Results Highlights

◆ In the six-month period ended September 30, 2020, some of the restrictions placed on the movement of people and commodities in response to the global COVID-19 pandemic were lifted, resulting in the resumption of economic activities. However, conditions have not recovered to the level seen before the pandemic, and there are moves to tighten restrictions in certain regions following resurgences of infections while concern regarding the possibility of further stagnation due to a potential second wave of infections remains constant.

The Company's revenue for the six-month period ended September 30, 2020, was down due to reduced revenue in the Automotive Division, a result of decreases in sales volumes in overseas automobile operations; in the Chemicals Division, a result of lower plastic resin transactions and falling methanol prices; and in the Metals & Mineral Resources Division, a result of declines in coal prices and sold a part of coal interests recorded at the end of the previous equivalent period.

Profit for the period (attributable to owners of the Company) decreased year on year as a result of declines in gross profit and share of profit of investments accounted for using the equity method.

The impact of these declines could not be offset by the benefits of reductions in non-personnel expenses and other selling, general and administrative expenses and an improved balance of other income and expenses due in part to a gain on the partial sale of a natural gas-fired power project company.

(Figures in parentheses are year-on-year changes)

744.6 billion yen ((149.2) billion yen / (16.7)%) Revenue

- Decrease in revenue in the Automotive Division due to lower sales volumes in overseas automobile operations • Decrease in revenue in the Chemical Division due to lower transaction volumes of plastic
- resins and declines in the price of methanol • Decrease in revenue in the Metals & Mineral Resources Division due to declines in coal prices
- and sold a part of coal interests recorded at the end of the previous equivalent period
- Gross profit ((25.2) billion yen / (23.0)%) 84.5 billion yen • Decrease in revenue in the Automotive Division due to lower sales volumes in overseas
- Decrease in gross profit in the Metals & Mineral Resources Division due to declines in coal prices and the sold a part of coal interests recorded at the end of the previous equivalent
- Decrease in gross profit in the Chemical Division due to declines in the price of methanol and lower transaction volumes of plastic resins

Profit for the period (attributable to owners of the Company) 9.1 billion yen ((20.4) billion yen / (69.0)%)

- Decrease in gross profit
- Decrease in share of profit (loss) of investments accounted for using the equity method
- ◆ Earnings forecast for the fiscal year ending March 31, 2021 Full-year earnings forecasts were revised as follows. (August 4, 2020)

203.0 billion yen Gross profit Profit before tax 44.0 billion yen Profit for the year 30.0 billion yen

(Assumptions) Exchange rate (annual average: \(\frac{4}{US}\) 108

◆ Cash dividends per share for the fiscal year ending March 31, 2021

Interim : 5.00 yen per share Year-end : 5.00 yen per share (forecast)

- *1 Core earnings = Gross profit + Selling, general and administrative expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividend income + Share of profit (loss) of investments accounted for using the
- *2 Core operating cash flow =Cash flow after deducting changes in working capital from operating cash flows calculated for accounting purposes
- *3 Core cash flow = Core operating cash flow + Post-adjustment net cash provided by (used in) investing activities – Dividends paid (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)
- Caution regarding forward-looking statements
- This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Actual results may differ materially based on various factors, including the timing at which the COVID-19 pandemic ends; changes in economic conditions in key markets, both in and outside of Japan; and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.

