Financial Results for the year ended March 31, 2022

May 12, 2022

NIKON CORPORATION

1. Financial Results of the year ended March 31, 2022

2. Forecast for the year ending March 31, 2023

Summary for the year ended March 31, 2022

Revenue ¥539.6B

- **YoY : Up ¥88.4B (Down ¥10.4B vs. previous forecast)**
  - Revenue increased in all segments.
  - In Imaging Products Business, sales grew mainly in expanded lineup of mirrorless cameras and interchangeable lenses.
  - In Precision Equipment Business, topline grew on increased sales volumes of FPD lithography systems and service revenue.
  - In Components Business, sales grew in semiconductor related components and encoders for industrial robots etc.
  - In Healthcare and Industrial Metrology and Others, topline grew on powerful market recovery from COVID-19.

Operating Profit ¥49.9B

- **YoY : Up ¥106.1B (Up ¥2.9 vs. previous forecast)**
  - Achieved a significant increase in profit and became profitable in all segments.
  - Profitability improved thanks to lower breakeven point reached on measures implemented of restructuring, and impairment losses of fixed assets in the previous year.
  - Profits up substantially by the disappearance of one-time costs in FY2021/3, booking of capital gains from the unused land and foreign exchange impact、etc.

Profit attributable to owners of the parent ¥42.6B

- **YoY : Up ¥77.0B (Up ¥3.6B vs. previous forecast)**

Note: In the FY2021/3, ¥55.6B of one-time costs was posted as restructuring relevant expenses, impairment losses of fixed assets, disposal and write-down of inventory.
Amounts in this presentation material are rounded down to the hundred millions of yen, previous forecast is the forecast as of Feb. 3, 2022.

Financial Results for the year ended March 31, 2022: Highlights

Billions of yen	FY2021/3 Actual (A)	Previous Forecast (Feb.3) (B)	FY2022/3 Actual (C)	Change (C)-(A)	Change (C)-(B)	FY2020/3 Actual
Revenue	451.2	550.0	**539.6**	+88.4	-10.4	591.0
Operating Profit	-56.2	47.0	**49.9**	+106.1	+2.9	6.7
% vs Revenue	-12.5%	8.5%	**9.3%**			1.1%
Profit before income taxes	-45.3	53.0	**57.0**	+102.3	+4.0	11.8
% vs Revenue	-10.0%	9.6%	**10.6%**			2.0%
Profit attributable to owners of the parent	-34.4	39.0	**42.6**	+77.0	+3.6	7.6
% vs Revenue	-7.6%	7.1%	**7.9%**			1.3%
FCF	22.9	-	**30.9**	+8.0	-	-4.8
Annual Dividends	¥20	¥40	**¥40**	+¥20	±0	¥40
Exchange Rate: US$	¥106	¥112	**¥112**	Impact on revenue		¥109
				+19.5	+0.7	
EURO	¥124	¥130	**¥131**	Impact on operating profit		¥121
				+6.3	+0.3	

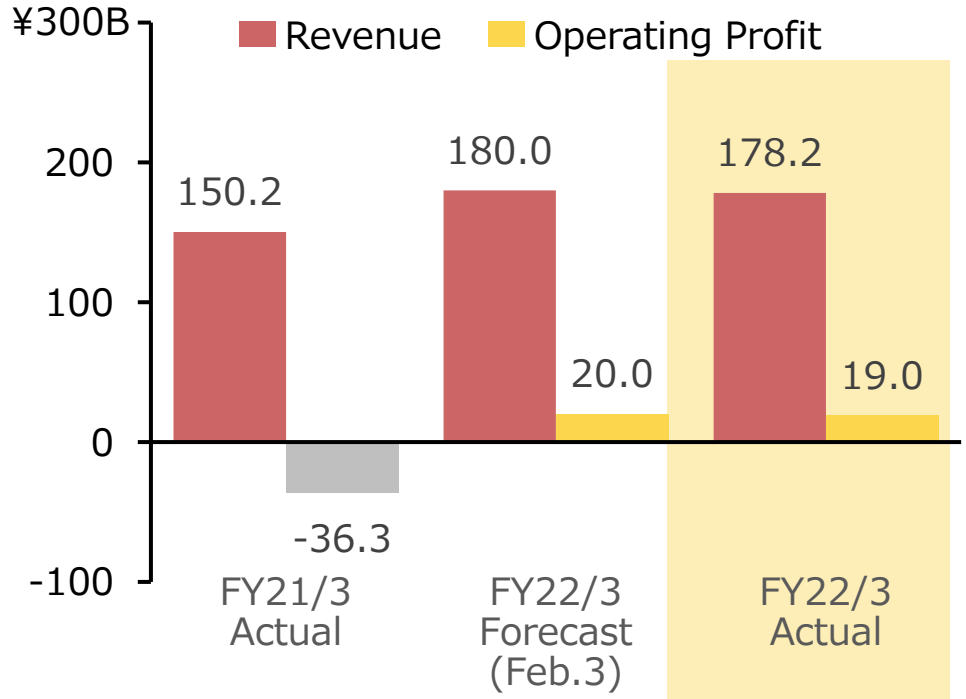
Revenue and OP improved substantially vs. FY2021/3.
Compared to FY2020/3, profit at each level grew substantially despite decreased revenue.

Financial Results for the year ended March 31, 2022:by Segments

	Billions of Yen	FY2021/3 Actual (A)	Previous Forecast (Feb.3) (B)	FY2022/3 Actual (C)	Change (C)-(A)	Change (C)-(B)
Imaging Products Business	Revenue	150.2	180.0	**178.2**	+18.7%	-1.0%
	Operating profit	-36.3	20.0	**19.0**	+¥55.3B	-¥1.0B
Precision Equipment Business	Revenue	184.7	220.0	**211.2**	+14.3%	-4.0%
	Operating profit	-0.6	25.5	**27.7**	+¥28.3B	+¥2.2B
Healthcare Business	Revenue	62.8	73.0	**73.2**	+16.5%	+0.3%
	Operating profit	-3.0	3.5	**4.3**	+¥7.3B	+¥0.8B
Components Business	Revenue	25.7	42.0	**40.8**	+58.5%	-2.7%
	Operating profit	0.1	12.5	**12.7**	+¥12.6B	+¥0.2B
Industrial Metrology and Others	Revenue	27.6	35.0	**36.0**	+30.6%	+3.0%
	Operating profit	-1.2	1.5	**2.9**	+¥4.1B	+¥1.4B
Corporate P/L non-attributable to any reportable segments	Operating profit	-15.0	-16.0	**-16.9**	-¥1.9B	-¥0.9B
Consolidated	Revenue	451.2	550.0	**539.6**	+19.6%	-1.9%
	Operating profit	-56.2	47.0	**49.9**	+¥106.1B	+¥2.9B

Note: In April 2021, some production subsidiaries related to the Imaging Products Business, Precision Equipment Business, and Components Business were transferred to Industrial Metrology and Others, and retroactively applied to the FY2021/3.

Results for the year ended March 31, 2022: Imaging Products Business



Digital Camera-Interchangeable Lens type (units:1,000)			
Market Scale	5,520	5,200	5,120
Nikon	840	700	700
Interchangeable Lens (units:1,000)			
Market Scale	9,110	9,200	9,390
Nikon	1,350	1,300	1,270
Digital camera with integrated lens (units:1,000)			
Market Scale	3,430	2,850	2,720
Nikon	260	200	190

- **Revenue: Up ¥28.0B YoY**

  Down ¥1.8B vs. previous forecast

  - Market weak on shortages in semiconductors and other parts.
  - Sales volumes down in DCIL (mainly DSLR) on parts procurement restrictions.
  - Grew mirrorless sales to pro/hobbyists. Flagship model Z 9 and interchangeable lenses enjoyed strong reviews and sold well.
  - Revenue up 19% YoY on foreign exchange impact and increased ASP driven by the shift to models for pro/hobbyists.

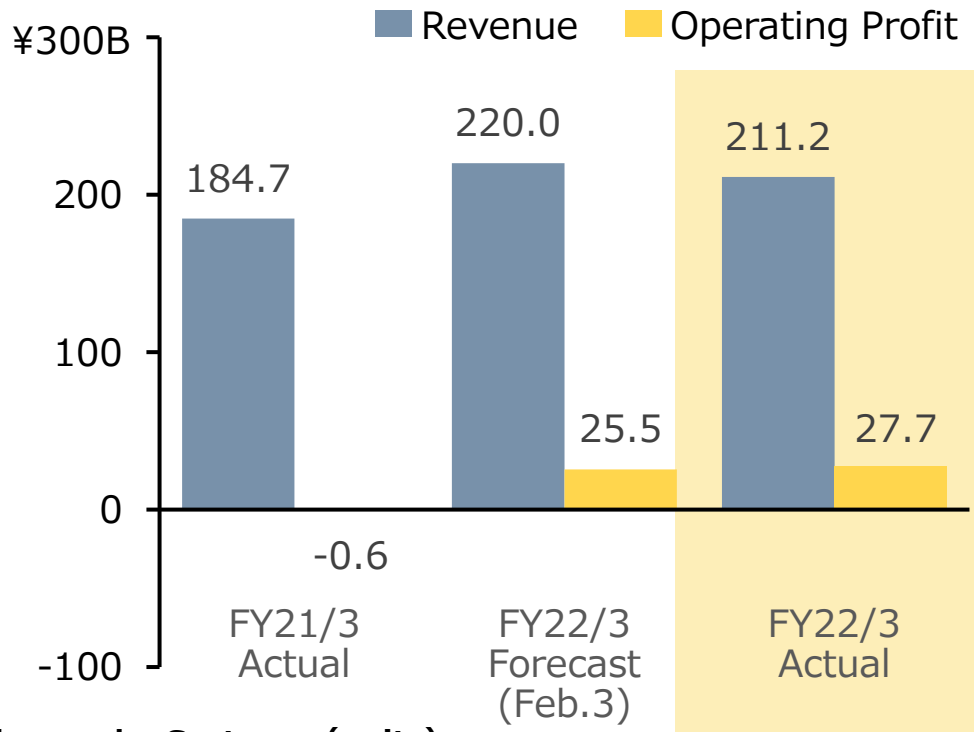
- **Operating Profit: Up ¥55.3B YoY**

  Down ¥1.0B vs. previous forecast

  - Completed executing main restructuring efforts.
  - OP margin reached double digits on restructuring effects and increased ASP.
  - Operating profit up substantially YoY by disappearing ¥23.7B of one-time costs such as impairment losses of fixed assets and disposal and write-down of inventory of previous year.

Note: In April 2021, some production subsidiaries related to the Imaging Products Business, Precision Equipment Business, and Components Business were transferred to Industrial Metrology and Others, and retroactively applied to the FY2021/3.
Digital camera with integrated lens : A camera equipped with uncatchable lens and do not have the function to replace lenses. (Eligible products of Nikon: COOLPIX P1000, P950, etc.)

Results for the year ended March 31, 2022: Precision Equipment Business



	FY21/3 Actual	FY22/3 Forecast (Feb.3)	FY22/3 Actual
FPD Lithography Systems（units）			
Market Scale (CY19/20)	52	120	116
Nikon	29	46	46
Semiconductor Lithography Systems（New/Refurbished, units）			
Market Scale (CY19/20)	330	370	370
Nikon	16/11	12/20	9/18

- **Revenue: Up ¥26.5B YoY**

  Down ¥8.8B vs. previous forecast

  - Sales units of FPD lithography systems increased as installations delayed by COVID-19 travel restrictions resumed.
  - Revenue grew on strength in service business driven by high utilization of install base at customers, thanks to vibrant market.
  - Revenue down vs. previous forecast. Completion of installations of semiconductor lithography systems was pushed into the following fiscal year due to supply chain disruptions and travel restrictions resulting from COVID-19.

