Results Highlights

♦ In the three-month period ended June 30, 2020, the movement of people and commodities was greatly restricted by the global COVID-19 pandemic. Although economic activities are gradually being resumed, the speed of recovery is unclear and there is concern regarding the possibility of further stagnation due to a potential second wave of infections. The Company's revenue for the three-month period ended June 30, 2020, was down due to reduced revenue in the Automotive Division, a result of decreases in sales volumes in

overseas automobile operations; in the Chemicals Division, a result of falling methanol prices and lower synthetic resin transactions; and in the Metals & Mineral Resources Division, a result of declines in prices and transaction volumes for coal and other resources. Profit for the period (attributable to owners of the Company) decreased year on year as a result of declines in gross profit and share of profit of investments accounted for using the equity method.

The impact of these declines could not be counteracted by the benefits of reductions in nonpersonnel expenses and other selling, general and administration expenses and an improved balance of other income and expenses due in part to a gain on the partial sale of a natural gas-fired power project company.

(Figures in parentheses are year-on-year changes)

349.3 billion yen ((88.1) billion yen / (20.2)%) Revenue

- . Decrease in revenue in the Automotive Division due to lower sales volumes in overseas automobile
- Decrease in revenue in the Chemicals Division due to declines in the price of methanol and lower transaction volumes of plastic resins
- Decrease in revenue in the Metals & Mineral Resources Division due to lower prices and transaction volumes for coal and other resources

39.0 billion yen ((15.9) billion yen / (29.0)%) Gross profit . Decrease in revenue in the Automotive Division due to lower sales volumes in overseas automobile

- . Decrease in gross profit in the Metals & Mineral Resources Division due to fall in sales prices in
- overseas coal businesses and gain on sales of assets recorded at the end of the previous fiscal year
- Decrease in gross profit in the Chemical Division due to declines in the price of methanol

Profit for the period (attributable to owners of the Company)

2.4 billion yen ((11.9) billion yen / (83.3)%)

- Decrease in gross profit
- Decrease in share of profit (loss) of investments accounted for using the equity method
- ◆ Earnings forecast for the fiscal year ending March 31, 2021

Full-year earnings forecasts were revised as follows.

| | FY2020 Initial Forecast | (August 4, 2020) | | |
|---------------------|-------------------------|------------------|-------------------|--|
| Gross profit | 210.0 billion yen | \Rightarrow | 203.0 billion yen | |
| Profit before tax | 56.0 billion yen | \Rightarrow | 44.0 billion yen | |
| Profit for the year | 40.0 billion yen | \Rightarrow | 30.0 billion yen | |
| | | | | |

(Assumptions)

Exchange rate (annual average: \(\frac{4}{US}\) 108

◆ Cash dividends per share for the fiscal year ending March 31, 2021(forecast)

Interim : 5.00 yen per share Year-end : 5.00 yen per share

- *1 Core earnings = Gross profit + Selling, general and administrative expenses (before provision of allowance for doubtful accounts and write-offs) + Net interest expenses + Dividend income + Share of profit (loss) of investments accounted for using the equity method
- *2 Core operating cash flow = Net cash provided by (used in) operating activities Changes in working capital
- *3 Core cash flow = Core operating cash flow + Post-adjustment, net cash provided by (used in) investing activities – Dividends paid – Purchase of treasury stock (Post-adjustment, net cash provided by (used in) investing activities are net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)

Caution regarding forward-looking statements

This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Actual results may differ materially based on various factors, including the timing at which the COVID-19 pandemic ends; changes in economic conditions in key markets, both in and outside of Japan; and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.

