Consolidated Statements of Financial Position

Results Highlights

♠ In the nine-month period ended December 31, 2020, COVID-19 cases once again began to increase centered on the United States and Europe, prompting countries to place restrictions on economic activities and thereby stunting the recovery of the global economy. There is hope that future rollouts of COVID-19 vaccines and treatments could spark economic recovery, but the ongoing rise in case numbers in the United States and Europe coupled with the emergence of new strains of the COVID-19 virus has resulted in an ongoing sense of uncertainty with regard to the economy.

The Company's revenue for the nine-month period ended December 31, 2020, was down year on year. Despite the recent recovery in the price of methanol, the lingering impacts of the sluggish prices for this commodity seen in the first quarter continued to depress the revenue. Other factors behind the decrease in revenue include reduced revenue in the Chemicals Division, a result of lower plastic resin transactions in the Chemicals Division, in the Automotive Division, a result of decreases in sales volumes in overseas automobile operations; and in the Retail & Lifestyle Business Division, a result of lower lumber transactions.

Profit for the period (attributable to owners of the Company) decreased year on year as a result of declines in gross profit and share of profit of investments accounted for using the equity method.

The impact of these declines could not be offset by the benefits of reductions in non-personnel expenses and other selling, general and administrative expenses and an improved balance of other income and expenses due to the sale of a shopping mall, the acquisition of an additional stake in a solar power generation business company and partial sale of a natural gas-fired power project company.

(Figures in parentheses are year-on-year changes)

Revenue 1,159.7 billion yen ((158.9) billion yen / (12.1)%)

- Decrease in revenue in the Chemical Division due to declines in the price of methanol and lower transaction volumes of plastic resins
- Decrease in revenue in the Automotive Division due to lower sales units in overseas automobile operations
- Decrease in revenue in the Retail & Lifestyle Business Division due to lower lumber transactions

Gross profit 132.5 billion yen ((26.9) billion yen / (16.9)%)

- Decrease in gross profit in the Metals & Mineral Resources Division due to declines in coal prices and the sold a part of coal interests recorded at the end of the previous fisical year
- Decrease in revenue in the Automotive Division due to lower sales units in overseas automobile operations
- Decrease in revenue in the Chemical Division due to declines in the price of methanol and lower transaction volumes of plastic resins

Profit for the period (attributable to owners of the Company)

16.7 billion yen ((20.8) billion yen / (55.4)%)

- Decrease in gross profit
- Decrease in share of profit (loss) of investments accounted for using the equity method
- lacktriangle Earnings forecast for the fiscal year ending March 31, 2021

Full-year earnings forecasts were revised as follows

		FY2020 Revised	FY2020 Revised			
		Forecast	Forecast			
		(Aug. 4, 2020)		(Feb. 3, 2021)		
G	iross profit	203.0 billion yen	\Rightarrow	200.0 billion yen		
Р	rofit before tax	44.0 billion yen	\Rightarrow	43.0 billion yen		
Р	rofit for the year	30.0 billion yen	\Rightarrow	30.0 billion yen		
((attributable to owners o	of the Company)				

(Assumptions)

Exchange rate (annual average: ¥/US\$) : 108

◆ Cash dividends per share for the fiscal year ending March 31, 2021

Interim : 5.00 yen per share
Year-end : 5.00 yen per share (forecast)

- *1 Core earnings = Gross profit + Selling, general and administrative expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividend income + Share of profit (loss) of investments accounted for using the equity method
- *2 Core operating cash flow = Cash flow after deducting changes in working capital from operating cash flow calculated for accounting purposes
- *3 Core cash flow = Core operating cash flow + Post-adjustment net cash provided by (used in) investing activities Dividends paid (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)

Caution regarding forward-looking statements

This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Actual results may differ materially based on various factors, including the timing at which the COVID-19 pandemic ends; changes in economic conditions in key markets, both in and outside of Japan; and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.