Consolidated Statements of Profit or Loss

•		(0.05.5			۱		1	ons of yen)
	ı	Y2020 1H			19 1H		FY2020	Percentage Achieved
	Results	1Q	2Q	Results	Difference	Reasons for the Difference	Forecast	
	а	Results	Results	b	a-b		С	a/c
						Revenue: change in segment		
						Automotive (45.9)		
Revenue	744.6	349.3	395.3	893.8	(149.2)	Chemicals (43.2)		
						Metals & Mineral Resources (16.3)		
						Gross profit: change in segment		
Gross profit	84.5	39.0	45.5	109.7	(25.2)	Automotive (7.2)	203.0	42%
0.035 p. 0	0 113	33.0	1313	10317	(2312)	Metals & Mineral Resources (7.0)		1270
						Chemicals (5.8)		
Selling, general and administrative	ve expense	 es						
Personnel expenses	(47.0)	1	(23.6)	(48.4)	1.4			
Non-personnel expenses	(23.5)		(12.3)					
Depreciation Provision of allowance for	(8.6)	(4.3)	(4.3)	(8.0)	(0.6)			
Provision of allowance for doubtful accounts	(0.1)	(0.1)	(0.0)	(0.2)	0.3			
(Total selling, general and	(70.0)	(20.0)	(40.2)	(05.6)	6.6		(4.65.0)	
administrative expenses)	<u>(79.0)</u>	(38.8)	(40.2)	<u>(85.6)</u>	<u>6.6</u>		(165.0)	
Other income/expenses								
-								
Gain/loss on sale and disposal of	2.1	0.0	2.1	0.4	1.7	Sale of shopping mall		
fixed assets, net								
Impairment loss on fixed assets	0.0	0.0	0.0	(0.5)	0.5	Partial sale of a natural gas-fired power		
Gain on reorganization of subsidiaries/associates	2.2 (2.2	0.0	0.8	1.4	→ project company		
substate les, associates								
Loss on reorganization of	(0.1)	0.0	(0.1)	(0.2)	0.1			
subsidiaries/associates	(0.1)	0.0	(0.1)	(0.2)	0.1			
Oth or an authing in come / average	(O F)	(0, 6)	0.1	(0.4)	(0.1)			
Other operating income/expenses (Total other income/expenses)	(0.5) <u>3.7</u>	(0.6) <u>1.6</u>	0.1 <u>2.1</u>	(0.4) <u>0.1</u>	(0.1) <u>3.6</u>		<u>(2.0)</u>	
Financial income/costs	<u> 5.7</u>	1.0	2.1	0.1	<u> </u>		(2.0)	
Interest earned	3.0	1.2	1.8	3.7	(0.7)			
Interest expenses	(6.2)		(3.0)					
(Interest expenses, net)	(3.2)		(1.2)	(4.0)	<u>0.8</u>			
Dividends received	1.5	1.1	0.4	2.0	(0.5)			
Other financial income/costs	(0.1)	0.0	(0.1)	(0.1)				
(Financial income/costs, net)	(1.8)		(0.1) (0.9)	(2.1)			<u>(5.0)</u>	
Share of profit (loss) of investments								
accounted for using the equity method	4.6	1.7	2.9	13.2	(8.6)	Lower profit from steel operating company	13.0	
Profit before tax	12.0	2.6	9.4	35.3	(23.3)		44.0	27%
Income tax expenses	(1.5)		(1.6)	(3.7)			(12.0)	
Profit for the period	10.5	2.7	7.8	31.6	(21.1)		32.0	33%
(Profit attributable to)				20 =	(2.2)			
Owners of the Company	9.1	2.4	6.7	29.5	(20.4)		30.0	30%
Non-controlling interests	1.4	0.3	1.1	2.1	(0.7)		2.0	
Core earnings*1	8.3	0.9	7.4	35.5	(27.2)		46.0	

