

Results for the First Half of FY2017 November 14, 2017



First Section of the Tokyo Stock Exchange Stock Code: 8570

Consolidated results and business outline



(11.11.51111111111111111111111111111111	10	Q	2	Q	First	Half of FY2	017
(Unit: Billions of yen)	Results	YoY	Results	YoY	Results	YoY	Difference from forecast
Ordinary income	94.0	+4%	100.4	+11%	194.5	+8%	+18.5
Ordinary expenses	82.0	+7%	83.9	+9%	165.9	+8%	+18.9
Ordinary profit	11.9	-13%	16.5	+21%	28.5	+4%	△0.5
Profit of securitization receivables	-	-	4.0	+81%	4.0	-22%	-
Depreciation of securitizatio receivables profit	n 1.4	-	1.4	-	2.9	_	-
Net income attributable to owners of parent	7.0	-22%	10.1	+26%	17.1	+1%	Δ1.9

[Factors contributing to difference from forecast] **Domestic total and global total represent amounts after elimination of transactions between business segments

[FY2017 1H: Record high results; Increase in consolidated income & profit for four consecutive terms.]

- Ordinary income: ¥194.5bn(YoY +8%,+¥18.5bn from forecast, +¥1.0bn due to exchange rate effect)
- •<u>Domestic:</u> Card shopping txn vol. ¥2.3,905tn (YoY +11%) led by increase in cardholders and continued effect of reward pt sales promotion(Shopping income +¥6.4bn). Increase in no. of active cardholders to 1.26mil (+0.03mil from start of FY2017) also led to rise in cash adv. bal. to ¥320K per person(+¥5K from start of FY2017).
- •Global: Recovery of topline due to personal loans txn bal. growth (income from other loans+¥1.5bn) in Thailand, effect of measures implemented in response to the new credit card and personal loan regulations.
- Ordinary profit: ¥28.5bn(YoY +4%, -¥0.5bn from forecast, +¥0.1bn due to exchange rate effect)
- •<u>Domestic:</u> ①Strengthening efforts for new co-branded card recruitment, Prior investments for outsourcing in initiatives for improvement efficiency in credit screening and collection management systems. (Point expenses+¥2.4bn; Fees and commissions+¥2.9bn, incl. of consulting fees etc. for business restructuring. ②Re-scheduling of securitization of hire purchase to the FY2017 2H considering the level of increase in risk assets and level of shareholders' equity ratio in light of negative interest rate. ③Bad debt exp. (+¥0.6bn), Refund of interest claims ¥0.35bn (¥0 booked in FY2016 1H), fall in refund of interest claims YoY.
- •<u>Global:</u> Main KPIs Personnel exp./Ordinary income: 15.0%(YoY -0.5%), Bad debt expense /Ordinary income: 24.6% (YoY -2.2%), showing favorable progress in efficiency. Share taken up by global business for consolidated income:30% (YoY -0%), for consolidated profit: 45% (YoY +4%).
- Net income attributable to owners of parent: ¥17.1bn(+1%, -¥1.9bn from forecast)
- •Deferred Tax Asset classification changed in AEON Bank since FY2016 1Q resulted in tax exp.(+¥1.1bn), Non-controlling shareholders profit(+¥0.9bn) in FY2017 1H.
- •After-effect of tax in FY2017 1H due to a part of taxable exp. recorded in FY2016 (a greater portion of tax effect expected in 2H).