Consolidated Statements of Profit or Loss

Part								•	lions of yen)		_			(Billions of yen)
Second S		FY20)20 9-mon	th	FY2019	9-month		FY2020 Revised			Dec. 31,	Mar. 31,		
Part		Results	1H	3Q	Results	Difference	Factors Affecting Circled Figures		Achieved		2020	2020	Difference	Factors Affecting Circled Figures
Control Cont		a	Results	Results	b	a-b		С	a/c		d	е	d-e	
Mathematical Math							Revenue: change in segment			Current assets	1,167.1	1,217.5	(50.4)	
Mathematical Math							Chemicals (46.2)			Cash and cash equivalents	265.7	272.7	(7.0)	
Part	Revenue	1 159 7	744 6	415 1	1 318 6	(158.9)				·				
Property of the part	Revenue	1,133.7	711.0	113.1	1,510.0	(130.2)				·				
Companies Comp							Retail & Lifestyle Business (20.3)	'						Docrosco in Automotive and Coal
Control Cont	_						Cross profit: change in cogment							Decrease in Automotive and Coal
Part	Gross profit	122.5	0/15	49 N	150 /	(26.0)		200.0	660/				1 1	
Mathematical Part	dross profit	152.5	04.5	40.0	133.4	(20.3)		200.0	0070					Solar newer generation business company
Control and administrative response 1														Solar power generation business company
Properties of							Chemicals (5.2)						' '	
Properties of the property 10 10 10 10 10 10 10 1														
Properties 1,00	Selling, general and administrati	ve expense	s							Intangible assets	59.4	43.4	16.0	Solar power generation business company
Control allowance for country of allowance for forecast allowance for forecast allowance for forecast allowance for forecast allowance for forec	Personnel expenses	(70.3)	(47.0)	(23.3)	(73.2)	2.9				Investment property	11.7	18.6	(6.9)	
Control allowance for country of allowance for forecast allowance for forecast allowance for forecast allowance for forecast allowance for forec	Non-personnel expenses	(36.4)	(23.5)	(12.9)	(44.1)	7.7								
Processor of closures for disclosed seconds 10,0 0,0	,										555.1	554.7	0.4	
Contact college Contact co	Depreciation	(12.9)	(8.6)	(4.3)	(12.3)	(0.6)				asing the equity method				
Clast alline, general and extendance expenses Clast Clas	Provision of allowance for	0.1	0.1	0.0	(0.2)	0.4				Otherware	07.0	07.5	(0.5)	
Content inabilities executes Content liabilities Content lia	doubtful accounts	0.1	0.1	0.0	(0.3)	0.4				Other non-current assets	97.0	97.5	(0.5)	
Current liabilities	(Total selling, general and	(110.5)	(70.0)	(40 E)	(120.0)	10.4		(164.0)		Total assets	2,203.4	2,230.3	(26.9)	
Contribution of the disposal	administrative expenses)	(119.5)	(79.0)	(40.5)	(129.9)	10.4		(164.0)			•	•	1 1	
Contribution of the disposal	Other income/expenses									Current liabilities	715.6	754.4	(38.8)	
Lease liabilities 1.5.2 1.5.3 1.0.1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,									Tue de and ethan nevelles				
Part Communication Commu										Trade and other payables	482.7	481./	1.0	
Pends and borrowings 140,8 186,8 460,0 180,0	•	29	2.1	0.8	27	0.2	Sale of channing mall			Lease liabilities	15.2	15.3	(0.1)	
Component loss on fixed states Component Compone	fixed assets, net			0.0	217	0.2	Sale of shopping mail							Decrease in redemption of hands and renaument
Sum or recognization of substitities Sum of the sum										Bonds and borrowings	140.8	186.8	(46.0)	
Sum or recognization of substitities Sum of the sum	Impairment loss on fixed assets	0.0	0.0	0.0	(0.5)	0.5	Color newer generation business company and			Other current liabilities	76.9	70.6	6.3	
Lease labilities S. 1		3.9	2.2	1.7		I I				Non-current liabilities	870.2	854.0	16.2	
Loss on reorganization of subsidiaries/associativs (0,3) (0,1) (0,2) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2) (0,1) (0,2)	subsidiaries/associates						→ ············ 3 ·········· p · · · · · p · · · · g · · · ·							
Contract										Lease liabilities	58.7	63.7	(5.0)	
Control of the popular action of the popul										Ronds and horrowings	710 5	706 5	12.0	Increase in issuance of bonds and new
Retirement benefit liabilities 2.2.5 2.2.1 0.4	_	(0.3)	(0.1)	(0.2)	(0.2)	(0.1)				Bonds and borrowings	/19.5	706.5	13.0	borrowings
Other operating income/expenses 0.5 0.5 0.5 0.0 0.1.6 1.1 1.1 1.2	subsidiaries/associates	(0.0)	(0.1)	(0.2)	(3.2)	(0.1)				Retirement benefit liabilities	22.5	22.1	0.4	
Company Comp	Other operating income/expenses	(0.5)	(0.5)	0.0	(1.6)	1 1				Other non-current liabilities	69.5	61.7	7.8	
