Korea) +1.	1 4			

Sales and income growth due to higher RevPAR	
2 Large-Scale Renewal	-23.8
Increase in energy costs	-1.8
Opening Preparation Costs	-1.3
Headquarters costs, etc.	-8.6

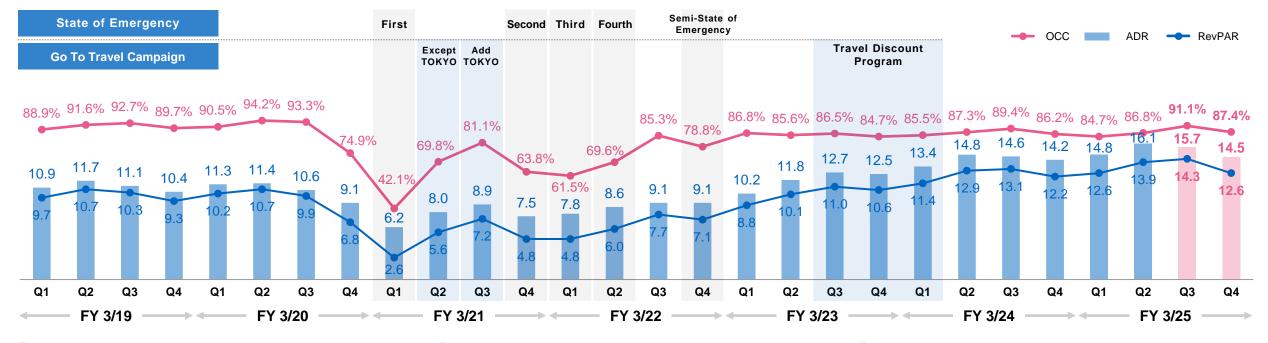




1	Sales and income growth due to hig RevPAR:37,772 yen (YoY +2,358 yen)	
2	FY 3/24 Newly opened: 1 facilities 7 Sep. La Vista Kannonzaki Terrace	75 rooms 75
3	Suspended operations (Noto Kaishu Large-Scale Renewal, etc.) -11.3 -11.0

igher
-9.8
-1.6
-0.6
-1.3





OCC (%)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	88.9	91.6	92.7	89.7	90.8
FY 3/20	90.5	94.2	93.3	74.9	88.1
FY 3/21	42.1	69.8	81.1	63.8	64.7
FY 3/22	61.5	69.6	85.3	78.8	73.9
FY 3/23	86.8	85.6	86.5	84.7	85.9
FY 3/24	85.5	87.3	89.4	86.2	87.1
FY 3/25 Previous Forecast	88.5	90.3	90.1	87.4	89.1
FY 3/25 Revised Forecast	84.7	86.8	91.1	87.4	87.5
Compared with previous forecast	-3.8pt	-3.5pt	+1.0pt	-	-1.6pt

ADR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	10.9	11.7	11.1	10.4	11.0
FY 3/20	11.3	11.4	10.6	9.1	10.6
FY 3/21	6.2	8.0	8.9	7.5	7.9
FY 3/22	7.8	7.8 8.6 9.1		9.1	8.7
FY 3/23	10.2	11.8	12.7	12.5	11.8
FY 3/24	13.4	14.8	14.6	14.2	14.3
FY 3/25 Previous Forecast	14.4	15.7	15.1	14.5	14.9
FY 3/25 Revised Forecast	14.8	16.1	15.7	14.5	15.3
Compared with previous forecast	+0.4	+0.3	+0.6	-	+0.3

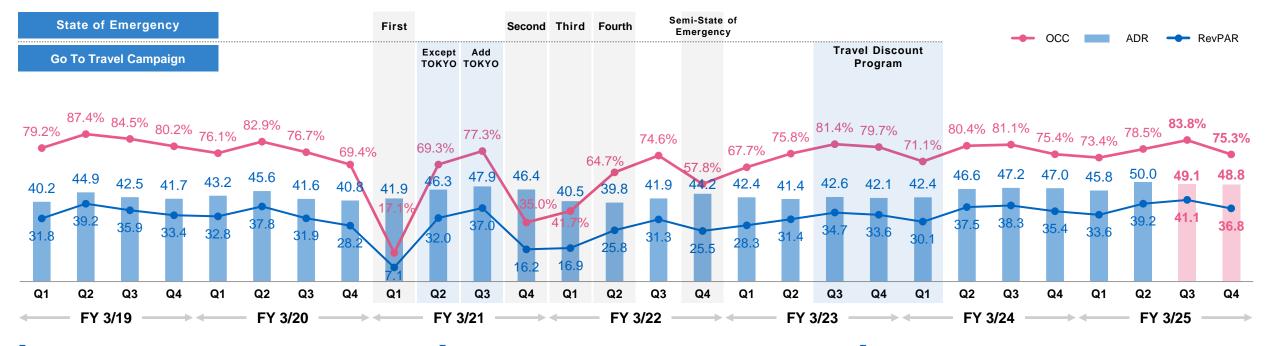
RevPAR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	9.7	10.7	10.3	9.3	10.0
FY 3/20	10.2	10.7	9.9	6.8	9.4
FY 3/21	2.6	5.6	7.2	4.8	5.1
FY 3/22	4.8	6.0	7.7	7.1	6.4
FY 3/23	8.8	10.1 11.0		10.6	10.1
FY 3/24	11.4	.4 12.9		12.2	12.4
FY 3/25 Previous Forecast	12.7	14.2	13.6	12.6	13.3
FY 3/25 Revised Forecast	12.6	13.9	14.3	12.6	13.4
Compared with previous forecast	-0.1	-0.2	+0.7	-	+0.0