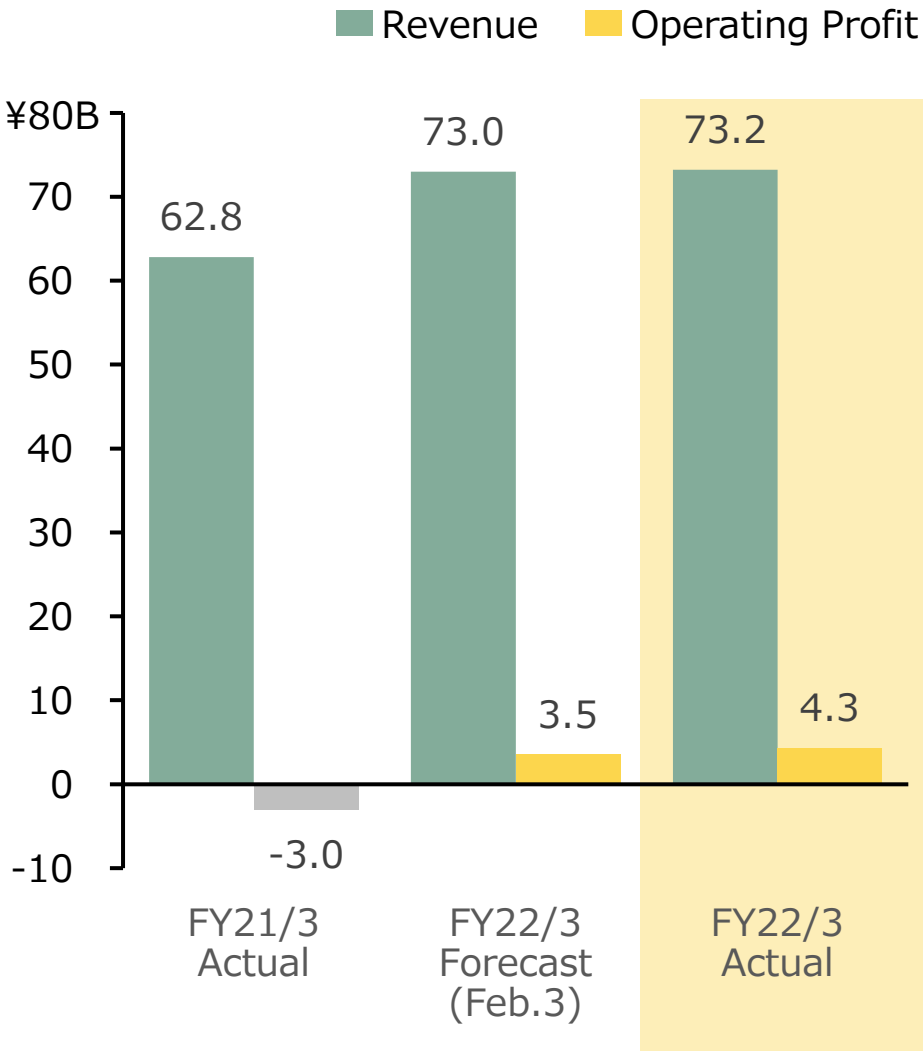
- **Operating profit: Up ¥28.3B YoY**

  Up ¥2.2B vs. previous forecast

  - Operating profit up substantially YoY by disappearing ¥21.6B of one-time costs such as impairment losses of fixed assets and disposal and write-down of inventory of previous year.
  - Operating profit up vs. previous forecast on improvements to service earnings.

Note: In April 2021, some production subsidiaries related to the Imaging Products Business, Precision Equipment Business, and Components Business were transferred to Industrial Metrology and Others, and retroactively applied to the FY2021/3.

Results for the year ended March 31, 2022: Healthcare Business



- **Revenue: Up ¥10.4B YoY**

  Up ¥0.2B vs. previous forecast

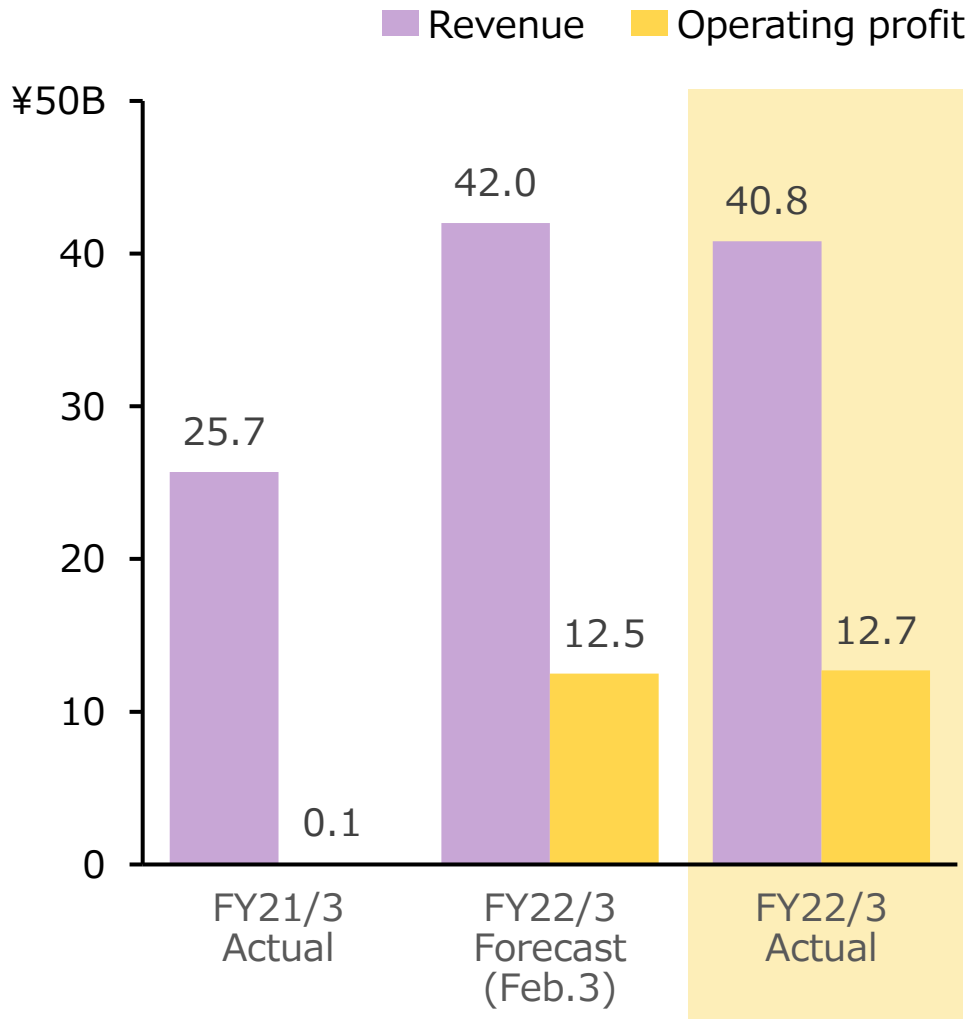
  - Biological microscope revenue up mainly in the West driven by new products.
  - Retinal diagnostic imaging systems revenue up on strength mainly in North America.
  - Record-high revenue in all three subsegments of biological microscopes, retinal diagnostic imaging systems, and Contract Cell Manufacturing.

- **Operating Profit: Up ¥7.3B YoY**

  Up ¥0.8B vs. previous forecast

  - Operating profit grew substantially on increased revenue and the disappearance of ¥2.5B in impairment losses of fixed assets booked in the previous year.

Results for the year ended March 31, 2022: Components Business



- **Revenue: Up ¥15.1B YoY**

  Down ¥1.2B vs. previous forecast

  - Revenue grew in EUV related components, optical parts for semiconductor related products, optical components, encoders for industrial robot and photomask substrates for FPD, etc.

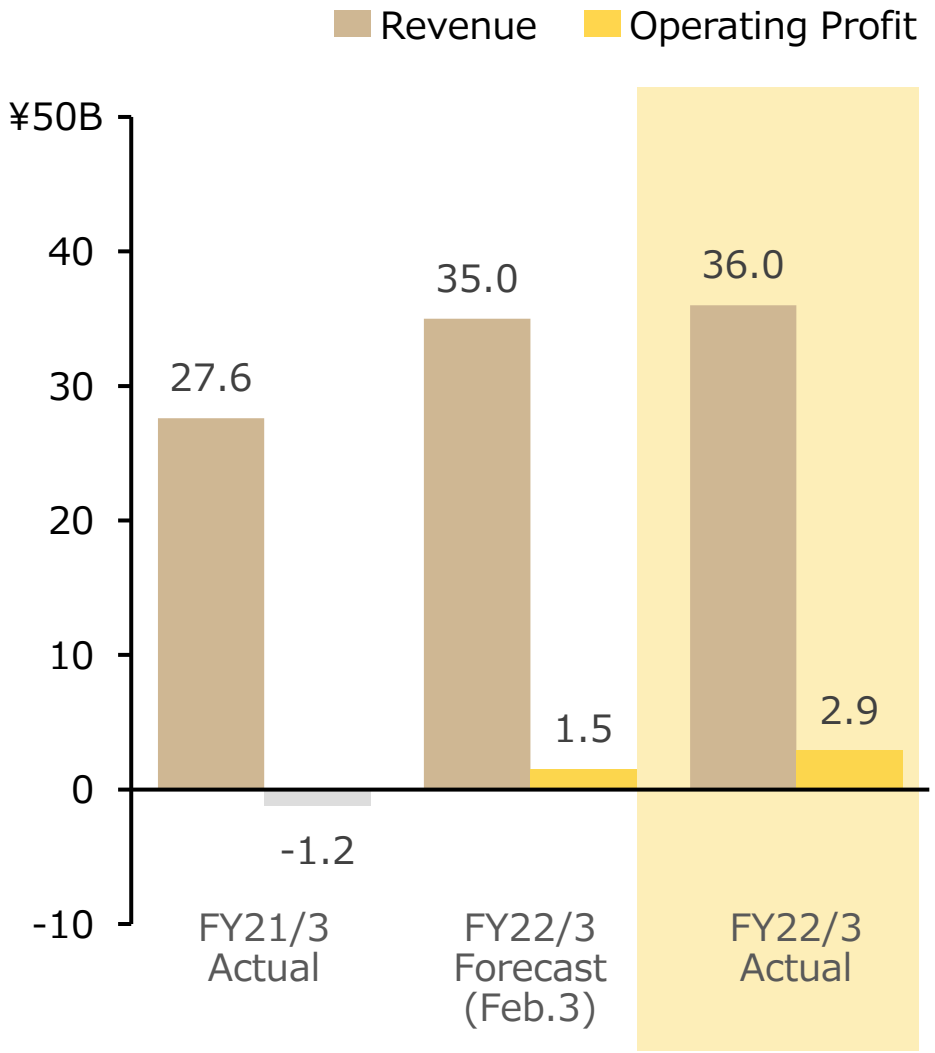
- **Operating profit: Up ¥12.6B YoY**

  Up ¥0.2B vs. previous forecast

  - Operating profit grew substantially on topline growth.

Note: In April 2021, some production subsidiaries related to the Imaging Products Business, Precision Equipment Business, and Components Business were transferred to Industrial Metrology and Others, and retroactively applied to the FY2021/3.

Results for the year ended March 31, 2022: Industrial Metrology and Others



- **Revenue: Up ¥8.4B YoY**
  Up ¥1.0B vs. previous forecast
  - In the Industrial Metrology Business, revenue grew on increased sales of industrial microscopes, image metrology systems, X-ray inspection systems and non-contact metrology systems.

- **Operating Profit: Up ¥4.1B YoY**
  Up ¥1.4B vs. previous forecast
  - In the Industrial Metrology Business, operating profit grew substantially on topline growth.
  - Domestic production subsidiaries included under Other shed ¥4.6B in one-time costs (impairments related to the Imaging Products Business and restructuring expenses, etc.) booked in the previous year.

Note: In April 2021, some production subsidiaries related to the Imaging Products Business, Precision Equipment Business, and Components Business were transferred to Industrial Metrology and Others, and retroactively applied to the FY2021/3.

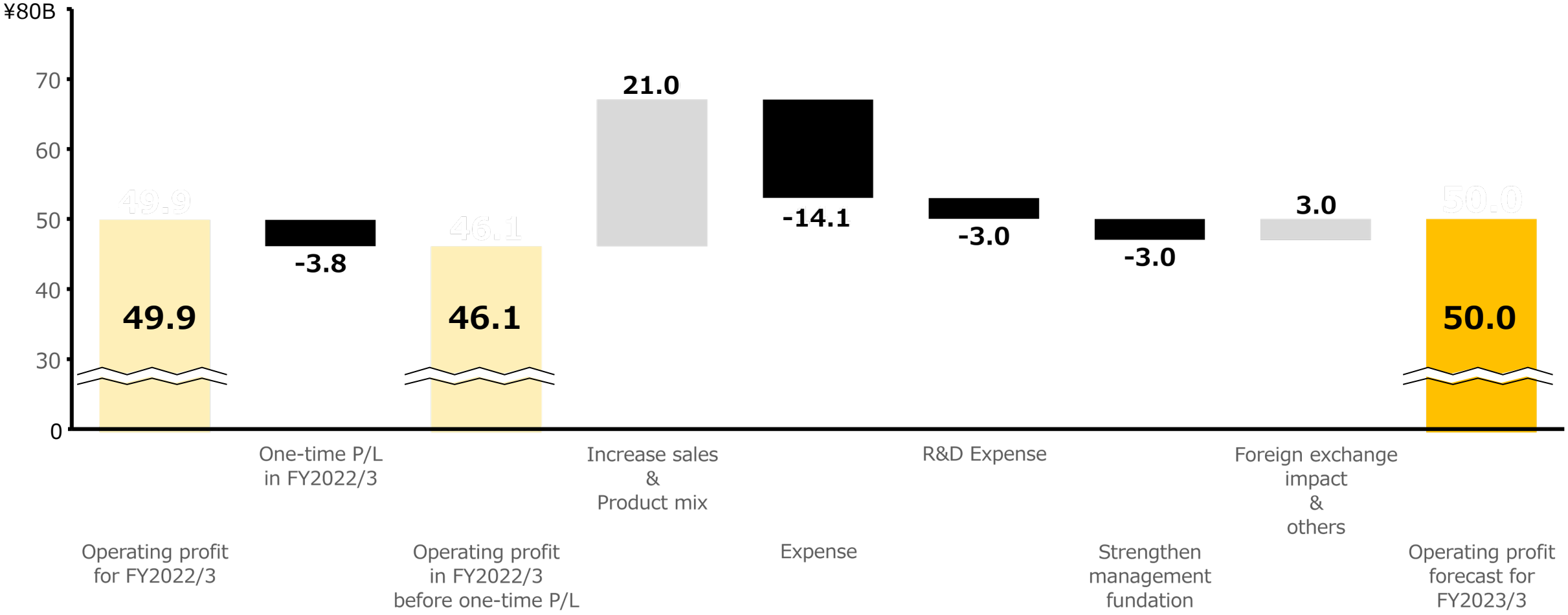
1. Financial Results of the year ended March 31, 2022

2. Forecast for the year ending March 31, 2023

Forecasts for the year ending March 31, 2023

Revenue ¥620.0B	• **Company total forecast: Up ¥80.4B YoY** – Recover to the revenue scale of ¥600.0B+. Forecast to increase revenue in all segments – **Imaging Products:** Increase revenue ¥31.8B on incresed sales of mirrorless bodies and lenses, and foreign exchange impact, etc. – **Precision Equipment:** Increase revenue ¥28.8B on increased sales of semiconductor lithography systems. – **Healthcare:** Increase revenue ¥6.8B mainly on increased sales of biological microscopes and foreign exchange impact, etc. – **Components:** Increase revenue ¥12.2B on increased sales of semiconductor related components, etc.
Operating Profit ¥50.0B	• **Company total forecast: Forecasts the same level as the previous year** – Operating profit expected to grow in all segments except Precision Equipment. – In the Precision Equipment Business, operating profit to decline on decreased sales of FPD lithography systems and lower service revenue. – Corporate P/L non-attributable to any reportable segments to see costs increase on measures to strengthen the management base and the disappearance of one-time gains in the previous fiscal year.
Profit attributable to owners of the parent ¥38.0B	• **Company total forecast: Down ¥4.6B YoY**
Exchange rate	• **US$: ¥120, EURO: ¥130**

Forecast for the year ending March 31, 2023: Operating Profit – Major Changes from the previous year



Forecasting operating profit growth vs. ¥46.1B OP before one-time P/L in FY2022/3

*FY2022/3 one-time P/L: ¥3.0B in capital gains from sale of land and building, ¥1.3B from US pension fund, and -¥0.5B from impairment losses of fixed assets.
*US pension fund: Posted one-time profit in FY2022/3 due to changes in pension system at US subsidiary.