Financial income/costs 1		1	` '		1.3	l		(1.0)					+	
Interest earned		0.0	317	2.3	113	117		(1.0)		Total Habilities	1,303.0	1,000.1	(22.0)	
Interest expenses	•	4.2	3.0	1.2	5.1	(0.9)				Share capital	160.3	160.3		
Treasury stock (4.9) (3.2) (1.7) (6.1) 1.2						1				·			0.0	
Dividends received 2.3 1.5 0.8 3.6 (1.3)	·					1								Purchase of treasury stock
Other financial income/costs (0.2 (0.1) (0.1) 0.0 (0.2) (0.3) (0.3) (0.2) (0.3						l †				·		` ′		. d. c. ass of a casal y stock
Care larings Care larings Care larings Care larings Care larings Care laring Care lari						' '								Profit for the period 116.7
Care earnings*1 Case Cas	Other initialicial income/costs	(0.2)	(0.1)	(0.1)	0.0	(0.2)				5	233.3	233.1	2.4	•
Accounted for using the equity method 7,9 4,6 3,3 18.5 (10.6) Lower profit from steel operating company 13.0 Total equity 13.0 13.0 Total equity 13.0 13.0 Total equity 13.0	(Financial income/costs, net)	(2.8)	(1.8)	(1.0)	(2.5)	(0.3)		(5.0)			<u>578.7</u>	<u>579.1</u>	(0.4)	
Accounted for using the equity method 7,9 4,6 3,3 18.5 (10.6) Lower profit from steel operating company 13.0 Total equity 13.0 13.0 Total equity 13.0 13.0 Total equity 13.0	Share of profit (loss) of investments									Non-controlling interests	38.9	42 R	(3.9)	
Profit before tax		7.9	4.6	3.3	18.5	(10.6)	Lower profit from steel operating company	13.0					+ + +	
Income tax expenses (5.4) (1.5) (3.9) (6.0) 0.6 (11.0)		24.1	12.0	12.1	46.8	(22.7)		43.0	56%		2,203.4		+	
(Profit attributable to) Owners of the Company Non-controlling interests Our earnings*1 Net interest-bearing debt* Net interest-bearing debt* Net interest-bearing debt* Net interest-bearing debt* Net debt/equity ratio (times)** 1.00 1.05 Net debt/equity ratio (times)** 1.00 1.05 Our earnings*1 Net interest-bearing debt* Net debt/equity ratio (times)** 1.00 1.05 Our earnings*1 Net interest-bearing debt* Net debt/equity ratio (times)** 1.00 1.05 Our earnings*1 Net debt/equity ratio (times)** 1.00 1.05 Our earnings*1 Net interest-bearing debt and non-current liabilities) have been excluded from calculations of gross interest-bearing debt and net interest-bearing debt. Current ratio 163.1% 161.4% 1.7ppt ** "Total equity attributable to owners of the Company" is recognized as "Total equity", and is also used as the denominator of "Net debt/equity ratio" and the numerator of "Net debt/equity r	Income tax expenses	(5.4)	(1.5)	(3.9)	(6.0)	0.6		(11.0)						
Net interest-bearing debt* 576.5 613.2 (36.7) Calculations of gross interest-bearing debt and net interest-bearing debt. Net debt/equity ratio (times)** 1.00 1.06 (0.06) (0.06) Equity ratio** 26.3% 26.0% 0.3ppt (0.06) 2.0 (0.06)	Profit for the period	18.7	10.5	8.2	40.8	(22.1)		32.0	58%	Gross interest-bearing debt*	860.3	893.3	(33.0)	•
Owners of the Company16.79.17.637.5(20.8)Non-controlling interests2.01.40.63.3(1.3)Core earnings*118.28.39.945.8(27.6) Net debt/equity ratio (times)** 1.00 1.06 (0.06)	(Profit attributable to)									Net interest-bearing debt*	576.5	613.2	(36.7)	
Current ratio 163.1% 161.4% 1.7ppt ** "Total equity attributable to owners of the Company" is recognized as "Total equity", and is also used as the denominator of "Net debt/equity ratio" and the numerator of the Company" is recognized as "Total equity", and is also used as the denominator of "Net debt/equity ratio" and the numerator of the Company" is recognized as "Total equity", and is also used as the denominator of "Net debt/equity ratio" and the numerator of the Company of t	Owners of the Company	16.7	9.1	7.6	37.5	(20.8)		30.0	56%	Net debt/equity ratio (times)**	1.00	1.06	(0.06)	
Core earnings*1 18.2 8.3 9.9 45.8 (27.6) Long-term debt ratio 83.6% 79.1% 4.5ppt Company" is recognized as "Total equity", and is also used as the denominator of "Net debt/equity ratio" and the numerator of	Non-controlling interests	2.0	1.4	0.6	3.3	(1.3)		2.0		Equity ratio**	26.3%	26.0%		
Core earnings*1 18.2 8.3 9.9 45.8 (27.6) Long-term debt ratio 83.6% 79.1% 4.5ppt and is also used as the denominator of "Net debt/equity ratio" and the numerator of									_	Current ratio	163.1%	161.4%	1.7ppt	
	Core earnings*1	18.2	8.3	9.9	45.8	(27.6)		44.0		Long-term debt ratio	83.6%	79.1%	4.5ppt	and is also used as the denominator of
\cdot \cdot														