Note: The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

Resorts Business





OCC (%)

	Q1	Q2	Q3	Q4	Full Year	
FY 3/19	79.2	87.4	84.5	80.2	82.8	1
FY 3/20	76.1	82.9	76.7	69.4	76.2	
FY 3/21	17.1	69.3	77.3	35.0	51.8	
FY 3/22	41.7	64.7	74.6	57.8	59.9	1
FY 3/23	67.7	75.8	81.4	79.7	76.3	
FY 3/24	71.1	80.4	81.1	75.4	77.1	
FY 3/25 Previous Forecast	74.3	81.4	80.8	75.3	78.1	Pre
FY 3/25 Revised Forecast	73.4	78.5	83.8	75.3	77.8	Re
Compared with previous forecast	-1.0pt	-2.9pt	+3.0pt	-	-0.2pt	C

ADR (thousand yen)

	04	00	00	04		
	Q1	Q2	Q3	Q4	Full Year	
FY 3/19	40.2	44.9	42.5	41.7	42.4	
FY 3/20	43.2	45.6	41.6	40.8	42.9	
FY 3/21	41.9	46.3 47		46.4	46.6	
FY 3/22	40.5	0.5 39.8 4		44.2	41.6	
FY 3/23	42.4	41.4	42.6	42.1	42.1	
FY 3/24	42.4	46.6	47.2	47.0	45.9	
FY 3/25 Previous Forecast	45.7	50.6	49.6	48.8	48.8	
FY 3/25 Revised Forecast	45.8	50.0	49.1	48.8	48.5	
Compared with previous forecast	+0.1	-0.6	-0.5	-	-0.2	

RevPAR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	31.8	39.2	35.9	33.4	35.1
FY 3/20	32.8 37.8		31.9	28.2	32.7
FY 3/21	7.1 32.0 37.0		16.2	24.1	
FY 3/22	16.9	25.8	31.3	25.5	24.9
FY 3/23	28.3	31.4	34.7	33.6	32.2
FY 3/24	30.1	37.5	38.3	35.4	35.4
FY 3/25 Previous Forecast	33.9	41.2	40.0	36.8	38.0
FY 3/25 Revised Forecast	33.6	39.2	41.1	36.8	37.7
Compared with previous forecast	-0.3	-1.9	+1.0	-	-0.3

