				(E	Billions of yen)									(Billions of yen)
<b>Operating Results</b>						Segment Pe	rformand	ce (Gross	Profit]	Segm	ent Perf	ormanc	e [Profit for the Year (Attributable to Owners o	f the Company)]
	FY2020 Results	FY2019 Results	Difference	FY2020 Revised Forecast (Feb. 3, 2021)	Percentage Achieved		FY2020	FY2019	Difference	FY2020	FY2019	Difference	Main Factors Behind Difference	FY2020   Revised Main Factors Behind Differences between   Forecast Results and Revised Forecast for FY2020
Revenue	1,602.5	1,754.8	(152.3)	-	-									(Feb. 3, 2021)
Gross profit	188.1	220.5	(32.4)	200.0	94%	Automotive	34.3	41.2	(6.9)	1.2	2.4	(1.2)	Decreased due to reduced automobile sales as a result of the global COVID-19 pandemic	<b>1.0</b> Performance in line with forecast
Selling, general and administrative expenses	(161.1)	(173.2)	+12.1	(164.0)		Aerospace & Transportation Project	13.6	15.7	(2.1)	1.8	1.8	+0.0	Relatively unchanged year on year	<b>5.0</b> Lower performance than forecast due to reduced aircraft-related transactions and failure to execute planned projects
Other income/expenses Financial income/costs	(1.1)	7.5 (4.2)	(8.6)+0.9	(1.0)		Machinery & Medical Infrastructure	13.4	14.7	(1.3)	4.0	4.6	(0.6)	Decreased due to impairment losses based on structural reform policies although profits increased in medical infrastructure business	<ul><li>5.0 Lower performance than forecast because of recording impairment loss in industrial machinery-related business based on structural reform policies</li></ul>
Share of profit (loss) of investments accounted for using the equity method	14.8	24.9	(10.1)	13.0		Energy & Social Infrastructure	17.8	25.7	(7.9)	3.6	9.6	(6.0)	Decreased due to impairment loss on oil interests recorded based on structural reform policies and the rebound in sales of power generation businesses recorded in the previous equivalent period, despite the asset replacement in power generation businesses	<b>4.5</b> Lower performance than forecast because of recording impairment loss with regards to a certain oil interests based on structural reform policies
Profit before tax Profit for the year	37.4 29.4	75.5 64.6	(38.1)	43.0 32.0	<u>87%</u> 92%	Metals & Mineral Resources	12.4	20.4	(8.0)	(1.7)	20.1		Decreased due to rebound from sales of thermal coal interests in the previous year, impairment loss in overseas coal business based on structural reform policies, sluggish coal market, and decreased profits from steel operating company	<ul><li>Lower performance than forecast because of recording impairment loss</li><li>for the earlier withdrawal from a portion of thermal coal interests based on structural reform policies</li></ul>
(Profit attributable to) <b>Owners of the Company</b> Non-controlling interests	<b>27.0</b> 2.4	<b>60.8</b> 3.8	(33.8) (1.4)	<b>30.0</b> 2.0	90%	Chemicals	37.3	43.2	(5.9)	5.8	9.3		Decreased due to impacts from the drop in methanol prices in the first quarter as a result of the global COVID-19 pandemic	<b>5.5</b> Performance in line with forecast
Core earnings*1	38.4	68.4	(30.0)	44.0		Foods & Agriculture Business	18.8	14.2	+4.6	5.1	1.4	$\bot \rightarrow \checkmark$	Increased due to higher performance in overseas fertilizer businesses thanks to lower production costs and higher sales volumes	<b>4.5</b> Performance in line with forecast
Comprehensive income attributable to owners of the Company	59.1	(4.2)	+63.3			Retail & Lifestyle Business	31.8	35.5	(3.7)	4.5	6.0		Decreased due to sluggish domestic consumption stemming from the global COVID-19 pandemic despite gains on sale of a shopping mall	<b>4.0</b> Performance in line with forecast
*1 Core earnings = Gross profit + Selling, for doubtful accounts and write-offs) + of investments accounted for using the	⊦ Net interest ex	penses + Dividen				Industrial Infrastructure & Urban Development	6.0	6.0	+0.0	1.1	1.5	(0.4)	Relatively unchanged year on year	<b>0.5</b> Performance in line with forecast
						Other	2.7	3.9	(1.2)	1.6	4.1	(2.5)		(1.0)

(Billions of yen)

	Mar. 31, 2021	Mar. 31, 2020	Difference
Total assets	2,300.1	2,230.3	+69.8
Total equity*2	619.0	579.1	+39.9
Equity ratio	26.9%	26.0%	+0.9%
Net interest-bearing debt*3	610.6	613.2	(2.6)
Net D/E ratio (times)	0.99	1.06	(0.07)
Risk assets	390.0	380.0	+10.0
Ratio of risk assets to equity (times)	0.6	0.7	(0.1)

\*2 "Total equity" above refers to "Total equity attributable to owners of the Company" and is used as the denominator when calculating "Net D/E ratio" and the numerator when calculating "Equity ratio."