Consolidated Statements of Profit or Loss

Consolidated Statements of Financial Position

| | | | | | | (Billic | ons of yen) | | | | | (Billions of yen) |
|---|------------|-----------|------------|---|--------|---------------------|-------------|--|--------------|--------------|-------------|---|
| | FY2020 1Q | FY2019 1Q | | | | FY2020 | Percentage | | Jun. 30, | Mar. 31, | | |
| | Results | Results | Difference | Reasons for the Difference | | Revised Forecast | Achieved | | 2020 | 2020 | Difference | Reasons for the Difference |
| | a | b | a-b | | | C | a/c | | d | е | d-e | |
| | | | | Revenue: change in segment | | | | Current assets | 1,197.9 | 1,217.5 | (19.6) | |
| | | | | Automotive | (35.7) | | | Cash and cash equivalents | 302.0 | 272.7 | 29.3 | |
| Revenue | 349.3 | 437.4 | (88.1) | Chemicals | (23.9) | | | Time deposits | 5.8 | 7.4 | (1.6) | |
| Revenue | 343.3 | 757.4 | (00.1) | | | | | • | | | | Degrapes in Chamierle and Automotive |
| | | | | Metals & Mineral Resources | (14.3) | | | Trade and other receivables | 599.3 | 638.1 | (38.8) | Decreases in Chemicals and Automotive |
| | | | | | | | | Inventories | 210.2 | 213.4 | (3.2) | |
| | | | | Gross profit: change in segment | (6.0) | | | Other current assets | 80.6 | 85.9 | (5.3) | |
| | 20.0 | 54.0 | (45.0) | Automotive | (6.0) | 202.0 | 100/ | Non-current assets | 1,010.1 | 1,012.8 | (2.7) | |
| Gross profit | 39.0 | 54.9 | (15.9) | Metals & Mineral Resources | (4.6) | 203.0 | 19% | Property, plant and equipment | 164.9 | 158.0 | 6.9 | |
| | | | | Chemicals | (3.7) | | | Lease assets (usage rights assets) | 73.1 | 74.1 | (1.0) | |
| | | | | | | | | Goodwill | 67.5 | 66.5 | 1.0 | |
| Selling, general and administrative | 1 | | | | | | | Intangible assets | 46.9 | 43.4 | 3.5 | |
| Personnel expenses | (23.4) | (24.3) | 0.9 | | | | | Investment property | 12.9 | 18.6 | (5.7) | |
| Non-personnel expenses | (11.2) | (14.7) | 3.5 | | | | | Investments accounted for using | 548.0 | 554.7 | (6.7) | |
| Depreciation | (4.3) | (3.8) | (0.5) | | | | | the equity method | | | | |
| Provision of allowance for doubtful accounts | 0.1 | 0.0 | 0.1 | | | | | Other non-current assets | 96.8 | 97.5 | (0.7) | |
| (Total selling, general and | (38.8) | (42.8) | 4.0 | | | (165.0) | | Total assets | 2,208.0 | 2,230.3 | (22.3) | |
| administrative expenses) | (56.6) | (12.0) | <u></u> | | | (10010) | | | 1 | 1 | l I | |
| Other income/expenses | | | | | | | | Current liabilities | <u>722.7</u> | <u>754.4</u> | (31.7) | |
| Gain/loss on sale and disposal | 0.0 | 0.0 | 0.0 | | | | | Trade and other payables | 446.9 | 481.7 | (34.8) | Decreases in Chemicals and Automotive |
| of fixed assets, net | | | | | | | | Lease liabilities | 15.4 | 15.3 | 0.1 | |
| Impairment loss on fixed assets | 0.0 | 0.0 | 0.0 | | | | | Bonds and borrowings | 193.3 | 186.8 | 6.5 | |
| Gain on reorganization of | | | | | | | | Other current liabilities | 67.1 | 70.6 | (3.5) | |
| subsidiaries/associates | 2.2 | 0.0 | 2.2 | Partial sale of a natural gas-fired power project company | | | | Non-current liabilities | <u>879.9</u> | <u>854.0</u> | <u>25.9</u> | |
| Loss on reorganization of | 0.0 | 0.0 | 0.0 | | | | | Lease liabilities | 62.2 | 63.7 | (1.5) | |
| subsidiaries/associates | 0.0 | 0.0 | 0.0 | | | | | Bonds and borrowings | 727.8 | 706.5 | 21.3 | |
| Other operating income/expenses | (0.6) | (0.2) | (0.4) | | | | | Retirement benefit liabilities | 22.1 | 22.1 | 0.0 | |
| (Total other income/expenses) | <u>1.6</u> | (0.2) | 1.8 | | | (2.0) | | Other non-current liabilities | 67.8 | 61.7 | 6.1 | |
| Financial income/costs | | | | | | | | Total liabilities | 1,602.6 | 1,608.4 | (5.8) | |
| Interest earned | 1.2 | 1.8 | (0.6) | | | | | | | | | |
| Interest expenses | (3.2) | (3.9) | 0.7 | | | | | Share capital | 160.3 | 160.3 | - | |
| (Interest expenses, net) | (2.0) | (2.1) | 0.1 | | | | | Capital surplus | 146.8 | 146.8 | 0.0 | |
| Dividends received | 1.1 | 1.6 | (0.5) | | | | | Treasury stock | (15.9) | (10.9) | (5.0) | Purchase of treasury stock |
| Other financial income/costs | 0.0 | (0.1) | 0.1 | | | | | Other components of equity | 50.5 | 49.8 | 0.7 | |
| (Financial income/costs, net) | (0.9) | (0.6) | (0.3) | | | (5.0) | | Retained earnings | 225.4 | 233.1 | (7.7) | Profit for the year +2.4, Dividends (10.4) |
| Share of profit (loss) of investments accounted for using | 1.7 | 6.8 | (5.1) | Lower profit from steel operating | | 13.0 | | Total equity attributable to | <u>567.1</u> | <u>579.1</u> | (12.0) | |
| the equity method Profit before tax | 2.6 | 18.1 | (15.5) | company | | 44.0 | 6% | owners of the Company Non-controlling interests | 38.3 | 42.8 | (4.5) | |
| Income tax expenses | 0.1 | (2.7) | 1 | | | (12.0) | 0% | Total equity | 605.4 | 621.9 | (16.5) | |
| Profit for the period | 2.7 | 15.4 | (12.7) | | | 32.0 | 8% | Total liabilities and equity | 2,208.0 | 2,230.3 | (22.3) | |
| (Profit attributable to) | | | | | | | - | - 1. | , -10 | , | ı ` '/ | |
| Owners of the Company | 2.4 | 14.3 | (11.9) | | | 30.0 | 8% | Gross interest-bearing debt* | 921.1 | 893.3 | +27.8 * | Lease liabilities (under current liabilities and non- |
| Non-controlling interests | 0.3 | 1.1 | (0.8) | | | 2.0 | | Net interest-bearing debt* | 613.3 | 613.2 | +0.1 | current liabilities) have been excluded from the calculations of gross interest-bearing debt and |
| | | - | | | | | • | Net debt/equity ratio (times)** | 1.08 | 1.06 | +0.02 | net interest-bearing debt. |
| Core earnings*1 | 0.9 | 18.4 | (17.5) | | | 46.0 | | Equity ratio** | 25.7% | 26.0% | (0.3)ppt | W IITabal agrib, attaile de la company (C.) |
| | | | | | | | | Current ratio | 165.7% | 161.4% | 4.3ppt * | * "Total equity attributable to owners of the Company" is recognized as "Total equity" |
| | | | | | | | | Long-term debt ratio | 79.0% | 79.1% | (0.1)ppt | and is also used as the denominator of "Net debt/equity ratio" and the numerator of "Equity ratio." |