Comprehensive Income

			(Bill	ions of yen)	
FY2	020 9-mor	FY2019 9-month			
Results	1H	Results	Difference		
a	Results	Results	b	a-b	
18.7	10.5	8.2	40.8	(22.1)	
3.9	(3.8)	7.7	(19.8)	23.7	
22.6	6.7	15.9	21.0	1.6	
20.7	5.7	15.0	17.5	3.2	
1.9	1.0	0.9	3.5	(1.6)	
	Results a 18.7 3.9 22.6 20.7	Results 1H	a Results Results 18.7 10.5 8.2 3.9 (3.8) 7.7 22.6 6.7 15.9 20.7 5.7 15.0	FY2020 9-month FY2019 Results Results 1H 3Q Results b 18.7 10.5 8.2 40.8 3.9 (3.8) 7.7 (19.8) 22.6 6.7 15.9 21.0 20.7 5.7 15.0 17.5	

Cash Flows

	_		_	(Billions of yen)
	FY2020 9-month	FY2019 9-month		
	Results	Results	Difference	Factors Affecting Circled Figures
	a	b	a-b	
Cash flows from operating activities	81.5	54.5	27.0	Reductions in working capital, inflows from business earnings and dividend income
Cash flows from investing activities	(20.2)	(35.2)	15.0	Outflows due to purchase of fixed assets and investments,
Free cash flows	61.3	<u>19.3</u>	<u>42.0</u>	inflows from the sale of shopping mall
Cash flows from financing activities	(69.6)	(30.6)	(39.0)	Outflows due to repayment of borrowings
			·	
Core operating cash flow*2	39.2	58.9	(19.7)	
Core cash flow*3	5.2	(1.5)	6.7	