Shareholder Returns

Shareholder Returns Policy	• Total shareholder return ratio of 40% or more • Stable dividends and opportunistic share buybacks
Dividend	• FY2023/3 plan : ¥40 annual dividend , interim dividend ¥20
FY2023/3 Share Buyback	• Buyback amount : Up to ¥30.0B • Number of shares : Up to 36M shares • Repurchase period : From May 13, 2022 to March 24, 2023 • Cancellation of Treasury Stock : 5M shares out of 10.5M shares of treasury stock held as of March 31, 2022 and all the shares of common stock to be purchased in accordance with the above buyback.

Forecast for the year ending March 31, 2023: Financial Highlights

Billions of Yen	FY2022/3 Actual (A)	FY2023/3 Forecast (B)	Change (B)-(A)
Revenue	539.6	**620.0**	+80.4
Operating Profit	49.9	**50.0**	+0.1
% vs Revenue	9.3%	**8.1%**	
Profit before income taxes	57.0	**52.0**	-5.0
% vs Revenue	10.6%	**8.4%**	
Profit attributable to owners of the parent	42.6	**38.0**	-4.6
% vs Revenue	7.9%	**6.1%**	
EPS	¥116.23	**¥103.47**	-¥12.76
Annual Dividends	¥40	**¥40**	±0
Exchange Rate: US$	¥112	**¥120**	Impact on revenue +16.4
EURO	¥131	**¥130**	Impact on operating profit +3.2

Note: EPS (Basic Earning per Share) = Profit attributable to owner of the parent / Average number of shares during the term
Approx. 0.367B shares, an average over the number of shares at the end of FY2022/3, also approx. 0.367B, and the expected number of shares at the end of FY2023/3.

Revision of Business Segments

Segment	Business Unit (BU)
Imaging Products Business	**Imaging BU**
Precision Equipment Business	**FPD Lithography BU**
	Semiconductor Lithography BU
Healthcare Business	**Healthcare BU**
Components Business	**Digital Solutions BU**
	Customized Products BU
	Glass BU
Industrial Metrology and Others	**Industrial Metrology BU**
	others
Corporate P/L non-attributable to any reportable segments	Headquarters division of the parent company

Next Generation Project Div.

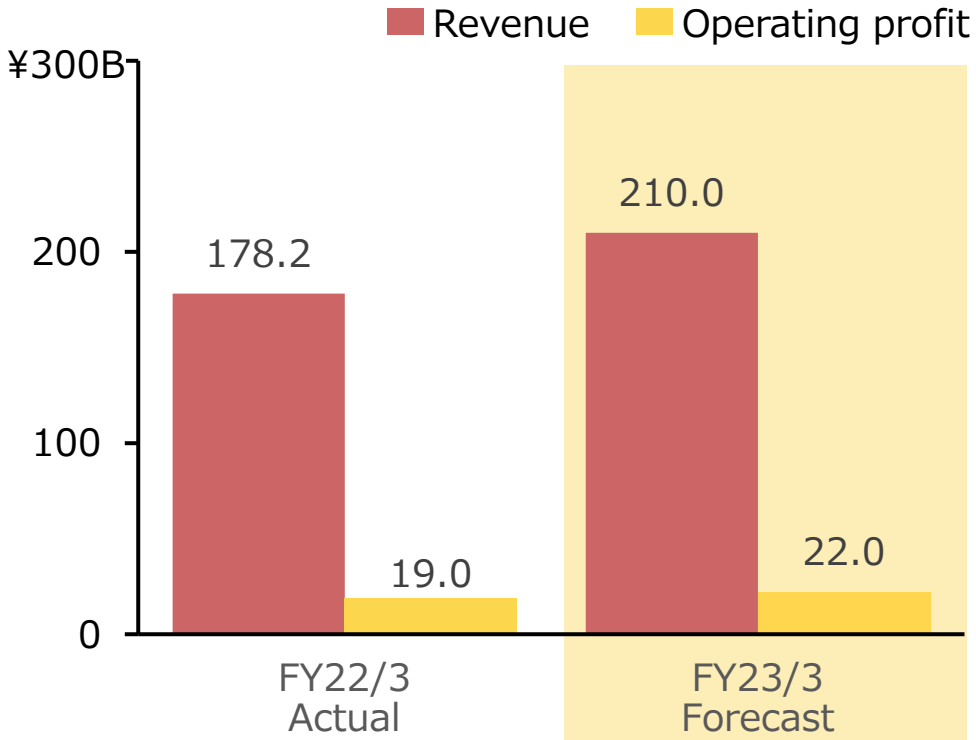
In April 2022, “Next Generation Project Div.” was transferred from Precision Equipment Business to Corporate P/L non-attributable to any reportable segments.

Forecast for the year ending March 31, 2023: Financial Highlights by Segments (New Segments)

	Billions of Yen	FY2022/3 Actual (A)	FY2023/3 Forecast (B)	Change (B)-(A)
Imaging Products Business	Revenue	178.2	210.0	+17.8%
	Operating profit	19.0	22.0	+¥3.0B
Precision Equipment Business	Revenue	211.2	240.0	+13.6%
	Operating profit	39.4	35.0	-¥4.4B
Healthcare Business	Revenue	73.2	80.0	+9.2%
	Operating profit	4.3	6.0	+¥1.7B
Components Business	Revenue	40.8	53.0	+29.7%
	Operating profit	12.7	17.0	+¥4.3B
Industrial Metrology and Others	Revenue	36.0	37.0	+2.6%
	Operating profit	2.9	4.0	+¥1.1B
Corporate P/L non-attributable to any reportable segments	Operating profit	-28.6	-34.0	-¥5.4B
Consolidated	Revenue	539.6	620.0	+14.9%
	Operating profit	49.9	50.0	+¥0.1B

Note: In FY2023/3, “Next Generation Project Div.” transfers from Precision Equipment Business to Corporate P/L non-attributable to any reportable segments, and retroactively applied to the FY2022/3 and reorganized ¥11.7B for the FY2022/3.

Forecast for the year ending March 31, 2023: Imaging Products Business

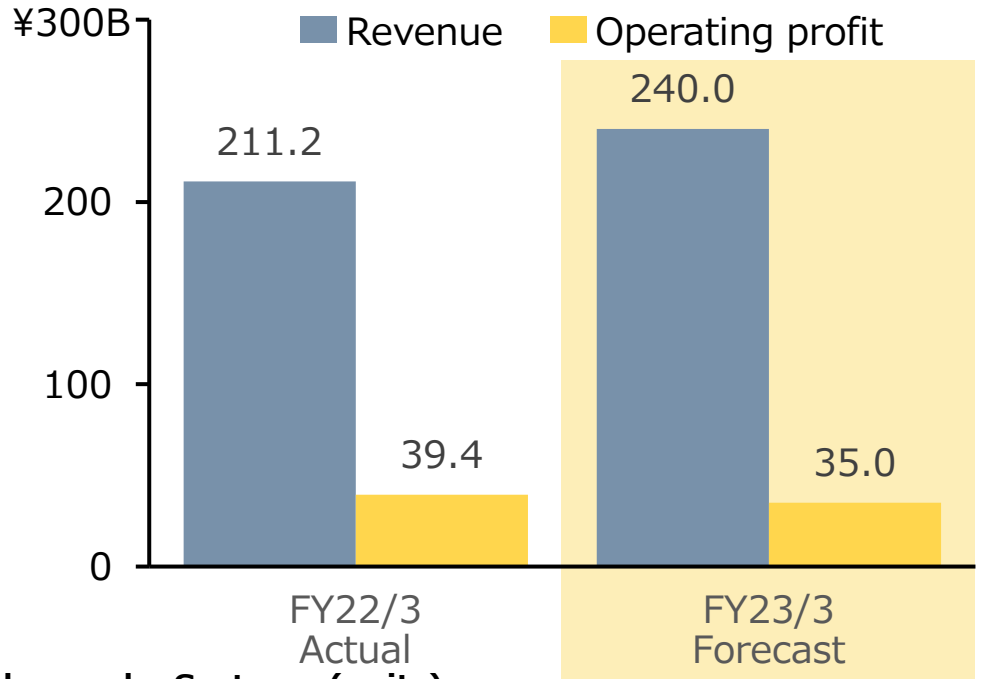


	FY22/3 Actual	FY23/3 Forecast
Digital Camera-Interchangeable Lens type (units:1,000)		
Market Scale	5,120	5,100
Nikon	700	700
Interchangeable lenses (units:1,000)		
Market Scale	9,390	9,400
Nikon	1,270	1,250
Digital camera with integrated lens(units:1,000)		
Market Scale	2,720	2,200
Nikon	190	100

- **Revenue: Up ¥31.8B YoY**
  - Prolonged product supply constraints (at competitors, too). Market volumes flat YoY.
  - Our sales volumes flat YoY due to parts procurement constraints.
  - Market for pro/hobbyists has been performing well. Aim to grow revenue mainly in mirrorless cameras and interchangeable lenses continuing to advance shift to mid/high-end models.
- **Operating profit: Up ¥3.0B YoY**
  - Operating profit growth driven by increasing sales of mid/high-end cameras and increasing ASP.
  - Expect to increase expenses such as development to maintain or improve product competitiveness.

Note: Digital camera with integrated lens : A camera equipped with uncatchable lens and do not have the function to replace lenses. (Eligible products of Nikon: COOLPIX P1000, P950, etc.)

Forecast for the year ending March 31, 2023: Precision Equipment Business

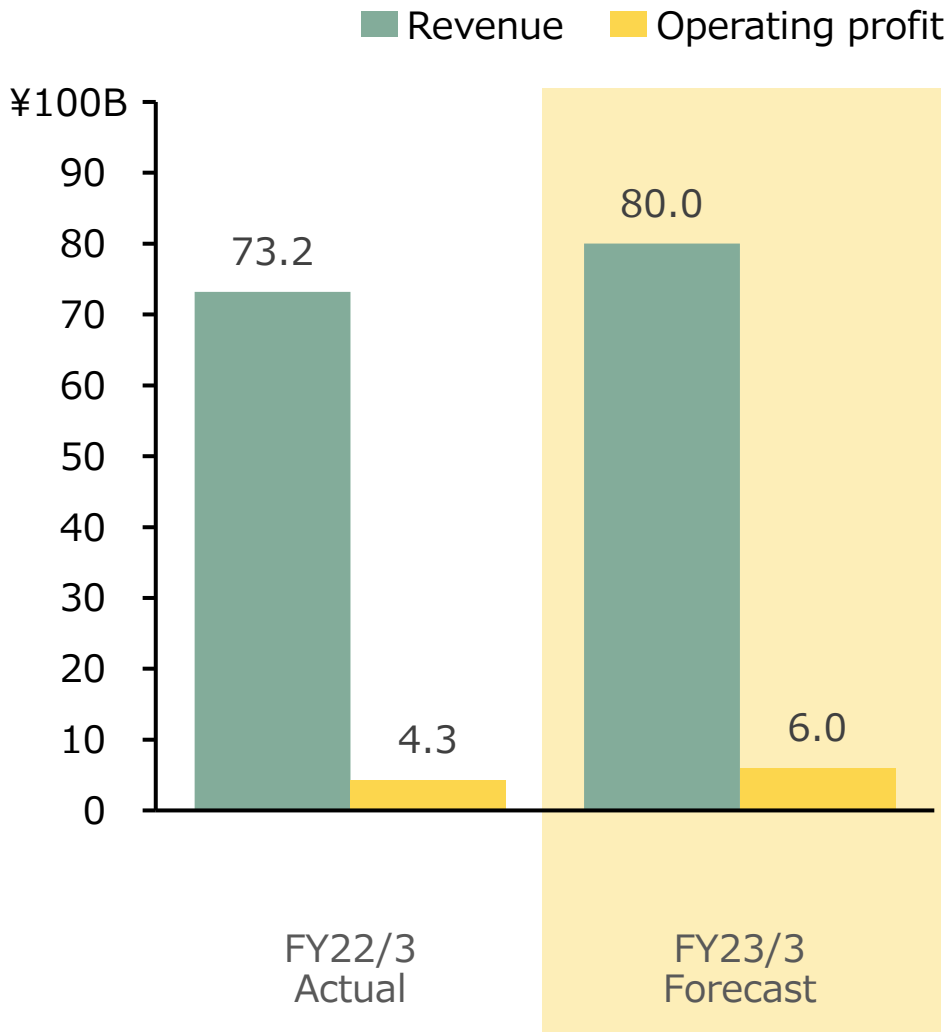


	FY22/3 Actual	FY23/3 Forecast
FPD Lithography Systems (units)		
Market Scale (CY20/21)	116	95
Nikon	46	31
Semiconductor Lithography Systems (New/Refurbished, units)		
Market Scale (CY20/21)	390	460
Nikon	17/18	39/22

- **Revenue: Up ¥28.8B YoY**
  - In FPD lithography business, revenue to decline on large impact from decreasing units in lithography systems.
  - In semiconductor lithography business, revenue to grow on increasing units of new systems (mainly ArF) due to strong investment mainly from customers.
  - Service business strength to continue, but revenue will decline compared to last year's which included transient.
- **Operating profit: Down ¥4.4B YoY**
  - In semiconductor lithography business, operating profit to increase as increasing sales volumes of new and refurbished systems compensate for decrease in profit of the service business.
  - Operating profit growth in semiconductor lithography business to cover part of decline in profit from decreased sales volumes of FPD lithography systems.

