Results Highlights

▶ In the nine-month period ended December 31, 2021, the global number of COVID-19 infections remained around the same level, and the economy began to recover. However, COVID-19 cases have once again begun increasing due to the emergence of Omicron and other COVID-19 variants. There is thus a need to carefully monitor the potential market repercussions from factors such as prolonged global supply shortages, inflation, and currency devaluation that may stem from capital outflows in emerging nations due to the monetary tightening measures of central banks such as the FRB.

The Company's revenue for the nine-month period ended December 31, 2021 was up year on year due to higher revenue in the Metals, Mineral Resources & Recycling Division, a result of higher prices for coal and precious metals; in the Chemicals Division, a result of growth in plastic resin transactions and higher methanol prices; and in the Automotive Division, a result of increased sales volumes in overseas automotive businesses.

Despite the increase in SG&A expenses and other expenses, profit for the period (attributable to owners of the Company) increased year on year following higher gross profit and a rise in share of profit of investments accounted for using the equity method attributable to earnings growth at a steel operating company.

(Figures in parentheses are YoY changes)

Revenue 1,548.6 bn yen (+388.9 bn yen / +33.5%)

- Increase in the Metals, Mineral Resources & Recycling Div. due to higher coal prices, and an increase in prices and transaction volumes of precious metals
- Increase in the Chemicals Div. due to higher transaction volumes of plastic resin and a price
- increase in methanol
- Increase in the Automotive Div. due to higher sales volumes in overseas automotive operations

Gross profit

190.7 bn yen (+58.2 bn yen / +43.9%)

- $\,\cdot\,\,$ Increase in the Metals, Mineral Resources & Recycling Div. due to an increase in coal prices
- Increase in the Chemicals Div. due to the higher price of methanol and higher transaction volumes of plastic resin
- Increase in the Automotive Div. due to higher sales volumes in overseas automotive operations

Profit for the period (attributable to owners of the Company)

62.0 bn yen (+45.3 bn yen / +271.0%)

- · Increase in gross profit
- ${\boldsymbol{\cdot}}$ $\,$ Increase in share of profit of investments accounted for using the equity method
- Earnings forecast for the year ending March 31, 2022

Full-year earnings forecasts were revised as follows.

	Revised Forecast (Nov. 2, 2021)		Revised Forecast (Feb. 2, 2022)
Gross profit	240.0 bn yen	\Rightarrow	260.0 bn yen
Profit before tax	95.0 bn yen	\Rightarrow	108.0 bn yen
Profit for the year (attributable to owners of the Company)	70.0 bn yen	\Rightarrow	80.0 bn yen

(Initial Assumptions)

Exchange rate (annual average: ¥/US\$) : 10

◆ Cash dividends per share for the year ending March 31, 2022

The end-of-year dividend has been revised from a planned 45.00 yen per share

Interim 9.00 yen per share
Year-end (forecast) 58.00 yen per share

to a planned 58.00 yen per share.

The Company conducted a five-for-one share consolidation of common shares of stock effective October 1, 2021. The interim dividend relecting this share consolidation would be 45.00 yen.

- *1 Core earnings = Gross profit + SG&A expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividend income + Share of profit (loss) of investments accounted for using the equity method
- *2 Core operating cash flow = Net cash provided by (used in) operating activities Changes in working capital
- *3 Core cash flow = Core operating cash flow + Post-adjustment, net cash provided by (used in) investing activities Dividends paid Purchase of treasury stock (Post-adjustment, net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)

Caution regarding forward-looking statements:

This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Actual results may differ materially based on various factors, including the timing at which the COVID-19 pandemic ends; changes in economic conditions in key markets, both in and outside of Japan; and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.

