Factors Affecting Circled Figures

Increase in aircraft and real estate held for

Increase due to new acquisition and

Increase due to aircraft-related businesses

accumulation of share of profit of

investments accounted for

using the equity method

Increase in tobacco and wheat

(BN JPY)

# **Results Highlights**

◆ In the six-month period ended September 30, 2021, economic recovery was seen in certain regions amid a global decline in the number of COVID-19 cases. Governments in the United States and Europe are transitioning away from large-scale government finance measures for responding to the pandemic and toward policies based on a longer-term perspective. Conversely, certain emerging countries are moving to raise their policy interest rates. This situation is creating a need for ongoing monitoring of economic trends.

The Company's revenue for the six-month period ended September 30, 2021, was up year on year due to higher revenue in the Metals, Mineral Resources & Recycling Division, a result of higher prices for coal and precious metals; in the Chemicals Division, a result of growth in plastic resin transactions and higher methanol prices; and in the Automotive Division, a result of increased sales volumes in overseas automotive businesses.

Despite the increase in SG&A expenses along with a rise in non-personnel expenses, profit for the period (attributable to owners of the Company) increased year on year following higher gross profit and a rise in share of profit of investments accounted for using the equity method attributable to earnings growth at a steel operating

(Figures in parentheses are YoY changes)

1,000.7 bn yen (+256.1 bn yen / +34.4%) Revenue

- · Increase in the Metals, Mineral Resources & Recycling Div. due to higher coal prices, and
- an increase in prices as well as transaction volumes of precious metals • Increase in the Chemicals Div. due to higher transaction volumes of plastic resin and a
- price increase in methanol Increase in the Automotive Div. due to higher sales volumes in overseas automobile operations
- Gross profit

117.7 bn yen (+33.2 bn yen / +39.4%)

- Increase in the Metals, Mineral Resources & Recycling Div. due to the increase in coal
- Increase in the Chemicals Div. due to the higher price of methanol and higher transaction volumes of plastic resin
- Increase in the Automotive Div. due to higher sales volumes in overseas automobile

Profit for the period (attributable to owners of the Company)

39.4 bn yen (+30.3 bn yen / +331.2%)

- Increase in gross profit
- Increase in share of profit of investments accounted for using the equity method
- ◆ Earnings forecast for the year ending March 31, 2022

Full-year earnings forecasts were revised as follows.

Init	ial Forecast	Revised Forecast (Nov. 2, 2021)			
Gross profit	220.0 bn yen	$\Rightarrow$	240.0 bn yen		
Profit before tax	70.0 bn yen	$\Rightarrow$	95.0 bn yen		
Profit for the year (attributable to owners of the Company)	53.0 bn yen	$\Rightarrow$	70.0 bn yen		

(Initial Assumptions)

Exchange rate (annual average: \(\frac{4}{US}\)

◆ Cash dividends per share for the year ending March 31, 2022

Year-end cash dividends per share were revised as follows.

Initial Forecast Revised Forecast (Nov. 2, 2021) Interim (result) 7.00 yen per share  $\Rightarrow$  9.00 yen per share Year-end (forecast) 35.00 yen per share  $\Rightarrow$  45.00 yen per share

The Company conducted a five-for-one share consolidation of common shares of stock effective October 1, 2021. The interim dividend relecting this share consolidation would be 45.00 yen.

- \*1 Core earnings = Gross profit + SG&A expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividend income + Share of profit (loss) of investments accounted for using the equity method
- \*2 Core operating cash flow = Net cash provided by (used in) operating activities Changes in working capital
- \*3 Core cash flow = Core operating cash flow + Post-adjustment, net cash provided by (used in) investing activities – Dividends paid – Purchase of treasury stock (Post-adjustment, net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)

### Caution regarding forward-looking statements:

This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Actual results may differ materially based on various factors, including the timing at which the COVID-19 pandemic ends; changes in economic conditions in key markets, both in and outside of Japan; and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.