Note: In the FY2023/3, "Next Generation Project Div." transfers from Precision Equipment Business to Corporate P/L non-attributable to any reportable segments, and retroactively applied to the FY2022/3. ¥11.7B of recombinant will be planed in the FY2022/3.
Both "Market Scale" and sales units of Nikon in the number of semiconductor lithography systems for the FY2023/3 includes submicron exposure equipment for the non-miniaturization region including i-line systems. (Numbers of this part for the FY2022/3 are also shown as the new unit recording basis.)

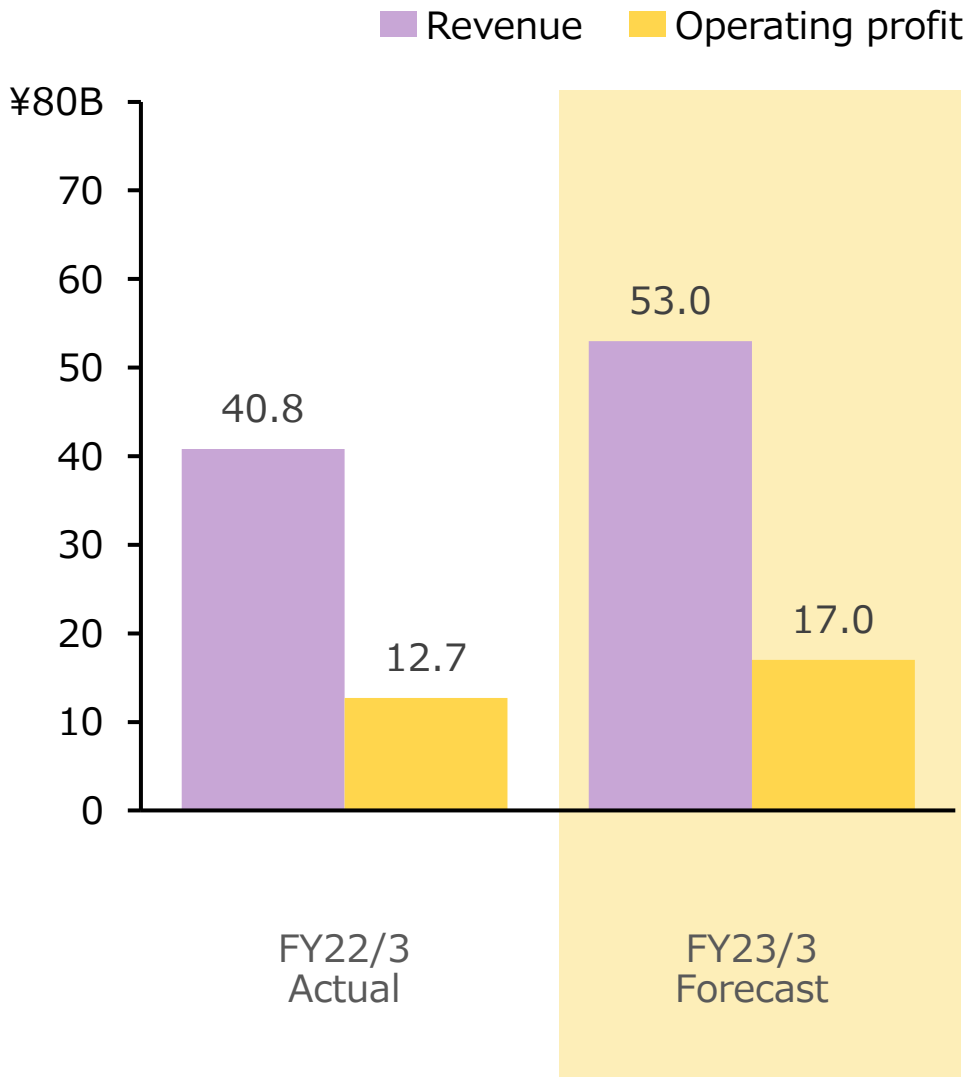
Forecast for the year ending March 31, 2023: Healthcare Business



- **Revenue: Up ¥6.8B YoY**
  - Expect another record-high year in revenue.
  - Biological microscopes revenue to grow on expanded sales of new products mainly in North America and revenue growth from developing private sector markets.
  - Retinal diagnostic imaging systems revenue to remain almost flat due to expanded sales in Europe and Asia, although revenue in North America to decline in reaction to the increase in sales in the previous fiscal year.
  - Strive to maintain stable supply as both biological microscopes and retinal diagnostic imaging systems continue to be impacted by semiconductor parts and logistics constraints.

- **Operating profit: Up ¥1.7B YoY**
  - Operating profit to grow on increased revenue of biological microscopes.

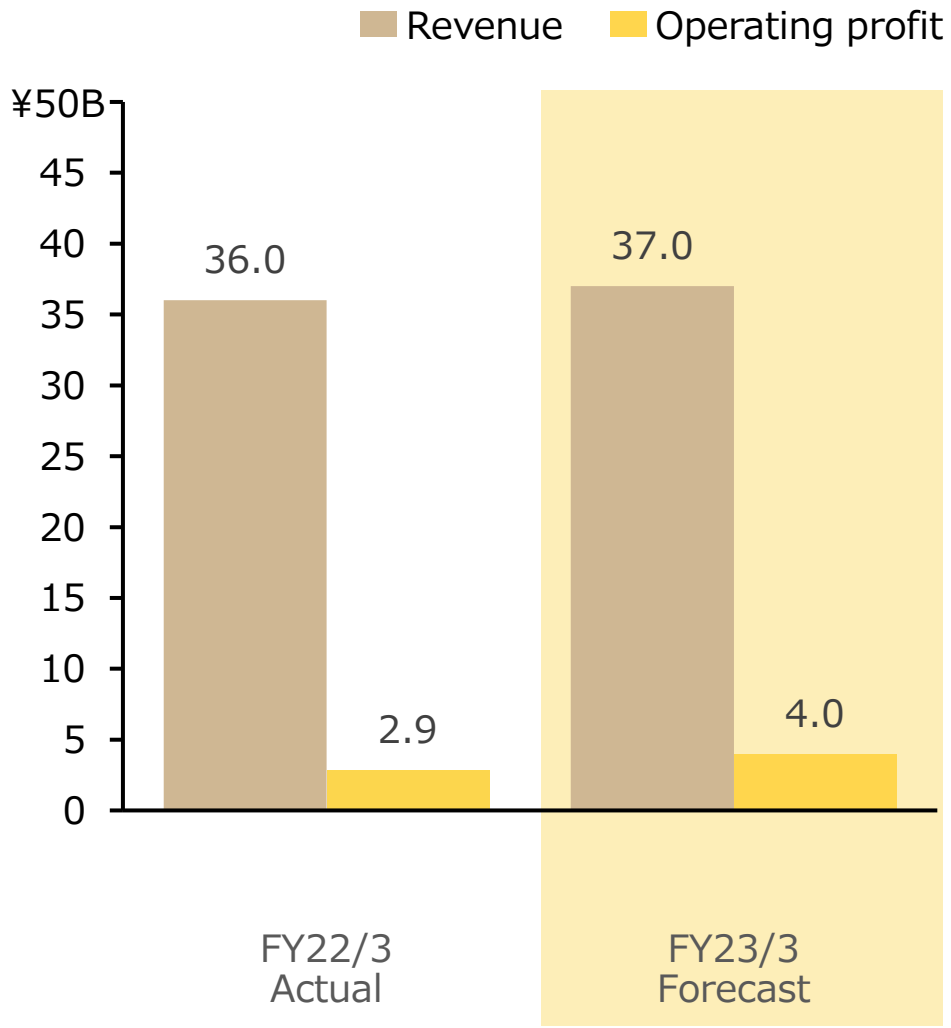
Forecast for the year ending March 31, 2023: Components Business



- **Revenue: Up ¥12.2B YoY**
  - EUV related components, optical parts for semiconductor related products and optical components, etc., to contribute to expanded sales.

- **Operating profit: Up ¥4.3B YoY**
  - Operating profit to grow substantially due to increased revenue.

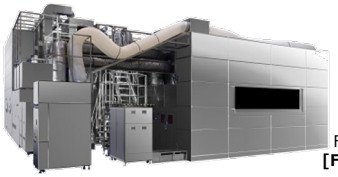
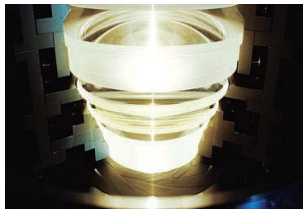
Forecast for the year ending March 31, 2023: Industrial Metrology and Others



- **Revenue: Up ¥1.0B YoY**
  - In the Industrial Metrology Business, we expect continued strength in sales of image metrology equipment and expanded sales in X-ray inspection systems and non-contact metrology systems, etc.
- **Operating profit: Up ¥1.1B YoY**
  - Operating profit to grow on improved utilization rates at domestic production subsidiaries included in Others.
  - In the Industrial Metrology Business, we expect expenses to rise on new product R&D and measures to strengthen sales infrastructure.

Reference Data

Business segments and major products

Segments	Description	Major products
Imaging Products Business	**Digital camera-interchangeable lens type** **Interchangeable lens** **Compact camera**	Mirrorless Camera **[Z 9]** Mirrorless Camera **[Z fc]** NIRROR Lens [NIKKOR Z 70-200mm f/2.8 VR S]
Precision Equipment Business	**FPD lithography system** **Semiconductor lithography system** **Alignment Station** **Measuring & inspection systems**	 FPD Scanner **[FX-103SH/S]** ArF Immersion Scanner **[NSR-S635E]** Alignment Station **[Litho Booster]** Automatic Macro Inspection System **[AMI-5700]**
Healthcare Business	**Biological microscope** **Retinal diagnostic imaging system** **Contract Cell Manufacturing business**	Confocal Microscope System **[AX/AX R]** Ultra-Widefield retinal diagnostic imaging systems with Integrated UWF-Guided Swept Source OCT **「Silverstone」** Contract Cell Manufacturing
Components Business	**EUV related component** **Optical components, Optical parts** **Encoders and Actuators** **Photomask substrate for FPD** **Optical processing machine and** **Contract material processing**	 Optical Components Intelligent actuator units **[C3 eMotion]** Photomask Substrates for FPD Optical Processing Machine **[Lasermeister102A]**
Industrial Metrology and Others	**Measuring instrument** **X-ray inspection system** **Industrial Microscope**	CNC Video Measuring System **[NEXIV VMZ-S Series]** X-ray and CT Inspection **[XT H 225 ST 2x]** Non-Contact Large-Volume Inspection System **[APDIS]**

Forecast for the year ending March 31, 2023

Billions of Yen	FY2020/3	FY2021/3	FY2022/3			FY2023/3		
	Full Year	Full Year	1H	2H	Full Year	1H	2H	Full Year
Revenue	591.0	451.2	273.0	266.6	539.6	**295.0**	**325.0**	**620.0**
Operating Profit	6.7	-56.2	32.1	17.8	49.9	**23.0**	**27.0**	**50.0**
% vs Revenue	1.1%	-12.5%	11.8%	6.7%	9.3%	**7.8%**	**8.3%**	**8.1%**
Profit before income taxes	11.8	-45.3	35.9	21.1	57.0	**24.0**	**28.0**	**52.0**
% vs Revenue	2.0%	-10.0%	13.2%	7.9%	10.6%	**8.1%**	**8.6%**	**8.4%**
Profit attributable to owners of the parent	7.6	-34.4	26.4	16.2	42.6	**17.0**	**21.0**	**38.0**
% vs Revenue	1.3%	-7.6%	9.7%	6.1%	7.9%	**5.8%**	**6.5%**	**6.1%**
EPS	¥19.93	¥-93.96	¥116.23			**¥103.47**		
Annual Dividends	¥40	¥20	¥40			**¥40**		
ROE	1.3%	-6.4%	7.5%			**6.5%**		
FCF	-4.8	22.9	30.9			**-**		
Exchange Rate: US$	¥109	¥106	¥110	¥115	¥112	**¥120**		
EURO	¥121	¥124	¥131	¥130	¥131	**¥130**		