\*3 Lease liabilities (under current liabilities and non-current liabilities) have been excluded from calculations of net interest-bearing debt.

Total 188.1 220.5 (32.4) 27	<b>7.0</b> 60.8 (33.8)
-----------------------------	------------------------

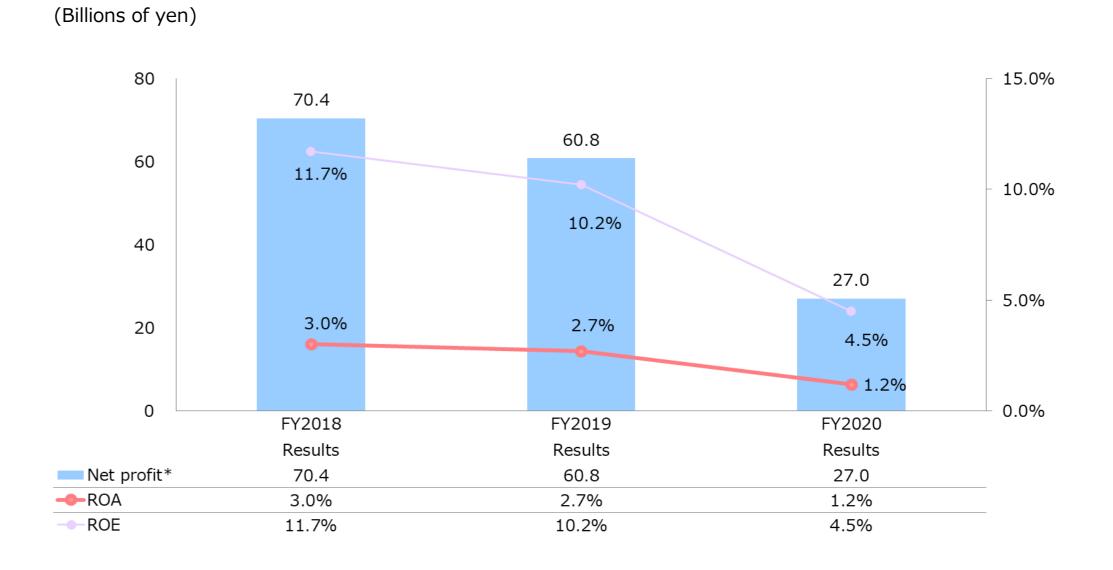
### **Commodity Prices and Exchange Rates**

	FY2019 Results (Annual Avg.)	FY2020 Initial Assumption (Annual Avg.)	FY2020 Results (Annual Avg.)	FY2020 Results (JanMar. Avg.)
Crude oil (Brent)	US\$60.9/bbl	US\$25.0/bbl (1H) US\$35.0/bbl (2H)	US\$45.8/bbl	US\$61.3/bbl
Thermal coal**1	US\$70.7/t	US\$63.8/t	US\$65.6/t	US\$89.4/t
Coking coal**1	US\$163.6/t	US\$135.0/t	US\$117.9/t	US\$127.9/t
Exchange rate	¥108.9/US\$	¥108.0/US\$	¥105.9/US\$	¥107.2/US\$

\*\*1 Coal prices are based on standard market prices and therefore differ from the Company's selling prices.

30.0

## ROA / ROE



\*Profit for the year (attributable to owners of the Company)

			(Billions of yen)	
<b>Operating Results</b>				Segment P
	FY2020 Results	FY2021 Forecast	Difference	New Stru
Revenue	1,602.5	-	_	(7 segm
Gross profit	188.1	220.0	+ 31.9	Autor
Selling, general and	(161.1)	(178.0)	(16.9)	Aerospace & <sup>-</sup> Pro
administrative expenses				Infrastr Healt
Other income/expenses	(1.1)	4.0	+5.1	Metals, Resources
Financial income/costs	(3.3)	(2.0)	+1.3	Chen
Share of profit (loss) of investments accounted	14.8	26.0	+11.2	Consumer Agricultur
for using the equity method				Retail & G Ser
Profit before tax	37.4	70.0	+32.6	Ot
<b>Profit for the year</b> (Profit attributable to)	29.4	56.0	+26.6	То
Owners of the Company	27.0	53.0	+26.0	
Non-controlling interests	2.4	3.0	+0.6	
Core earnings*1	38.4	66.0	+27.6	(Note) FY2020 fig Agriculture Busine

\*1 Core earnings = Gross profit + Selling, general and administrative expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividends received + Share of profit (loss)

2020 figures for the Infrastructure& Healthcare Project, Consumer Industry & Agriculture Business and Retail & Consumer Service Division were calculated by using figures for the former organizations and adjusting them based on the organizational reforms. As a result, these figures may differ from those disclosed in the future.