Consolidated Statements of Financial Position

-	ı		,	•			i ,	ions of yen)		•	ı	ı	(Billions of yen)
	F	Y2020 1H	1	FY20:			FY2020	Percentage		Sep. 30,			
	Results	1Q	2Q	Results	Difference	Reasons for the Difference	Forecast	Achieved		2020	2020	Difference	Reasons for the Difference
	а	Results	Results	b	a-b		С	a/c		d	е	d-e	
						Revenue: change in segment			Current assets	<u>1,151.0</u>	<u>1,217.5</u>	(66.5)	
						Automotive (45.9)			Cash and cash equivalents	315.4	272.7	42.7	
venue	744.6	349.3	395.3	893.8	(149.2)	Chemicals (43.2)			Time deposits	15.1	7.4	7.7	
						Metals & Mineral Resources (16.3)			Trade and other receivables	564.6		(73.5)	Decrease in Chemicals and Automotive
									Inventories	183.8	213.4		Decrease in Automotive
c.	0.4.5	20.0	45.5	100 7	(25.2)	Gross profit: change in segment	202.0	420/	Other current assets	72.1	85.9	`	
oss profit	84.5	39.0	45.5	109.7	(25.2)	Automotive (7.2)	203.0	42%	Non-current assets	1,003.7			
						Metals & Mineral Resources (7.0) Chemicals (5.8)			Property, plant and equipment Lease assets (usage rights assets)	162.8 71.0	158.0 74.1		
						Chemicals (5.8)			, , ,			, ,	
									Goodwill	66.7	66.5		
lling, general and administrati	_ 	Ī	(22.6)	(40.4)	4.4				Intangible assets	47.4	43.4		
ersonnel expenses	(47.0)	(23.4)			1.4				Investment property	13.1	18.6	(5.5)	
lon-personnel expenses	(23.5)	(11.2)	(12.3)	(29.0)	5.5				Investments accounted for	545.4	554.7	(9.3)	
Pepreciation	(8.6)	(4.3)	(4.3)	(8.0)	(0.6)				using the equity method	3 13.1	33 117	(3.3)	
rovision of allowance for	(0.1)	(0.1)	(0.0)	(0.2)	0.3				Other non-current assets	97.3	97.5	(0.2)	
oubtful accounts	(0.1)	(0.1)	(0.0)	(0.2)	0.3				——————————————————————————————————————	97.3	97.5	(0.2)	
Total selling, general and	(79.0)	(38.8)	(40.2)	<u>(85.6)</u>	<u>6.6</u>		(165.0)		Total assets	2,154.7	2,230.3	(75.6)	
<u>dministrative expenses)</u>		-					-			•	I	1 1	
her income/expenses									Current liabilities	<u>680.1</u>	<u>754.4</u>	<u>(74.3)</u>	
									Trade and other payables	444.2	481.7	(37.5)	Decrease in Chemicals and Machinery
									Trade and other payables				ges. case in enermeans and macrimen,
Gain/loss on sale and disposal of xed assets, net	2.1	0.0	$\left \begin{array}{c} 2.1 \end{array}\right $	0.4	1.7	Sale of shopping mall			Lease liabilities	15.1	15.3	(0.2)	
Aca assets, fiet									Bonds and borrowings	141.8	186.8	(45.0)	Decrease in repayment of borrowings
									bolius and bollowings	141.0	100.0	(43.0)	Decrease in repayment of borrowings
mpairment loss on fixed assets	0.0	0.0	0.0	(0.5)	0.5	Partial sale of a natural gas-fired power			Other current liabilities	79.0	70.6	8.4	
ain on reorganization of ubsidiaries/associates	2.2 (2.2	0.0	0.8	1.4	project company			Non-current liabilities	<u>867.2</u>	<u>854.0</u>	<u>13.2</u>	
									Lease liabilities	60.0	63.7	(3.7)	
													Increase in issuance of bonds and new
oss on reorganization of	(0.1)	0.0	(0.1)	(0.2)	0.1				Bonds and borrowings	720.2	706.5	13.7	borrowings
ubsidiaries/associates	(0.1)	0.0	(0.1)	(0.2)	0.1				Retirement benefit liabilities	22.1	22.1	0.0	
ni i i	(O.F.)	(0.6)	0.1	(0.4)	(0.4)								
Other operating income/expenses Total other income/expenses)	(0.5)	(0.6)		(0.4)	(0.1)		(2.0)		Other non-current liabilities Total liabilities	64.9 1,547.3	61.7 1,608.4	3.2 (61.1)	
nancial income/costs	<u>3.7</u>	<u>1.6</u>	2.1	0.1	3.6		(2.0)		Total liabilities	1,547.5	1,006.4	(01.1)	
nterest earned	3.0	1.2	1.8	3.7	(0.7)				Share capital	160.3	160.3	_	
nterest expenses	(6.2)	(3.2)	(3.0)	(7.7)	1.5				Capital surplus	146.8	146.8	0.0	
Interest expenses, net)	(3.2)	(2.0)		(4.0)	0.8				Treasury stock	(15.9)	(10.9)	(5.0)	Purchase of treasury stock
Dividends received	1.5	1 1	0.4	2.0	(0.5)				Other components of equity	45.5	49.8	(4.3)	, , , , , , , , , , , , , , , , , , , ,
		2.0											
Other financial income/costs	(0.1)	0.0	(0.1)	(0.1)	0.0		(F.O)		Retained earnings Total equity attributable to owners of the	232.8	233.1	(0.3)	Profit for the period +9.1 Dividends (10.4)
Financial income/costs, net) are of profit (loss) of investments	(1.8)	(0.9)	(0.9)	(2.1)	0.3		(5.0)		Company	<u>569.5</u>	<u>579.1</u>	<u>(9.6)</u>	Dividends (10.4)
ounted for using the equity	4.6	1.7	2.9	13.2	(8.6)	Lower profit from steel operating company	13.0		Non-controlling interests Total equity	37.9 607.4	42.8 621.9	(4.9) (14.5)	
thod ofit before tax	12.0	2.6	9.4	35.3	(23.3)		44.0	27%	Total liabilities and equity		2,230.3	(75.6)	
come tax expenses	(1.5)	0.1	(1.6)	(3.7)	2.2		(12.0)	2770	rotal habilities and equity	2,131.7	2,230.3	[(/3.0)[
ofit for the period	10.5	2.7	7.8	31.6	(21.1)		32.0	33%	Gross interest-bearing debt*	862.0	893.3	(31.3)	* Lease liabilities (under current liabilities and
rofit attributable to)									Net interest-bearing debt*	531.5	613.2	(81.7)	non-current liabilities) have been excluded from
Owners of the Company	9.1	2.4	6.7	29.5	(20.4)		30.0	30%	Net debt/equity ratio (times)**	0.93	1.06	(0.13)	calculations of gross interest-bearing debt and
Ion-controlling interests	1.4	0.3	1.1	2.1	(0.7)		2.0		Equity ratio**	26.4%	26.0%		net interest-bearing debt.
					·				Current ratio	169.2%	161.4%	7.8ppt	** "Total equity attributable to owners of the Company" is recognized as "Total equity",
re earnings*1	8.3	0.9	7.4	35.5	(27.2)		46.0		Long-term debt ratio	83.5%	79.1%	4.4ppt	and is also used as the denominator of
													"Net debt/equity ratio" and the numerator of "Equity ratio."
													-q,