Financial forecast for the year ending March 31, 2023: by Segments (New Segments)

Billions of Yen		FY2022/3			FY2023/3		
		1H	2H	Full Year	1H	2H	Full Year
Imaging Products Business	Revenue	89.2	89.0	178.2	100.0	110.0	210.0
	Operating profit	12.5	6.5	19.0	13.0	9.0	22.0
Precision Equipment Business	Revenue	119.2	92.0	211.2	115.0	125.0	240.0
	Operating profit	27.4	12.0	39.4	13.0	22.0	35.0
Healthcare Business	Revenue	33.0	40.2	73.2	38.0	42.0	80.0
	Operating profit	0.9	3.4	4.3	3.0	3.0	6.0
Components Business	Revenue	16.7	24.1	40.8	26.0	27.0	53.0
	Operating profit	3.4	9.3	12.7	8.0	9.0	17.0
Industrial Metrology and Others	Revenue	14.6	21.4	36.0	16.0	21.0	37.0
	Operating profit	-1.6	4.5	2.9	1.0	3.0	4.0
Corporate P/L non-attributable to any reportable segments	Operating profit	-10.7	-17.9	-28.6	-15.0	-19.0	-34.0
	Broken out: Expense related to investment in growth	-10.4	-11.4	-21.8	-10.0	-12.0	-22.0
	Broken out: Expense for administration department	-2.2	-5.8	-8.0	-6.0	-7.0	-13.0
Consolidated	Revenue	273.0	266.6	539.6	295.0	325.0	620.0
	Operating profit	32.1	17.8	49.9	23.0	27.0	50.0

Note: In FY2023/3, “Next Generation Project Div.” transfers from Precision Equipment Business to Corporate P/L non-attributable to any reportable segments (Expense related to investment in growth), and retroactively applied to the FY2022/3 and reorganized ¥11.7B for the FY2022/3.
“Expense related to investment in growth" are expenses mainly related to basic research, expense related to the creation of new businesses, and expense related to manufacturing innovation.
“Expense for administration department" are general administrative expense for head office functions, and corporate P/L non-attributable to any reportable segments.
Corporate P/L non-attributable to any reportable segments includes the elimination of intersegment transactions.

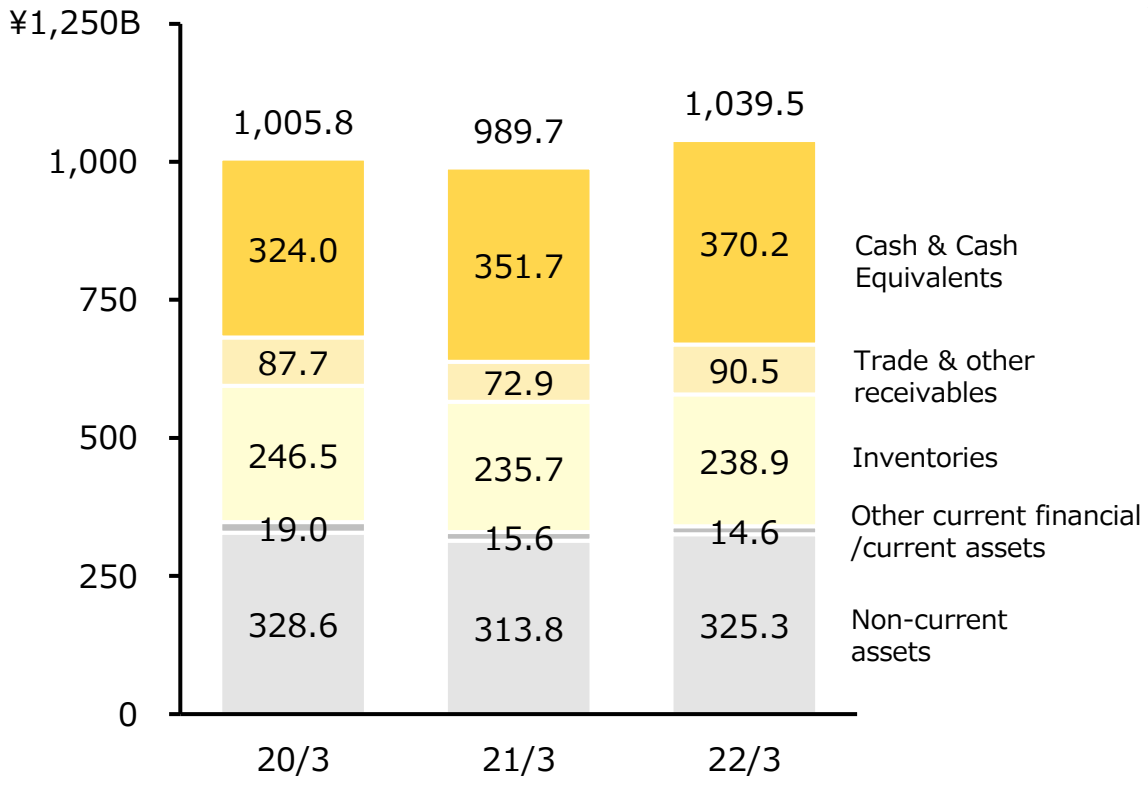
Actual for the year ended March 31, 2022:by New Segments

Billions of Yen		FY2022/3 Q1	Q2	Q3	Q4	Full Year
Imaging Products Business	Revenue	50.0	39.2	46.8	42.2	178.2
	Operating profit	9.2	3.3	6.3	0.2	19.0
Precision Equipment Business	Revenue	51.8	67.4	43.7	48.3	211.2
	Operating profit	13.3	14.1	5.8	6.2	39.4
Healthcare Business	Revenue	15.8	17.2	20.2	20.0	73.2
	Operating profit	0.4	0.5	1.9	1.5	4.3
Components Business	Revenue	7.7	9.0	13.9	10.2	40.8
	Operating profit	2.1	1.3	6.7	2.6	12.7
Industrial Metrology and Others	Revenue	6.7	7.9	8.9	12.5	36.0
	Operating profit	-1.0	-0.6	1.7	2.8	2.9
Corporate P/L non-attributable to any reportable segments	Operating profit	-4.3	-6.4	-7.6	-10.3	-28.6
	Broken out: Expense related to investment in growth	-5.0	-5.4	-5.3	-6.1	-21.8
	Broken out: Expense for administration department	0.1	-2.3	-2.7	-3.1	-8.0
Consolidated	Revenue	132.2	140.8	133.3	133.3	539.6
	Operating profit	19.9	12.2	14.8	3.0	49.9

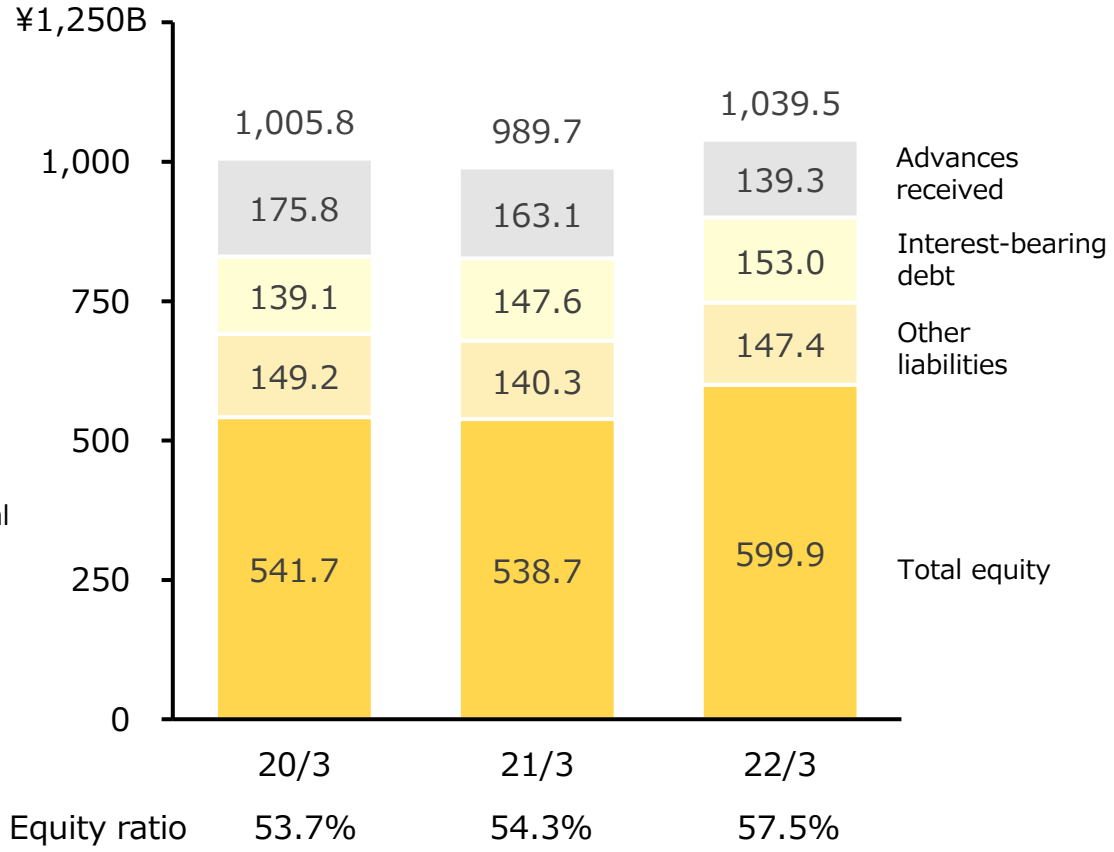
Note: In FY2023/3, “Next Generation Project Div.” transfers from Precision Equipment Business to Corporate P/L non-attributable to any reportable segments (Expense related to investment in growth), and retroactively applied to the FY2022/3 and reorganized ¥11.7B for the FY2022/3.
“Expense related to investment in growth" are expenses mainly related to basic research, expense related to the creation of new businesses, and expense related to manufacturing innovation.
“Expense for administration department" are general administrative expense for head office functions, and corporate P/L non-attributable to any reportable segments.
Corporate P/L non-attributable to any reportable segments includes the elimination of intersegment transactions.

Financial Position Breakdown in year ended March 31, 2022:

ASSETS



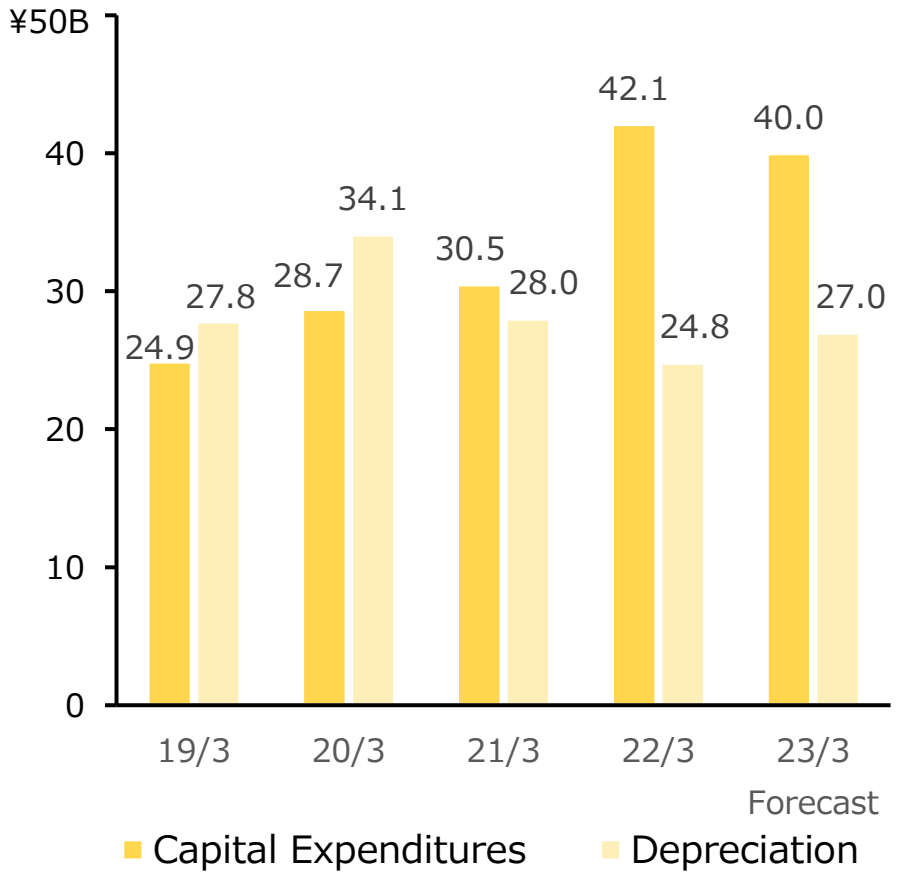
LIABILITIES/ EQUITY



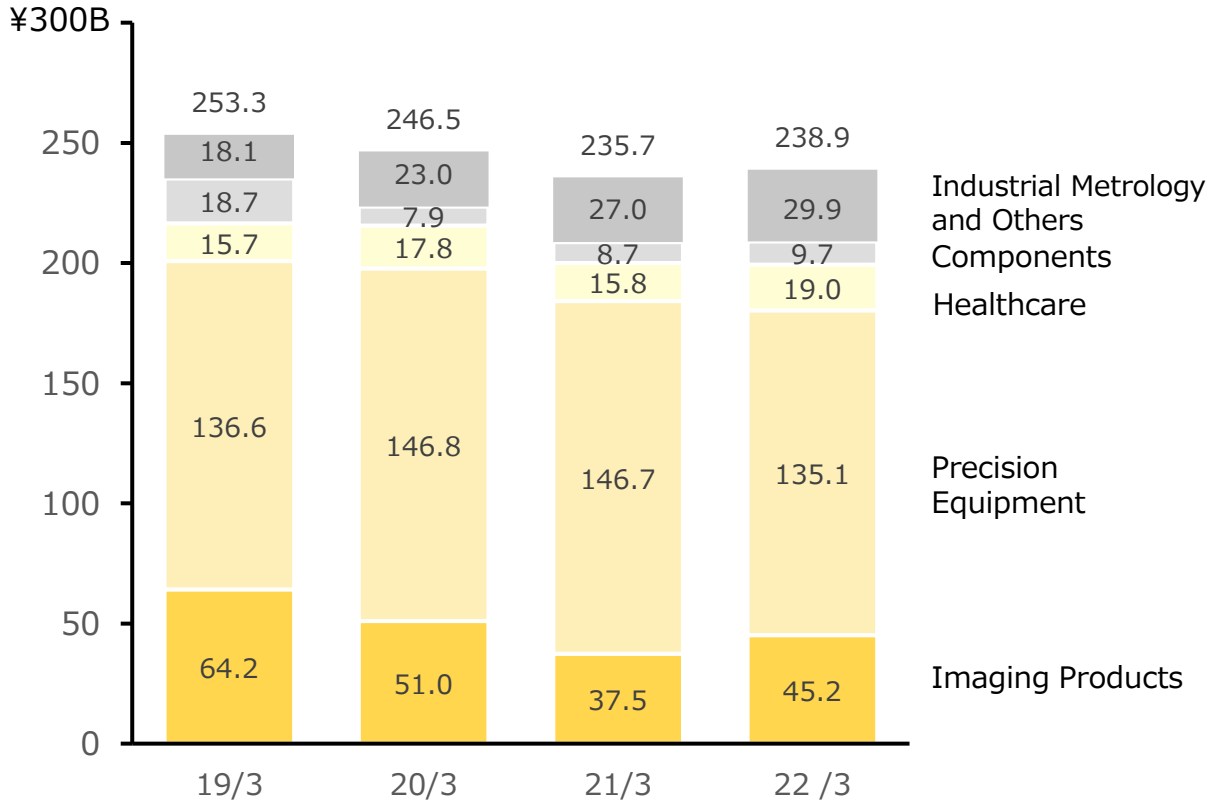
Note: Equity ratio is ratio of equity attributable to owners of the parent to total assets.
Cash and Cash Equivalents excludes time deposits with maturities of three months or more.

Forecast for the year ended March 31, 2022: Capital Expenditures, Depreciation and Inventory

CAPITAL EXPENDITURES, DEPRECIATION



INVENTORY BREAKDOWN

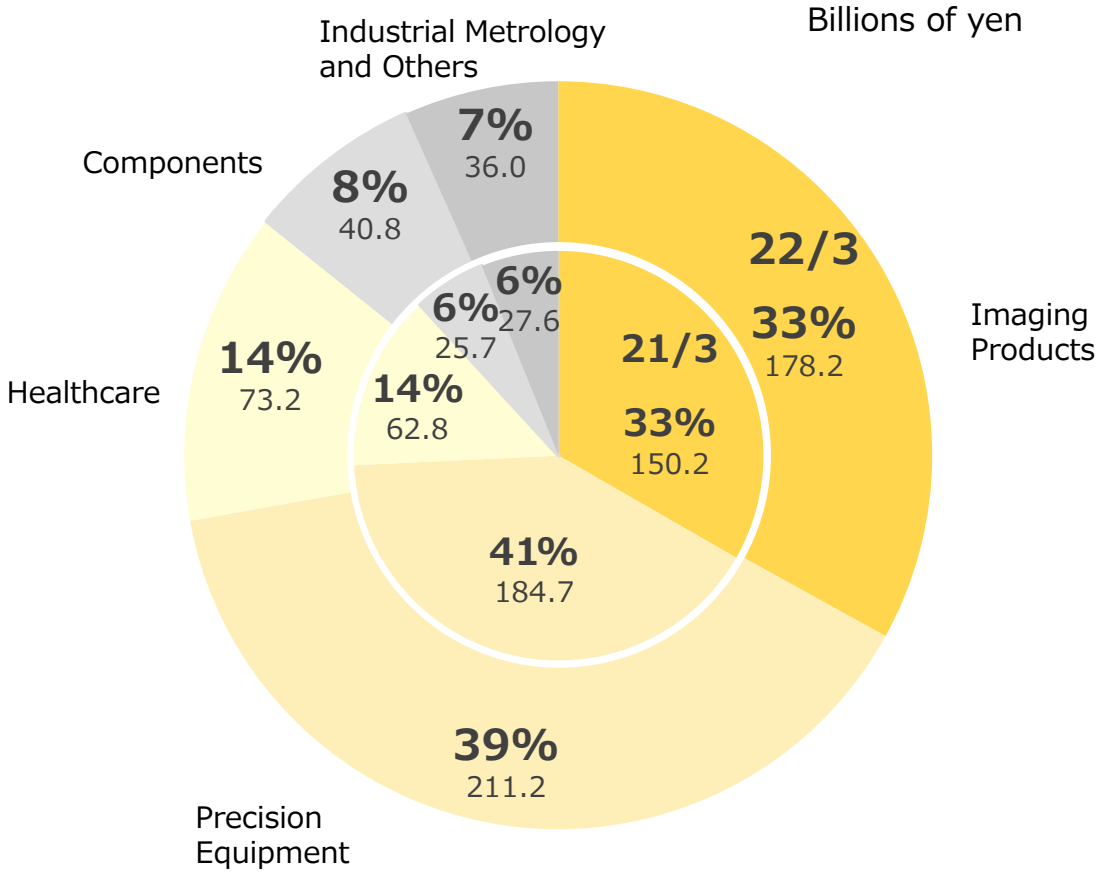


Note: Capital expenditures in FY2020/3 includes the leased assets of approximately ¥4.0B upon the adoption of IFRS16.
Depreciation from FY2018/3 includes the amortization of in-plant development costs and in FY2020/3 depreciation of right-to-use asset, same as capital expenditures.
The semiconductor related equipment business has been transferred to the Precision Equipment Business from the Industrial Metrology and Others.
Inventory of ¥2.6B in the end of 2020/3 have been transferred from Industrial Metrology and Others to the Precision Equipment Business as a result of retroactive application to FY2020/3 respectively.

Revenue Breakdown for the year ended March 31, 2022

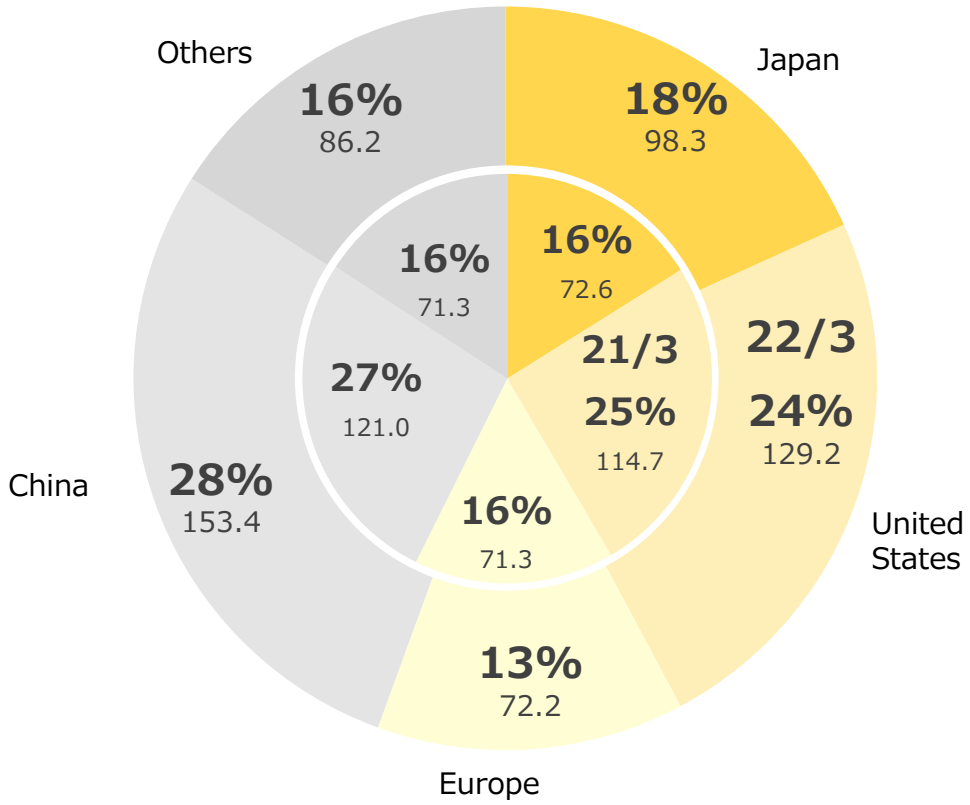
BY SEGMENT

Billions of yen



BY REGION

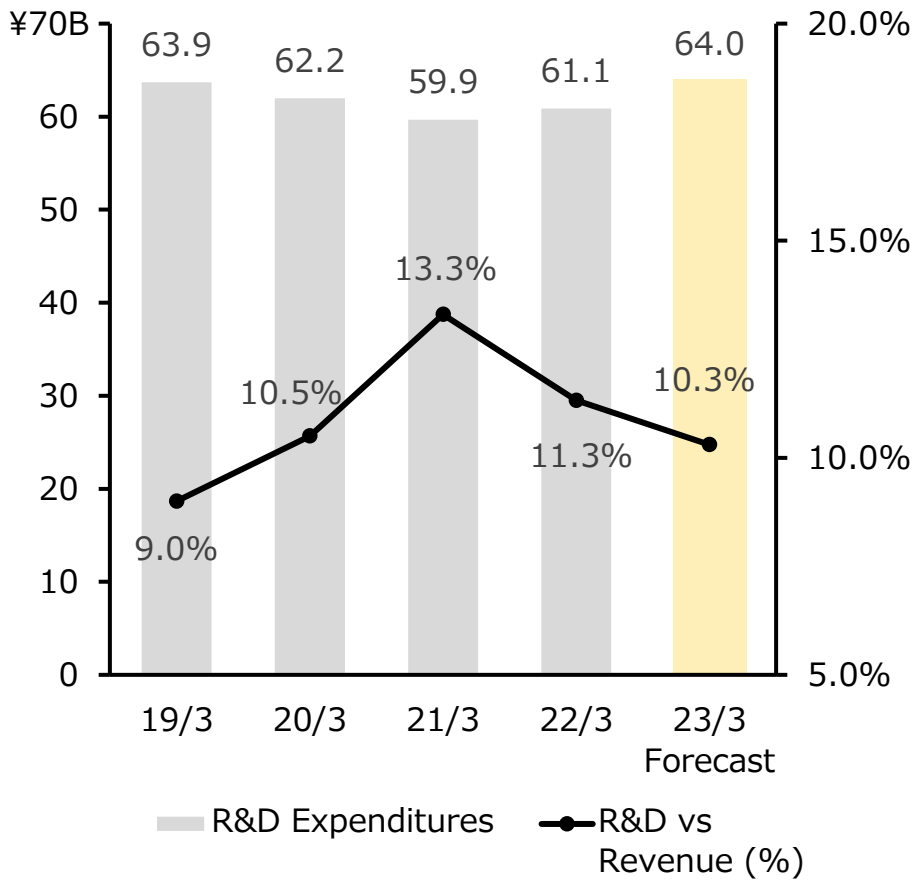
Billions of yen



Note: The outside and inside circles show the breakdown of FY2022/3 revenue of ¥539.6B and FY2021/3 revenue of ¥451.2B, respectively.