## **Consolidated Statements of Profit or Loss**

Consolidated Sta			TOTIC	OI LOS					Consolidated
	ı	E) (2024 114		I 5/00			I 5/2024 /	(BN JPY)	
	Results	PY2021 H1	Q2	Results	20 H1 Difference	Factors Affecting Circled Figures	FY2021 ( Full-year Forecast	Percentage Achieved	
	а			b	a-b		С	a/c	
						Revenue: segment changes			Current assets
						Metals, Mineral Resources & Recycling +87.7			Cash and cash equivalents
Revenue	1,000.7	492.8	507.9	744.6	256.1)	Chemicals +77.1			Time deposits
						Automotive +49.4			Trade and other receivables
									Inventories
						Gross profit: segment changes			Other current assets
_						Metals, Mineral Resources & Recycling +10.5			Non-current assets
Gross profit	117.7	56.4	61.3	84.5	33.2	Chemicals +8.8		49%	Property, plant and equipmen
						Automotive +8.6			Lease assets (usage rights as
									Goodwill
SG&A expenses									Intangible assets
Personnel expenses	(47.7)	(23.7)	(24.0)	(47.0)	(0.7)				Investment property
Non-personnel expenses	(26.3)	(13.1)	(13.2)	(23.5)	(2.8)				Investments accounted for u
Depreciation	(9.1)	(4.5)	(4.6)	(8.6)	(0.5)				the equity method
Provision of allowance for									Other pen current accets
doubtful accounts	(0.7)	(0.5)	(0.2)	0.1	(0.8)				Other non-current assets
(Total SG&A expenses)	(83.8)	(41.8)	(42.0)	(79.0)	(4.8)		(178.0)		Total assets
Other income/expenses									Current liabilities
Gain/loss on sale and disposal									Trade and other payables
of fixed assets, net	0.1	0.0	0.1	2.1	(2.0)	Sale of shopping mall			Lease liabilities
						Sale of Shopping mail			
Impairment loss on fixed assets	(0.2)	0.0	(0.2)	0.0	(0.2)	Partial sale of a natural gas-fired power project			Bonds and borrowings
Gain on reorganization of	2.3	0.1	2.2	2.2	0.1	company			Other current liabilities
subsidiaries/associates	2.5	0.1	2.12	2.2	3	Sale of industrial machinery-related company			Non-current liabilities
Loss on reorganization of	(0.7)	(0, 1)	(0.5)	(2.4)	(0.5)				Lease liabilities
subsidiaries/associates	(0.7)	(0.1)	(0.6)	(0.1)	(0.6)				Bonds and borrowings
Other operating income/expenses	0.4	1.1	(0.7)	(0.5)	0.9				Retirement benefit liabilities
(Total other income/expenses)	<u>1.9</u>	<u>1.1</u>	<u>0.8</u>	3.7	(1.8)		4.0		Other non-current liabilities
Financial income/costs	1								Total liabilities
Interest earned	3.2	1.4	1.8	3.0	0.2				
Interest expenses	(5.5)		(2.9)						Share capital
(Interest expenses, net)	(2.3)								Capital surplus
Dividends received	1.9	1.2	0.7	1.5	0.4				Treasury stock
Other financial income/costs	0.2	0.0	0.2	(0.1)	0.3				Other components of equity
(Financial income/costs, net)	(0.2)	0.0	(0.2)		<u>1.6</u>		(2.0)		Retained earnings
Share of profit (loss) of						Increase in profit from steel			Total equity attributable to
investments accounted for using the equity method	16.9	7.5	9.4	4.6	12.3	operating company	31.0		owners of the Company
Profit before tax	52.5	23.2	29.3	12.0	40.5		95.0	55%	Non-controlling interests
Income tax expenses	(11.0)						(22.0)		Total equity
Profit for the period	41.5	18.0	23.5	10.5	31.0		73.0	57%	Total liabilities and equity
(Profit attributable to)			22 =		22.5		70.5	Foot	C
Owners of the Company	39.4	16.9	22.5	9.1	30.3		70.0	56%	Gross interest-bearing debt*  Net interest-bearing debt*
Non-controlling interests	2.1	1.1	1.0	1.4	0.7		3.0	1	Net interest-bearing debt*  Net debt/equity ratio (times)

8.3 42.8

### <u>799.0</u> **Current liabilities**

Total liabilities	1,758.9	1,645.6	113.3	
Other non-current liabilities	86.0	78.7	7.3	
Retirement benefit liabilities	21.8	21.9	(0.1)	
Bonds and borrowings	797.4	749.7	47.7	Increase due to new borrowings
Lease liabilities	54.7	60.5	(5.8)	
Non-current liabilities	<u>959.9</u>	910.8	<u>49.1</u>	
Other current liabilities	89.9	83.4	6.5	
Bonds and borrowings	154.0	158.6	(4.6)	
Lease liabilities	15.4	16.8	(1.4)	
Trade and other payables	539.7	476.0	63.7	Increase in tobacco and wheat