Note: The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

Dormitory / Hotel Development Plans



	Re	sults	\rangle		Decisi	on n	nade·Sch	edul	ed to be c	comr	nercialize	ed				
	FYS	3/24	FYS	3/25		FY 3/26			FY 3/27				FY 3/28			
	+12 facilities*	+1,037 rooms*	+8 facilities*	+907rooms*	+10 facili	ties*	+1,282 ro	oms*	+14 facilities*		+2,590 rooms*		+5 facilities*		+558 roo	ms*
	Ending number of facilities	519 facilities	Ending number of facilities	526 facilities	Ending numb facilities	Ending number of facilities		facilities Ending number of facilities		550 facilit	ties	Ending number of facilities		555 facil	ities	
	Ending guest capacity	44,057 rooms	Ending guest capacity			capacity	46,197 r	ooms	Ending gues capacity	st	48,787 roo	oms	Ending gues	st	49,345 rc	oms
Dormitories,	Leasing rate	86.9%	Leasing rate	87.1%	Leasing rate		87.1	%	Leasing rate	1	87.1%	•	Leasing rate	e	87.39	6
Domeal	[L] Hirosaki, [L] Senda		[L] Omori-Kita, [L] Sak	ai Kaigan Dori,	Hokkaido	2 FAC	Tohoku	1 FAC	Hokkaido	-	Tohoku	-	Hokkaido	-	Tohoku	-
	[L] Sendai Teppocho, [L] Asuto Nagamachi, [L] Kasai Global House	[L] Otsuka,	[L] Nishi-Kasai North E South Exit,	Exit, [L] Nishi-Kasai	Kanto/Koshinetsu	1 FAC	Tokai/ Hokuriku	1 FAC	Kanto/Koshinets	u 5 FAC	Tokai/Hokuriku	-	Kanto/Koshinets	su 2 FAC	Tokai/Hokuriku	1 FAC
	[L] Nakano-sakaue, [L] [L] Yamatominami, [L]] Sagami ono,	[L] Chikusa Minami, [L [L] Global House Niga	wa,	Kinki	2 FAC	Chugoku/ Shikoku	3 FAC	Kinki	6 FAC	Chugoku/Shikoku	1 FAC	Kinki	2 FAC	Chugoku/Shikok	(u —
	Yamate		[L] KU ROKKO HOUSE		Kyushu/Okinawa	-			Kyushu/Okinawa	2 FAC			Kyushu/Okinawa	a –		
	+4 facilities*	+750 rooms*	+1 facility* +99 rooms*		+5 facilit	ies*	+818 roc	oms*	+6 faciliti	es*	+1,054 roo	ms*	+8 faciliti	ies*	+1,551 roo	oms*
	Ending number of facilities	95 facilities	Ending number of facilities	96 facilities	Ending numb facilities	er of	101 fac	ilities	Ending number of facilities		107 facilit	ties	Ending number of facilities		115 facilities	
	Ending guest capacity	17,107 rooms	Ending guest capacity	17,206 rooms	Ending guest capacity		18,024 r	ooms	Ending guest capacity		19,078 rooms		Ending guest capacity		20,629 rooms	
Dormy Inn	Leasing rate	97.5%	Leasing rate	97.5%	Leasing rate		93.1	%	Leasing rate		89.0%	1	Leasing rate	Э	85.2%	6
					Hokkaido		Tohoku	-	Hokkaido	1 FAC	Tohoku	1 FAC	Hokkaido	2 FAC	Tohoku	1 FAC
	<u>Express Toyohashi,</u> <u>Nono Asakusa Bettei,</u> [L] Nono Beppu, [L] Aomori		[L] global cabin Yokohama China town. (reopening)		Kanto/Koshinetsu	_	Tokai/ Hokuriku	3 FAC	Kanto/Koshinets	u 1 FAC	Tokai/Hokuriku	2 FAC	Kanto/Koshinets	su 3 FAC	Tokai/Hokuriku	-
					Kinki	-	Chugoku/ Shikoku	1 FAC	Kinki	-	Chugoku/Shikoku	. —	Kinki	-	Chugoku/Shikok	(u 1 FAC
					Kyushu/Okinawa	1 FAC			Kyushu/Okinawa	1 FAC			Kyushu/Okinawa	a 1 FAC		
	+1 facility*	+75 rooms*			+1 facili		+67 roo	ms*	+3 facilitie		+380 roon	ns*	+3 faciliti		+192 roo	ms*
	Ending number of facilities	42 facilities	Ending number of facilities	42 facilities	Ending numb facilities	er of	43 faci	lities	Ending num facilities	ber of	f 46 facilities		Ending number of facilities		49 facili	ties
	Ending guest capacity	4,260 rooms	Ending guest capacity	4,260 rooms	Ending guest	capacity	4,327 ro	ooms	Ending guest capacity		4 /11/ 10005		Ending guest capacity		4, 899 ro	oms
Resorts	Leasing rate	73.8%	Leasing rate	73.8%	Leasing rate		72.7	%	Leasing rate		66.8%)	Leasing rate	Э	59.3%	6
					Hokkaido	_	Tohoku	-	Hokkaido	-	Tohoku	-	Hokkaido	-	Tohoku	-
					Kanto/Koshinetsu	_	Tokai/ Hokuriku	-	Kanto/Koshinets	u 2 FAC	Tokai/Hokuriku	-	Kanto/Koshinets	su 2 FAC	Tokai/Hokuriku	-
	L] La Vista Kannonzaki Terrace		J La Vista Kannonzaki Terrace		Kinki	1 FAC	Chugoku/ Shikoku	-	Kinki	-	Chugoku/Shikoku	ı —	Kinki	-	Chugoku/Shikoł	(u —
					Kyushu/Okinawa	_			Kyushu/Okinawa	1 FAC			Kyushu/Okinawa	a 1 FAC		
Companywide leasing rate	88.	7 %	89.	0%		87.8%				86.	3%		85.0%			

* Indicates numbers of increases in facilities and rooms from development projects (does not indicate numbers of increases from the end of the previous year for facilities and rooms in operation at the end of the year)

(Note) [L] indicates a leased property; texts with underline indicate properties planned for real-estate securitization in the future; Red letters indicate planned commercialization.

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