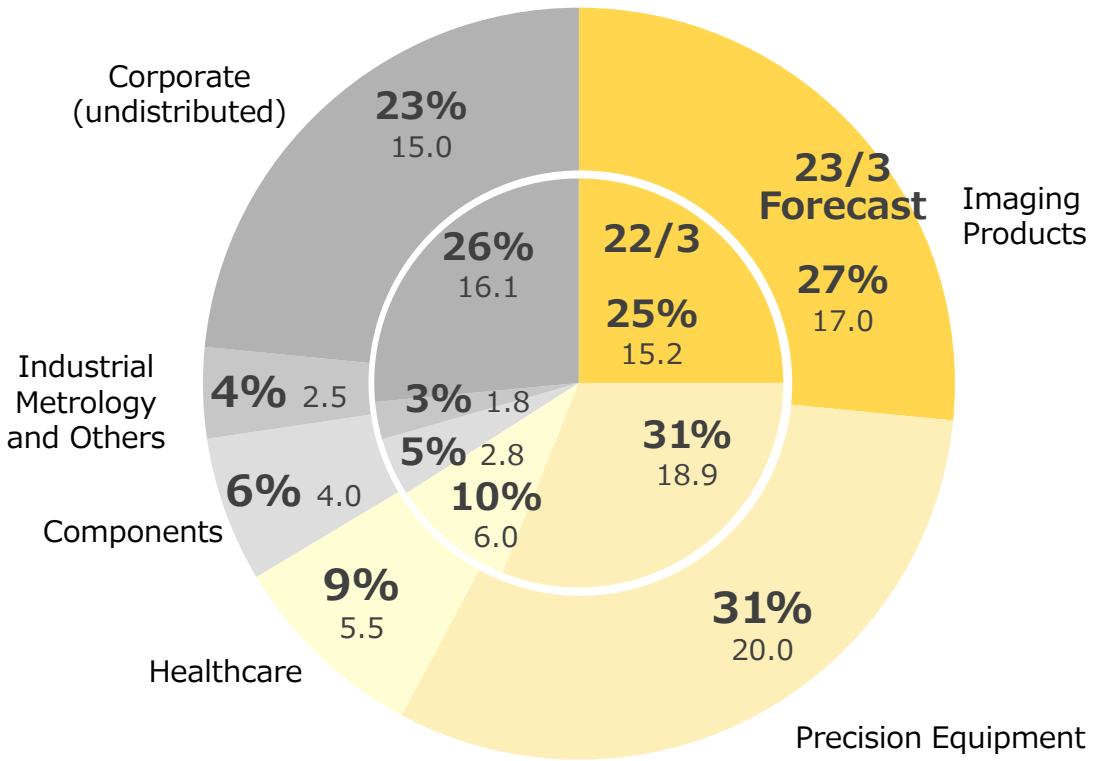
Forecast for the year ended March 31, 2022: R&D Expenditures

R&D EXPENDITURES



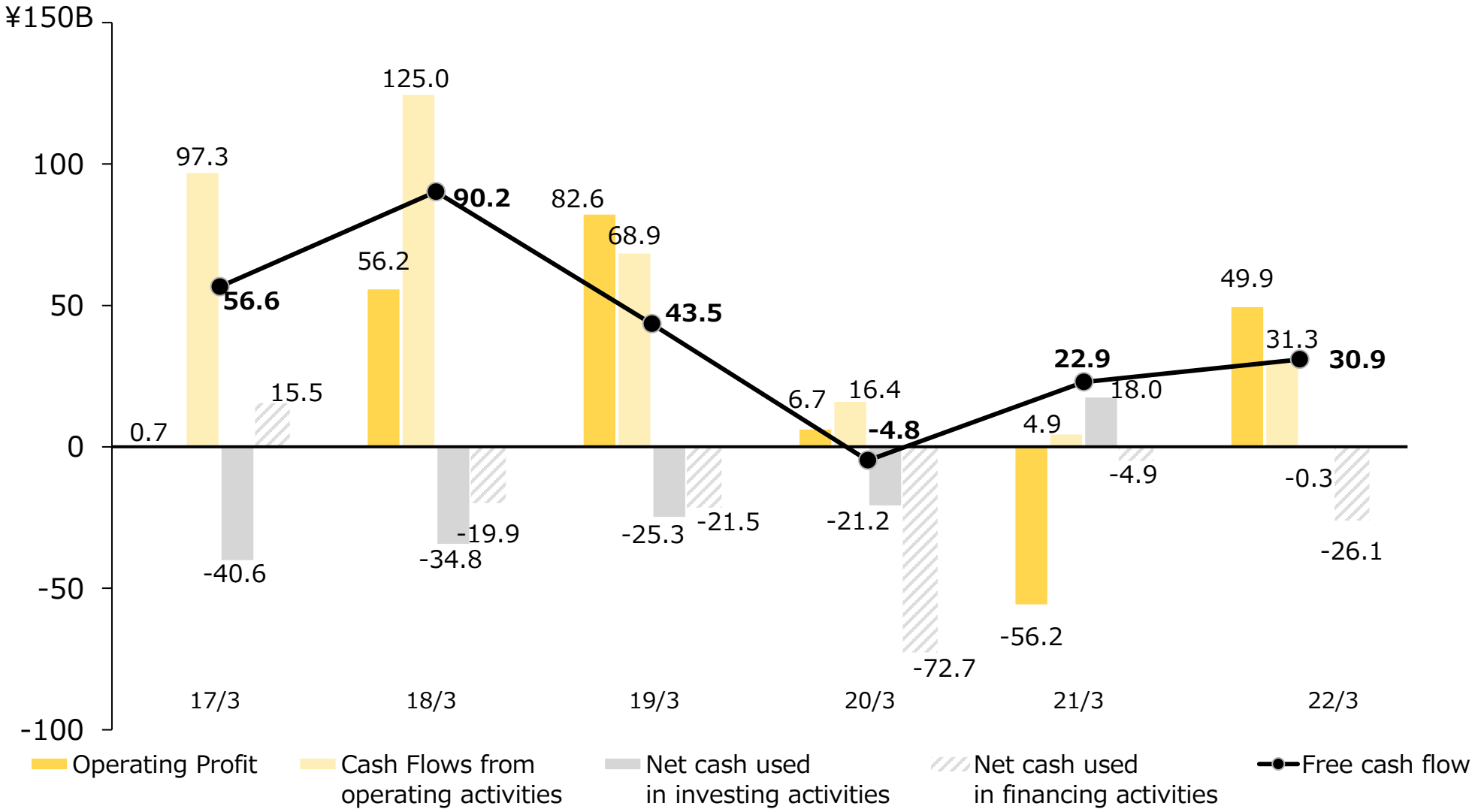
R&D EXPENDITURES BREAKDOWN

Billions of yen



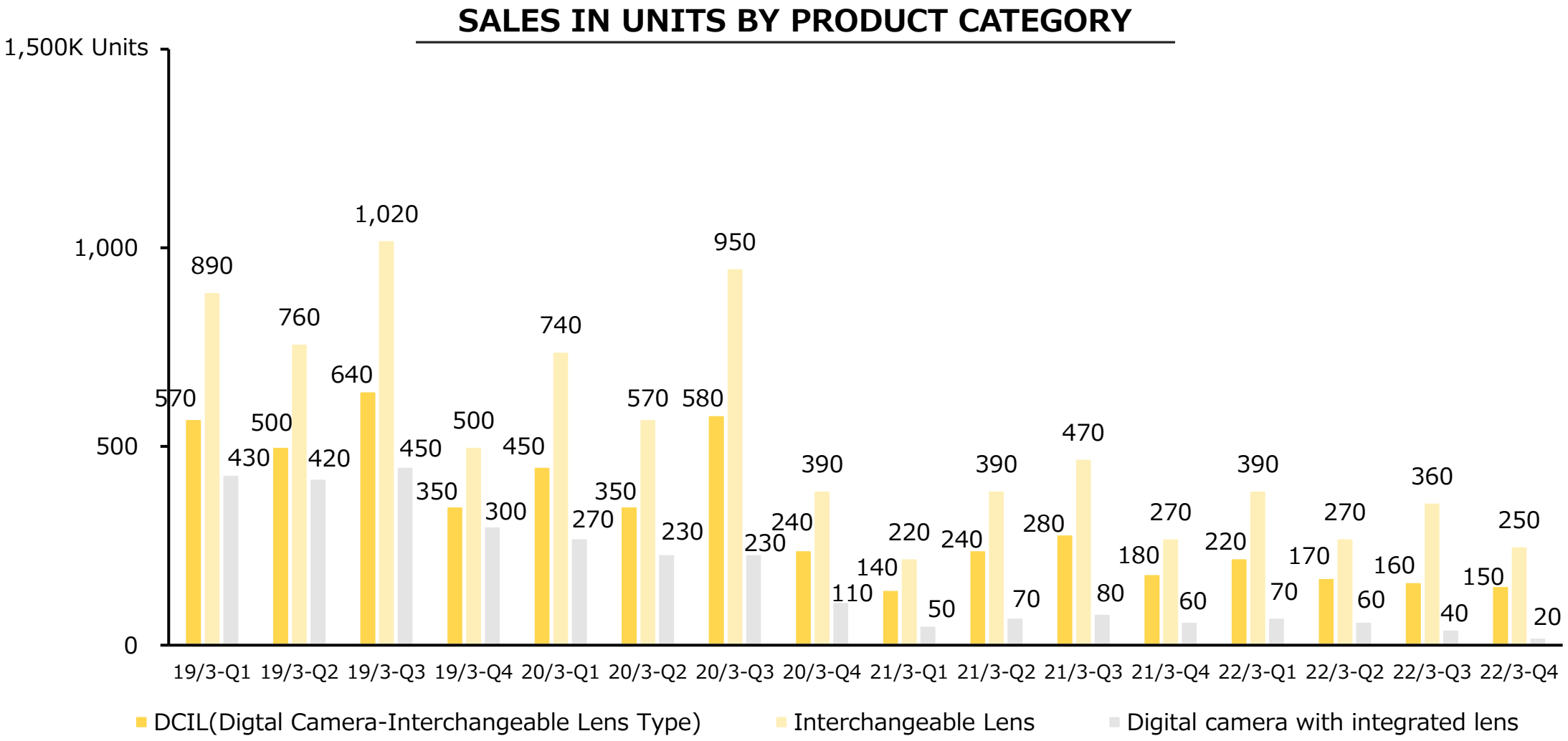
Note: R&D expenditures includes capitalization of some development expenditure.
Due to segment revision from the FY2023/3, financial figures for the FY2022/3 are displayed according to the reorganized display.

Cash Flow History



Note: FCF + CF from financial activities + Effect of exchange rate changes on cash and cash equivalents = net increase (decrease) in cash and cash equivalents