Consolidated results of business scale



		FY2016 4Q		FY20′	17 1Q	FY2017 1H	
		Results	YoY	Results	Change from start of FY	Results	Change from start of FY
	No. of cardholders	38.94 mil	+1.72 mil	39.35 mil	+0.41 mil	39.84 mil	+0.90 mil
0	No. of domestic cardholders	26.92 mil	+10.4 mil	2,714 mil	+0.22 mil	27.39 mil	+0.47 mil
2	No. of active cardholders	16.61 mil	+6.8 mil	1,676 mil	+0.15 mil	16.87 mil	+0.26 mil
③	AEON Bank accounts	5.55 mil	+6.2 mil	569 mil	+0.14 mil	5.80 mil	+0.25 mil
	No. of AEON Card SELECT members	4.08 mil	+5.2 mil	421mil	+0.13 mil	4.30 mil	+0.22 mil
4	Finance receivables	¥4,427.2bn	+569.5bn	¥4,578.0bn	+150.7bn	¥4,806.6bn	+379.4bn

No. of domestic cardholders

- •Successful cardholder recruitments efforts attributed to new co-branded cards; favorable trend in number of cardholders.
- Stable growth due to double point program at AEON stores

2No. of active cardholders

- Double point program at AEON stores led to increase in card usage
- •Web statements: 4.76 mil users registered (YoY +0.6 mil, active users rate: 57% per month)
- ⇒FY2017 1H postage cost reduced by approx. ¥1.2bn (%comparing to when paper statements are used)
- Card shopping txn vol. ¥2.390tn (YoY +11%)

3AEON Bank accounts

- Ordinary deposits balance: ¥1.713tn (+¥268.1bn from start of FY)
- •Strengthening of wealth management service and target increase in no. of SELECT members from FY2017 2H

4Finance receivables(incl. securitization)

- •Growth in housing loans balance and hirepurchase contracts balance in domestic Domestic:¥4.3073tn (+¥346.0bn from start of FY)
 - Global: ± 504.3 bn) $\pm \pm 33.3$ bn)

Results by segment



(Linit.	Domestic t	otal		Global total			A discotor a rate		
(Unit: Billions of yen)	*	Retail	Solutions	*	China Area	Mekong Area	Malay Area	Adjustments	Total
Ordinary income	135.0	85.2	83.4	58.8	9.4	29.9	19.3	△33.0	194.5
YoY	+8%	+4%	+6%	+8%	-0%	+7%	+13%	-3%	+7%
Change	+9.8	+3.5	+4.7	+4.2	+0	+1.9	+2.2	+1.0	+13.5
Ordinary profit	15.6	2.9	14.1	12.9	2.9	5.3	4.6	△1.5	28.5
YoY	+6%	-47%	+15%	+22%	+24%	+24%	+20%	+32%	+4%
Change	+0.9	△2.6	+1.7	+2.3	+0.5	+1.0	+0.7	△0.3	+1.1
Ordinary profit ratio	11.6%	3.5%	16.9%	22.0%	30.8%	17.9%	24.2%	_	14.7%
YoY	△0.2pt	△3. 4 pt	+1.3 _{pt}	+2.7 _{pt}	+5.9 _{pt}	+2.4 _{pt}	+1.5 _{pt}	_	△0.5 _{pt}

[※] Domestic total and global total represent amounts after elimination of transactions between business segments

●Domestic main factors ※()YoY

[Retail]

- •Interest income(+¥4.0bn: Cash adv.+¥2.2bn, Other loans +¥1.7bn), Profit of securitization receivables of housing loan(-¥2.4bn)
- •Fees and commissions payment (+¥1.4bn), Expenses related to reward point program (+¥2.4bn)

[Solutions]

- Card shopping revenue (+¥3.3bn), Installment sales income (+¥7bn)
- •Investment towards operational efficiency, credit screening and management (+¥1.5bn)
- •Amortization expenses (+¥0.8bn), Advertising expenses excluding point program expenses (-¥1.1bn)
- Bad debt expenses (+¥0.3bn), Refund of interest claims (+¥03bn)
- •Starting from 10/1, AEON Bank in-store branches will be directly managed by AEON Bank. Integration of HQ functions will also take place. Topline recovery led by the above restructuring initiatives is expected from 2H.