Consolidated Statements of Profit or Loss

								(BN JPY)
	FY:	2021 9-mor	nth	FY2020	9-month		FY2021 (,
	Results	H1	Q3	Results	Difference	Factors Affecting Circled Figures	Full-year	Percentage Achieved
	а			b	a-b		Forecast C	a/c
						Revenue: segment changes		4,0
B	4 540 6			4 450 7	200.0	Metals, Mineral Resources & Recycling +158.4		
Revenue	1,548.6	1,000.7	547.9	1,159.7	388.9)	Chemicals +109.2		
						Automotive +51.4		
-						Gross profit: segment changes		
						Metals, Mineral Resources & Recycling +28.2		
Gross profit	190.7	117.7	73.0	132.5	58.2	Chemicals +12.0	260.0	73%
Gross prone	150.7	11/1/	75.0	132.3	30.2	Automotive +9.9	200.0	7570
						Automotive		
SG&A expenses								
Personnel expenses	(74.5)	(47.7)	(26.8)	(70.3)	(4.2)			
Non-personnel expenses	(41.0)	(26.3)	(14.7)	(36.4)	(4.6)			
Depreciation	(13.8)	(9.1)	(4.7)	(12.9)	(0.9)			
Provision of allowance for	(0.8)	(0.7)	(0.1)	0.1	(0.9)			
doubtful accounts	(5.5)	()	(,		(===)			
(Total SG&A expenses)	(130.1)	(83.8)	(46.3)	(119.5)	(10.6)		(180.0)	
Other income (company)								
Other income/expenses								
Gain/loss on sale and disposal	0.1	0.1	0.0	2.9	(2.8)	→ Sale of shopping mall		
of fixed assets, net								
Impairment loss on fixed assets	(1.4)	(0.2)	(1.2)	0.0	(1.4)			
Gain on reorganization of						Solar power generation business company and natural gas-fired power project company		
subsidiaries/associates	2.4	2.3	0.1	3.9	(1.5)	→ Industrial machinery-related company		
Locs on reorganization of								
Loss on reorganization of subsidiaries/associates	(3.6)	(0.7)	(2.9)	(0.3)	(3.3)	> Non-ferrous smelting and refining company		
Other operating income/expenses	(0.1)	0.4	(0.5)	(0.5)	0.4	7 Non remous stricting and remaining company		
(Total other income/expenses)	(2.6)	1.9	(4.5)	6.0	(8.6)		(7.0)	
Financial income/costs	1=7				14147		1/	-
		2.2	2.4	4.2				
Interest earned Interest expenses	5.3	3.2	2.1	4.2	1.1			
(Interest expenses, net)	(8.3) (3.0)	(5.5) (2.3)	(2.8) (0.7)	(9.1) (4.9)	0.8 <u>1.9</u>			
Dividends received	4.1	1.9	2.2	2.3	1.8			
Other financial income/costs	0.5	0.2	0.3	(0.2)	0.7			
							1.0	
(Financial income/costs, net) Share of profit (loss) of	1.6	(0.2)	1.8	(2.8)	4.4	Taguaga in puelit from -t!	1.0	
investments accounted for using the equity method	25.4	16.9	8.5	7.9	17.5	Increase in profit from steel operating company	34.0	
Profit before tax	85.0	52.5	32.5	24.1	60.9		108.0	79%
Income tax expenses	(19.9)	(11.0)	(8.9)	(5.4)	(14.5)		(25.0)	
Profit for the period	65.1	41.5	23.6	18.7	46.4		83.0	78%
(Profit attributable to)								
Owners of the Company	62.0	39.4	22.6	16.7	45.3		80.0	78%
Non-controlling interests	3.1	2.1	1.0	2.0	1.1		3.0	
Core earnings *1	87.9	51.1	36.8	18.2	69.7	1	115.0	1
Core carnings 1	07.3	J1.1	30.0	10.2	05.7	<u>l</u>	113.0	I