Comprehensive Income

(Billions	s of yen)			
FY2020 1H FY2019 1	FY2019 1H			
Results 1Q 2Q Results Dit	fference			
a Results B	a-b			
Profit for the period 10.5 2.7 7.8 31.6	(21.1)			
Other comprehensive income (3.8) 1.6 (5.4) (36.9)	33.1			
Total comprehensive income for the period 6.7 4.3 2.4 (5.3)	12.0			
Comprehensive income attributable to:				
Owners of the Company 5.7 3.2 2.5 (6.6)	12.3			
Non-controlling interests 1.0 1.1 (0.1) 1.3	(0.3)			

Cash Flows

Casii Flows				
				(Billions of yen)
	FY2020 1H		2019 .H	
	Results	Results	Difference	Factors Affecting Circled Figures
	a	b	a-b	
Cash flows from operating activities	96.9	61.4	35.5	Reductions in working capital, inflows from business earnings and dividend income
Cash flows from investing activities	(4.3)	(21.3)	17.0	Outflows due to acquisition of fixed assets and inflows from
Free cash flows	92.6	<u>40.1</u>	<u>52.5</u>	the sale of shopping mall
Cash flows from financing activities	(50.5)	(26.7)	(23.8)	Outflows due to repayment of borrowings
Core operating cash flow*2	20.9	44.6	(23.7)	
Core cash flow*3	9.9	8.6	1.3	