Comprehensive Income

| | | | (Billi | ions of yen |
|---------------------------------------|--|---------------------|---------|-------------|
| | | FY2020 1Q FY2019 1Q | | |
| | | Results | Results | Difference |
| | | a | b | a-b |
| P | Profit for the period | 2.7 | 15.4 | (12.7) |
| C | ther comprehensive income | 1.6 | (17.0) | 18.6 |
| Te | otal comprehensive income for the period | 4.3 | (1.6) | 5.9 |
| Comprehensive income attributable to: | | | | |
| | Owners of the Company | 3.2 | (2.4) | 5.6 |
| | Non-controlling interests | 1.1 | 0.8 | 0.3 |

| Cash Flows | | | | |
|--------------------------------------|-------------|-----------|------------|---|
| | | | | (Billions of yen) |
| | FY2020 1Q | FY2019 1Q | | |
| | Results | Results | Difference | Factors Affecting Circled Figures |
| | a | b | a-b | |
| Cash flows from operating activities | 15.7 | 6.3 | 9.4 | Inflows from business earnings and dividend income |
| Cash flows from investing activities | 2.9 | (9.7) | 12.6 | Partial sale of a natural gas-fired power project company |
| Free cash flow | <u>18.6</u> | (3.4) | 22.0 | |
| Cash flows from financing activities | 9.5 | 8.7 | 0.8 | Inflows from new borrowings on a non-consolidated basis and outflows due to dividends paid and purchase of treasury stock |
| | | | | |
| Core operating cash flow*2 | 10.9 | 22.2 | (11.3) | |
| Core cash flow*3 | (3.5) | (5.6) | 2.1 | |