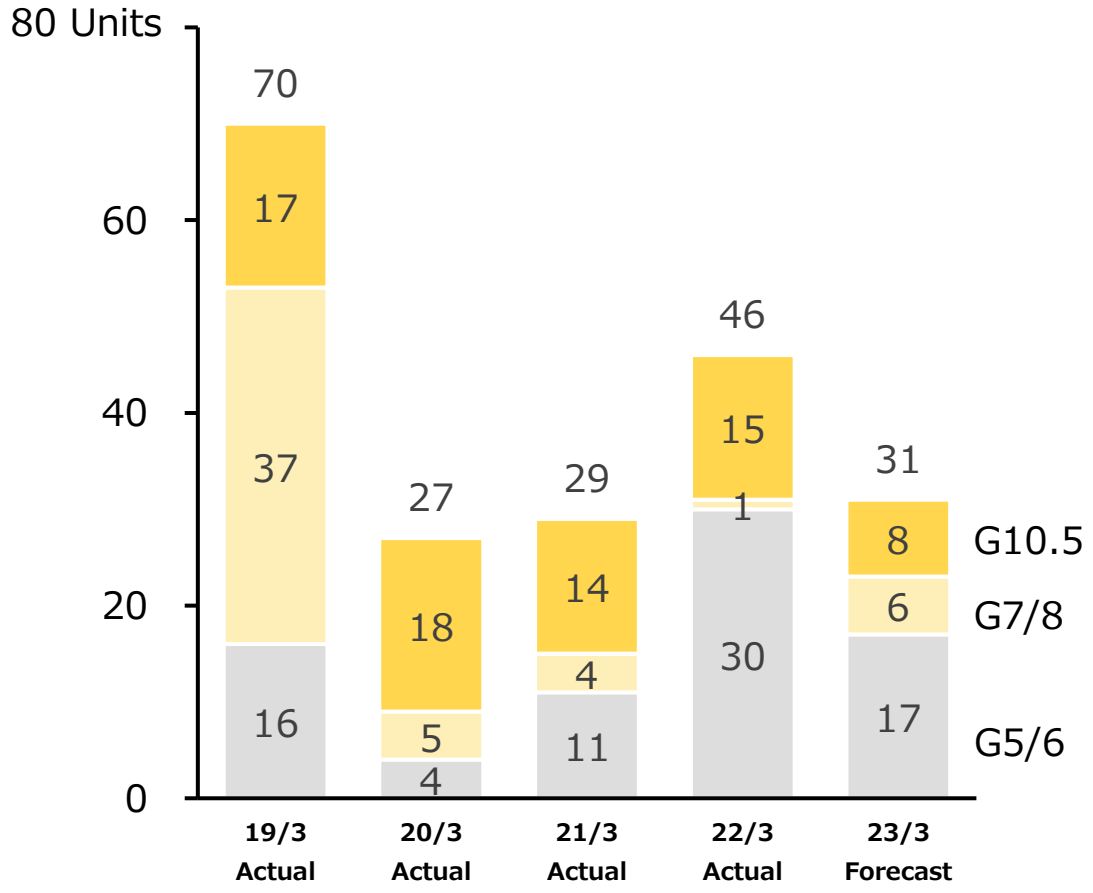
Imaging Products Business: Sales Units



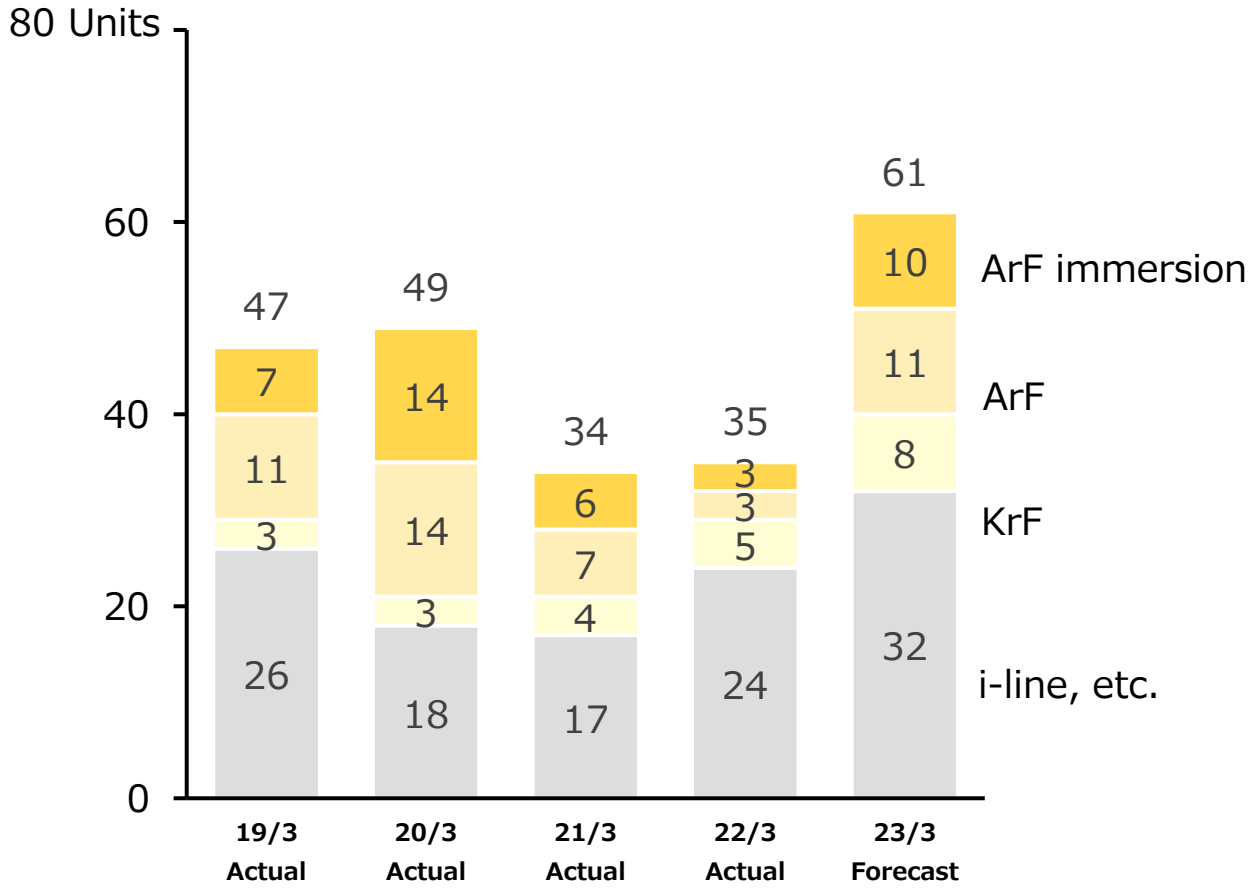
Note: Digital camera with integrated lens : A camera equipped with uncatchable lens and do not have the function to replace lenses. (Eligible products of Nikon : COOLPIX P1000, P950, etc.)

Forecast for the year ending March 31, 2023: Precision Equipment Business Sales Units

FPD LITHOGRAPHY SYSTEMS SALES BY GENERATION

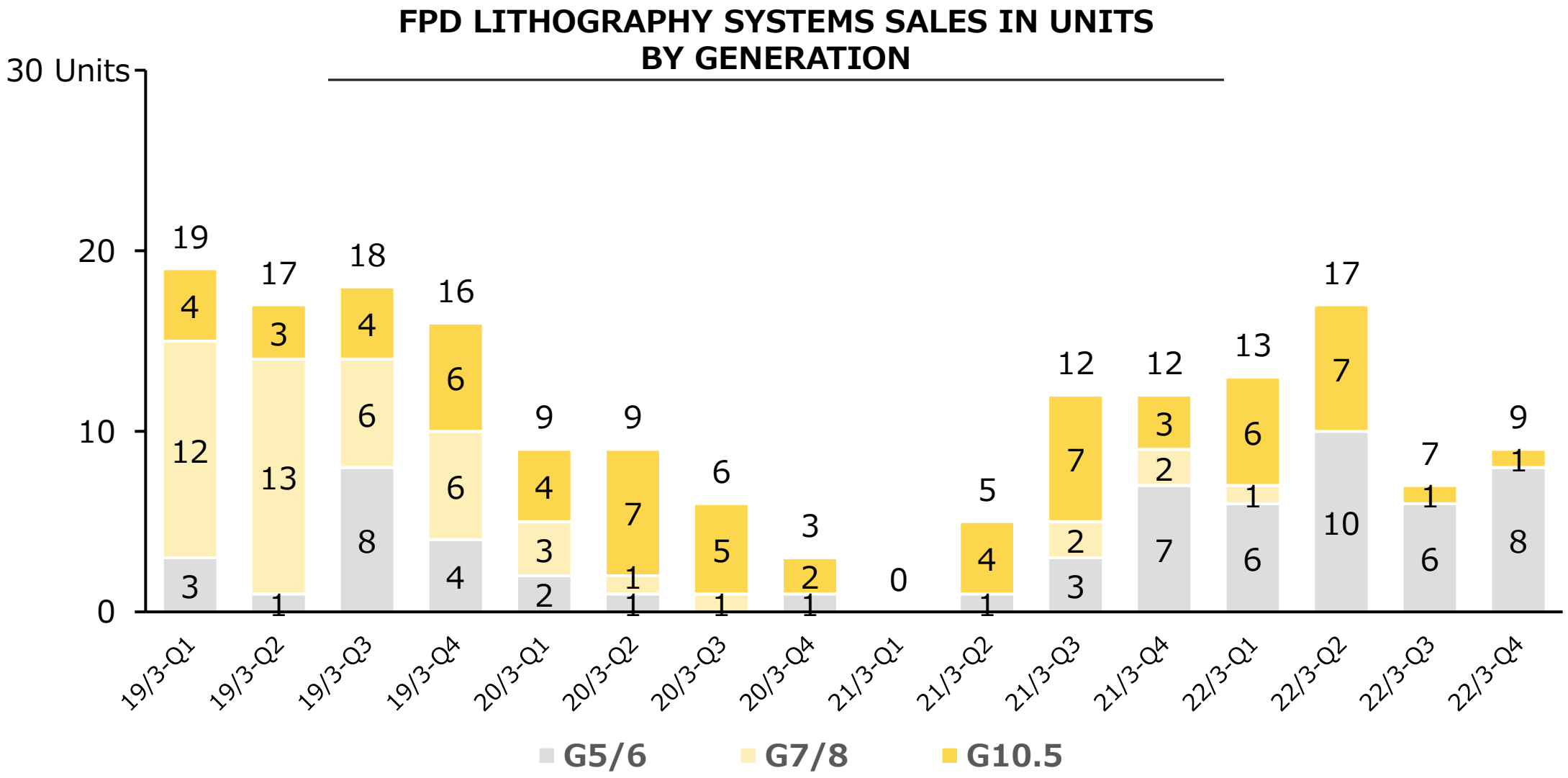


SEMICONDUCTOR LITHOGRAPHY SYSTEMS SALES BY TECHNOLOGY (INCL. REFURBISHED)



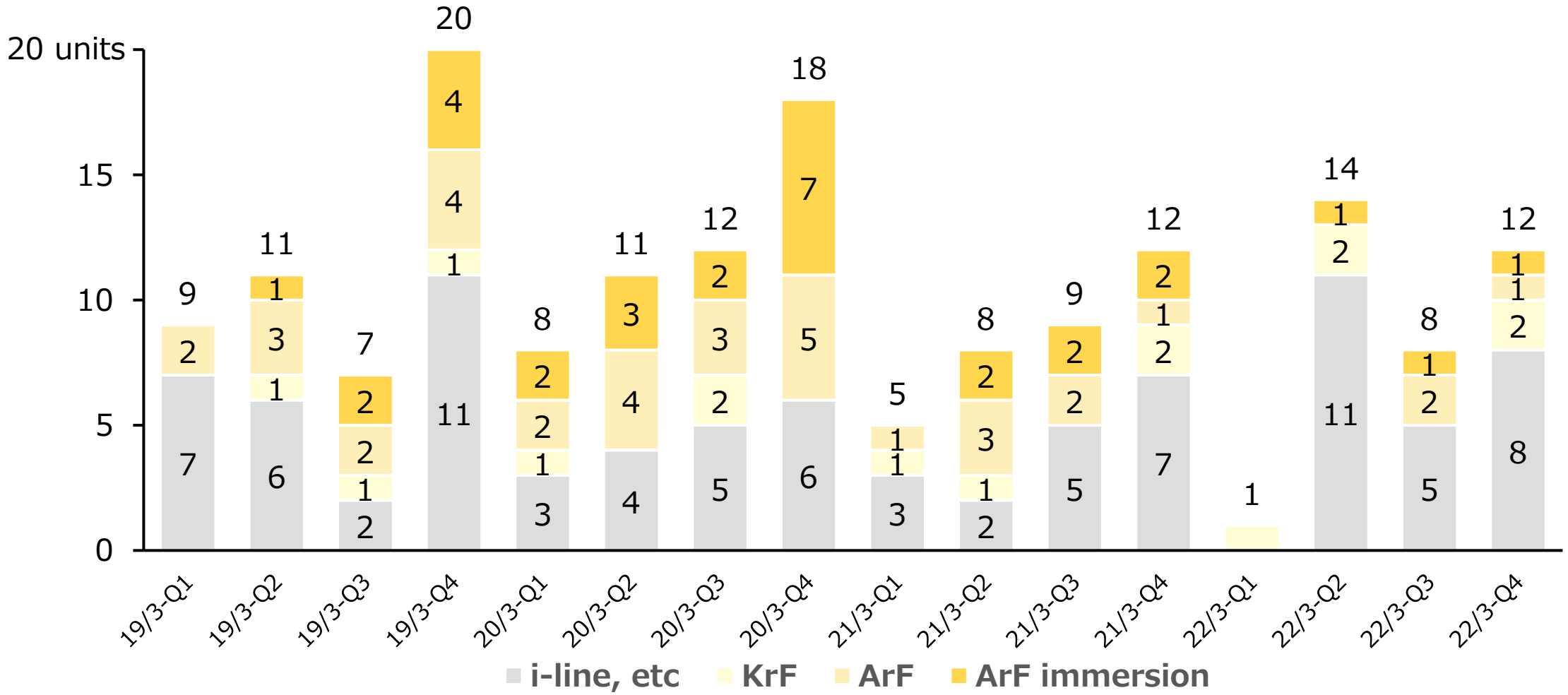
Note: “i-line, etc.” part in numbers of semiconductor lithography systems sales include sales numbers of the “Mini Step & Repeat Exposure System”.
The unit sales of new semiconductor lithography systems are 27 units in FY2019/3, 38 units in FY2020/3, 23 units in FY2021/3, 17 units in FY2022/3, 39units(forecast) in FY2023/3.

Precision Equipment Business: Sales Units



Precision Equipment Business: Sales Units

SEMICONDUCTOR LITHOGRAPHY SYSTEMS SALES IN UNITS BY TECHNOLOGY (INCL. REFURBISHED)



Note: “i-line, etc.” part in numbers of semiconductor lithography systems sales include sales numbers of the “Mini Step & Repeat Exposure System”.

Forecast for the year ending March 31, 2023: Foreign Exchange Impact

	Exchange Rate	Financial Impact from Fluctuation by 1 yen	
	FY2022/3 Forecast	Revenue	Operating Profit
US $	¥120	Approx. ¥2.2billion	Approx. ¥0.4billion
EURO	¥130	Approx. ¥0.6billion	Approx. ¥0.3billion

Note: The foreign exchange impact above is made on the assumption that emerging-market currencies move according to the influence of US $ and EURO.

Capital allocation: Strengthen investments in sustainable growth and realize stable shareholder returns

Redisplaying of Medium-Term Management Plan (FY2022-FY2025) announced in April 2022

Total assets
Continue disciplined management
Aim for equity ratio of Approx. 55-60%

Future CF

BS Liabilities and Equity	BS Assets + CF
Interest-bearing liabilities	Operating CF (before R&D investments) (FY2022-25)
Other	Cash and deposits for distribution
Total Equity	Other
	Capital invested in businesses

Source of funds for allocation

- **Strategic investments** Approx. 30%
- **R&D** 35-40%
- **Capital expenditures** Approx. 20%
- Shareholder returns 10%+

Optimize by business
Strengthen growth and strategic investments

- **M&A to accelerate growth**
- **Additional investments in human capital**
- **Prioritize investments in delivery of solutions and growth drivers**
- **Support increased production of EUV related components, Contract Cell Manufacturing**
- **Strengthen base for manufacturing and advance DX**
- **Total shareholder return ratio 40%+ (Stable dividends + opportunistic share buybacks)**
- **Consolidate business development and cutting-edge R&D in environmentally friendly Headquarters building**

Disclaimer Regarding Forecast and Projections

Forward-looking statements for earnings and other performance data contained herein are based on information currently available to the Company, and all potential risks and uncertainties are taken into account. The Company asks that investors understand that changes in conditions may cause actual performance to significantly differ from these projections.

Nikon