of investments accounted for using the equity method

Financial	Position
ГПансіа	PUSICIUIT

	Mar. 31, 2021	Mar. 31, 2022 Forecast	Difference
Total assets	2,300.1	2,450.0	+149.9
Total equity*1	619.0	640.0	+21.0
Equity ratio	26.9%	26.1%	(0.8)%
Net interest-bearing debt*2	610.6	780.0	+169.4
Net D/E ratio (times)	0.99	1.2	_
Risk assets	390.0	-	_
Ratio of risk assets to equity (times)	0.6	-	_

Cash Flows 220.0 170.0 120.0 70.0 20.0 (30.0) (80.0) MTP 2020 3-year total

(65.0)

♦ (75.0)

FY2021

Forecast

(Billions of yen)

Crude oil ( Thermal co

Coking coal

Exchange r

\*2 Lease liabilities (under current liabilities and non-current liabilities) have been excluded from calculations of net interest-bearing debt.

\*1 "Total equity" above refers to "Total equity attributable to owners of the Company" and is used as the

denominator when calculating "Net D/E ratio" and the numerator when calculating "Equity ratio."

(Billions of yen)

### nt Performance [Profit for the Year]

### FY2021 Current Position and Outlook

w Structure segments)	FY2020 Results
Automotive	1.0
ce & Transportation Project	1.8
rastructure & Healthcare	8.2
etals, Mineral rces & Recycling	(1.8)
Chemicals	5.8
umer Industry & ulture Business	5.1
nil & Consumer Service	4.5
Other	2.4
Total	27.0

FY2021 Forecast
5.0
4.5
7.5
12.0
10.5
5.0
5.0
3.5
53.0

Automotive	Earnings contribut recovery in sales i
Aerospace & Transportation	Earnings contribut
Project	which has been si
Infrastructure &	Stable earnings ex
Healthcare	power generation
Metals, Mineral	Increased sales vo
Resources & Recycling	and coal market r
Chemicals	Earnings contribut as a result of reco
Consumer Industry &	Earnings from ma
Agriculture Business	in Vietnamese pa
Retail & Consumer	Phased recovery f
Service	anticipated in Ase
Other	Increase following

### (Billions of yen)

Core operating cash flow		MTP* 2020	FY2021	MTP* 2023
-Core cash flow		3-year total	Forecast	3-year total
	Core operating cash flow	219.0	70.0-75.0	Approx. 240.0-250.0
	Core cash flow	56.0	(65.0)-(75.0)	Positive (MTP*2020 and
				MTP*2023 6-year period)

\*Medium-term Management Plan (MTP)

(Supplement)

As of the end of March 31, 2021, in addition to cash in bank of ¥297.7 billion, Sojitz maintains a ¥120 billion long-term yen commitment line (which remains unused) and a long-term commitment line totaling US\$1.8 billion (of which US\$0.61 billion has been used) so as to enhance supplemental sources of procurement flexibility and precautionary liquidity.

# **Commodity Prices and Exchange Rates**

MTP 2023

3-year total

	FY2021 Assumption (Annual Avg.)	Latest Data (As of Apr. 23, 2021)
(Brent)	US\$50.0/bbl	US\$66.1/bbl
oal *1	US\$80.0/t	US\$90.9/t
al *1	US\$127.5/t	US\$110.8/t
rate *2	¥108.0/US\$	¥107.9/US\$

\*1 Coal prices are based on standard market prices and therefore differ from the Company's selling prices.

\*2 Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters gross profit by approx. ¥0.5 billion annually, profit for the year (attributable to owners of the Company) by approx. ¥0.25 billion annually, and total equity by approx. ¥1.5 billion annually.

April 30, 2021 Sojitz Corporation

utions anticipated from investments in emerging countries along with in principal businesses due to demand recovery

itions anticipated from new agreement on aircraft-related transactions signed

expected from healthcare-related businesses and domestic and overseas n businesses

volume and higher sales prices expected following increased steel demand recovery

itions anticipated from methanol and plastic resin businesses covery from COVID-19 impacts

ainstay fertilizer operations anticipated along with earnings improvement permaking business

from COVID-19 impacts in domestic demand and earnings improvement ean retail business

ng integration of machinery-related companies

### **Organizational Reforms**

Organizational Reforms (effective as of April 1, 2021) (Released on November 27, 2020)

Automotive Division	
Aerospace & Transportation Project Division	
Machinery & Medical Infrastructure Division	
Energy & Social Infrastructure Division	
Metals & Mineral Resources Division	
Chemicals Division	
Foods & Agriculture Business Division	
Retail & Lifestyle Business Division	
Industrial Infrastructure & Urban Development Division	

	Automotive Division
	Aerospace & Transportation Project Division
$\vdash$	Infrastructure & Healthcare Division
$\vdash$	Metals, Mineral Resources & Recycling Division
	Chemical Division
	Consumer Industry & Agriculture Business Division
	Retail & Consumer Service Division