Consolidated Statements of Financial Position

Dec. 31, 2021 d 1,287,9 233.6 15.4 721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4 167.9 2,509.2	Mar. 31, 2021 e 1,195.4 287.6 10.1 636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6 590.8	Difference d-e 92.5 (54.0) 5.3 85.0 37.5 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase due to new acquisition and accumulation of share of profit of investments accounted for
d 1,287.9 233.6 15.4 721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	e 1,195.4 287.6 10.1 636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6 590.8	d-e 92.5 (54.0) 5.3 85.0 37.5 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase in chemicals and tobacco Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
1,287.9 233.6 15.4 721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	1.195.4 287.6 10.1 636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6	92.5 (54.0) 5.3 85.0 37.5 18.7 116.6 3.5 (5.8) 17.3 2.9	Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
233.6 15.4 721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	287.6 10.1 636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6	(54.0) 5.3 85.0 37.5) 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
15.4 721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	10.1 636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6	5.3 85.0 37.5 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
721.2 225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	636.2 187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6	85.0 37.5 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
225.4 92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	187.9 73.6 1,104.7 191.3 72.8 67.2 61.5 11.6 590.8	37.5) 18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase in chemicals and real estate he for sale Increase due to new acquisition and accumulation of share of profit of investments accounted for
92.3 1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	73.6 1,104.7 191.3 72.8 67.2 61.5 11.6 590.8	18.7 116.6 3.5 (5.8) 17.3 2.9 1.7	Increase due to new acquisition and accumulation of share of profit of investments accounted for
1,221.3 194.8 67.0 84.5 64.4 13.3 629.4	1,104.7 191.3 72.8 67.2 61.5 11.6	116.6 3.5 (5.8) 17.3 2.9 1.7	Increase due to new acquisition and accumulation of share of profit of investments accounted for
194.8 67.0 84.5 64.4 13.3 629.4	191.3 72.8 67.2 61.5 11.6	3.5 (5.8) 17.3 2.9 1.7	accumulation of share of profit of investments accounted for
67.0 84.5 64.4 13.3 629.4	72.8 67.2 61.5 11.6 590.8	(5.8) 17.3 2.9 1.7	accumulation of share of profit of investments accounted for
84.5 64.4 13.3 629.4 167.9	67.2 61.5 11.6 590.8	17.3	accumulation of share of profit of investments accounted for
64.4 13.3 629.4 167.9	61.5 11.6 590.8	2.9	accumulation of share of profit of investments accounted for
13.3 629.4 167.9	11.6 590.8	1.7	accumulation of share of profit of investments accounted for
629.4 167.9	590.8		accumulation of share of profit of investments accounted for
167.9		38.6	accumulation of share of profit of investments accounted for
	109.5		using the equity method
2,509.2		58.4	Increase due to aircraft-related business
	2,300.1	209.1	
796.8	734.8	62.0	
			Increase in tobacco and chemicals
			The case in cobacco and chemicals
	· ·		
56.8		(3.7)	
835.1	749.7	85.4	Increase due to new borrowings
22.0	21.9	0.1	
89.5	78.7	10.8	
1,800.2	1,645.6	154.6	
160.3	160.3	-	
147.0	146.8	0.2	
(30.9)	(15.9)	(15.0)	Purchase of treasury stock
103.0	77.8	25.2	Increase due to changes in foreign exchanges and stock prices
295.3	250.0	45.3	Profit for the period +62.0
674.7	619.0	<u>55.7</u>	Dividends paid (16.4)
34.3	35.5	(1.2)	
709.0	654.5	54.5	
2,509.2	2,300.1	209.1	
974.4	908.3	+66.1	* Lease liabilities (under current liabilities and current liabilities) have been excluded from the
725.4	610.6	+114.8	current liabilities) have been excluded from t calculations of gross interest-bearing debt an
1.08	0.99	+0.09	interest-bearing debt.
26.9%	26.9%	0.0 ррс	** "Total equity attributable to owners of the Company" is recognized as "Total equity"
161.6%	162.7%	(1.1) ppt	and is also used as the denominator of "Net debt/equity ratio" and the numerator when
	796.8 543.5 15.3 139.3 98.7 1,003.4 56.8 835.1 22.0 89.5 1,800.2 160.3 147.0 (30.9) 103.0 295.3 674.7 34.3 709.0 2,509.2 974.4 725.4 1.08 26.9%	796.8 734.8 543.5 476.0 15.3 16.8 139.3 158.6 98.7 83.4 1,003.4 910.8 56.8 60.5 835.1 749.7 22.0 21.9 89.5 78.7 1,800.2 1,645.6 160.3 160.3 147.0 146.8 (30.9) (15.9) 103.0 77.8 295.3 250.0 674.7 619.0 34.3 35.5 709.0 654.5 2,509.2 2,300.1 974.4 908.3 725.4 610.6 1.08 0.99 26.9% 26.9% 161.6% 162.7%	796.8 734.8 62.0 543.5 476.0 67.5 15.3 16.8 (1.5) 139.3 158.6 (19.3) 98.7 83.4 15.3 1,003.4 910.8 92.6 56.8 60.5 (3.7) 835.1 749.7 85.4 22.0 21.9 0.1 89.5 78.7 10.8 1,800.2 1,645.6 154.6 160.3 160.3 - 147.0 146.8 0.2 (30.9) (15.9) (15.0) 103.0 77.8 25.2 295.3 250.0 45.3 674.7 619.0 55.7 34.3 35.5 (1.2) 709.0 654.5 54.5 2,509.2 2,300.1 209.1 974.4 908.3 +66.1 725.4 610.6 +114.8 1.08 0.99 +0.09 26.9%

Comprehensive Income

					(BN JPY
	FY	2021 9-mon	FY2020 9-month		
	Results	H1	Q3	Results	Difference
	a			b	a-b
Profit for the period	65.1	41.5	23.6	18.7	46.4
Other comprehensive income	28.2	19.2	9.0	3.9	24.3
Total comprehensive income for the period	93.3	60.7	32.6	22.6	70.7
Comprehensive income attributable to:					
Owners of the Company	89.0	58.3	30.7	20.7	68.3
Non-controlling interests	4.3	2.4	1.9	1.9	2.4

Cash Flow

Cash Flows				
	FY2021 9-month	FY2020 9-month		(BN JPY
	Results	Results	Difference	Factors Affecting Circled Figures
	a	b	a-b	
Cash flows from operating activities	42.2	81.5	(39.3)	Inflows from business earnings and dividend income
Cash flows from investing activities	(104.2)	(20.2)	(84.0)	Outflows due to aircraft-related businesses and investments
FCF	(62.0)	61.3	(123.3)	
Cash flows from financing activities	6.3	(69.6)	/5.9	Inflows from new borrowings and outflows due to dividends paid and purchase of treasury stock
Core energing each flours?	01.2	20.2	42.1	1

Core operating cash flow*2	81.3	39.2	42.1
Core cash flow*3	(8.9)	5.2	(14.1)