160.3

146.8

2,300.1

**Consolidated Statements of Financial Position** 

Sep. 30, Mar. 31,

2021

<u>1,195.4</u>

287.6

10.1

636.2

187.9

1,104.7

191.3

72.8

67.2

61.5

11.6

590.8

109.5

2,300.1

73.6

Difference

d-e

<u>64.2</u>

(33.4)

2.6

62.6

36.9

(4.5)

<u>85.7</u>

(0.4)

(6.2)

(2.3)

0.9

(0.1)

45.2

2021

<u>1,259.6</u>

Lease assets (usage rights assets)

Investments accounted for using

254.2

12.7

698.8

224.8

69.1

1,190.4

190.9

66.6

64.9

62.4

11.5

639.4

154.7

160.3

146.9

2,450.0

#### (30.8)(15.9)Treasury stock Purchase of treasury stock Increase due to changes in foreign exchange 96.3 Other components of equity rates and stock prices Profit for the period +39.4 284.9 250.0 34.9 Retained earnings Dividends paid (6.0) Total equity attributable to <u>657.6</u> <u>619.0</u> <u>38.6</u> owners of the Company 35.5 Non-controlling interests 33.5 691.1 654.5 36.6 Total equity

149.9

Gross interest-bearing debt*	951.4	908.3	+43.1	* Leas
Net interest-bearing debt*	684.5	610.6	+73.9	curr calc
Net debt/equity ratio (times)**	1.04	0.99	+0.05	inte
Equity ratio**	26.8%	26.9%	(0.1)ppt	** "Tot Com
Current ratio	157.6%	162.7%	(5.1)ppt	
Long-term debt ratio	83.8%	82.5%	+1.3ppt	deb calc
	Net interest-bearing debt*  Net debt/equity ratio (times)**  Equity ratio**  Current ratio	Net interest-bearing debt* 684.5  Net debt/equity ratio (times)** 1.04  Equity ratio** 26.8%  Current ratio 157.6%	Net interest-bearing debt*       684.5       610.6         Net debt/equity ratio (times)**       1.04       0.99         Equity ratio**       26.8%       26.9%         Current ratio       157.6%       162.7%	Net interest-bearing debt*       684.5       610.6       +73.9         Net debt/equity ratio (times)**       1.04       0.99       +0.05         Equity ratio**       26.8%       26.9%       (0.1)ppt         Current ratio       157.6%       162.7%       (5.1)ppt

2,450.0

otal equity attributable to owners of the ompany" is recognized as "Total equity" nd is also used as the denominator of "Net ebt/equity ratio" and the numerator when calculating "Equity ratio."

### **Comprehensive Income**

Core earnings \*1

					(BN JPY
		FY2021 H1	FY2020 H1		
	Results	Q1	Results	Difference	
	a			b	a-b
Profit for the period	41.5	18.0	23.5	10.5	31.0
Other comprehensive income	19.2	19.6	(0.4)	(3.8)	23.0
Total comprehensive income for the period	60.7	37.6	23.1	6.7	54.0
Comprehensive income attributable to:					
Owners of the Company	58.3	36.5	21.8	5.7	52.6
Non-controlling interests	2.4	1.1	1.3	1.0	1.4

51.1

22.6

### **Cash Flows**

				(BN JPY)
	FY2021 H1	FY2020 H1		
	Results	Results	Difference	Factors Affecting Circled Figures
	a	b	a-b	
Cash flows from operating activities	29.6	96.9	(67.3)	Inflows from business earnings and dividend income
Cash flows from investing activities	(67.1)	(4.3)	(62.8)	Outflows due to aircraft-related businesses and investments
<u>FCF</u>	(37.5)	<u>92.6</u>	(130.1)	
Cash flows from financing activities	5.2	(50.5)	77/	Inflows from new borrowings and outflows due to dividends paid and purchase of treasury stock
Core operating cash flow*2	49.3	20.9	28.4	
Core cash flow*3	(2.6)	9.9	(12.5)	

91.0

ease liabilities (under current liabilities and nonirrent liabilities) have been excluded from the lculations of gross interest-bearing debt and net terest-bearing debt.