②Global main factors **※**() YoY

【China Area: ↑profit for ACS(A)*】

- Personnel expenses/Ordinary income: 15.1%(-1.4pt)
- Bad debt allowance/Ordinary income: 18.2%(-3.9pt)

【Mekong Area: ↑income ↑ profit for AEONTS*】

- AEONTS: Strong receivables growth due to credit usage enhancement strategy for personal loans
- Personnel expenses/Ordinary income: 14.8% (+0.6pt)
- Bad debt allowance/Ordinary income: 25.3% (-3.7pt)

[Malay Area: \(\frac{1}{2}\)income \(\frac{1}{2}\)profit for ACS(M)*]

- •ACSM: Key initiatives include e-money and strengthening of cooperation with AEON Malaysia
- Personnel expenses/Ordinary income: 15.3% (-1.5pt)
- Bad debt allowance/Ordinary income: 26.5% (+0.5pt)

^{*}in local currency

Domestic/Global segment results by graph (Domestic)



Domestic

XAPF=

Finance

XABK=

AFON Bank

Ordinary income +3.57 • Growth of revo. & installment bal.

Credit card income +3.64

·Rise in housing loan bal. Loan income +1.75

 Management of hire purchase contracts receivables

(**※**sale from APF→ABK)

AEON Product Hire purchase contracts income +0.89

 Securitization income ▲2.49 (Housing loan)

▲0.22 Other income

Ordinary Income +4.73

Rise in card txns

Card shopping income +3.32Credit guarantee fee +1.16

 Rise in hire purchase contracts receivables

Hire purchase contracts income +0.74

- Fall in e-money txns

Processing agency service fee ▲0.74

 Securitization income +1.32 (auto-loan, studio condominium loan)

 Other income **▲**1.07

Adjustments to income +1.17

• Fees and commissions +0.91

•Other operating income +0.16

Other income +0.10

Ordinary Profit FY2016 1H

¥14.72bn

-¥2.68bn

 Expenses related to double point program +2.72

Advertising expenses

 Rise in finance receivables Payment guarantee fee +1.63 +0.29 Bad debt expenses

 Expenses for project related to direct management of AEON **Bank branches**

Personnel expenses +0.49

Investments in IT/digitalization

Amortization expenses +0.49 Other expenses +0.63

+6.25

Ordinary Expenses

+¥1.79bn

 Expenses related to increasing labor productivity

Commissions paid +1.89

Investments in systems/IT Amortization expenses +0.82

 Strengthening B2B sales Personnel expenses +0.42

 Expenses related to business expansion

Bad debt expenses +0.38

Shift towards point promotion

Advertising expenses ▲1.48 Other expenses +0.91

Ordinary Expenses +2.94 +¥1.84bn

Fees and commissions ▲0.93

• General and admin. exp. +0.10

Other expenses ▲0.07 **Ordinary Profit** FY2017 1H

15.67bn

YoY +¥0.95bn

Adjustments to expenses ▲ 9.0

Retail

Solutions

Other adjustments

Domestic/Global segment results by graph (Global)



Global

Details

concerning the

three listed

companies

Ordinary income +0.02

 Txn growth mainly at AEON stores due to favorable response to promotional campaigns related to new services

+0.35Shopping income Cash adv. income +0.24

- Stricter credit screening Loan income ▲0.14
- Bad debt recovery, other income

Other income **▲**0.43

Ordinary income +1.98

- -Co-branded card with Big C Credit card income +0.88
- Personal loan growth due to rise in usage of member card Loan income +0.87
- Bad debt recovery, other income

Other income +0.23

Ordinary income +2.20

Rise in use of hire purchase for small bikes

Hire purchase contracts income +0.99

Promotion of personal loan usage

Loan income Credit card income +0.20

Other income +0.15

Ordinary Profit FY2016 1H

¥10.58bn

+¥0.56bn

 Promotion of sales at AEON stores

Advertising expenses +0.1

Stricter credit screening

Bad debt expenses **▲**3.6 Personnel expenses **▲**1.3 Interest expenses **▲**0.2

Other expenses **▲**0.4

+¥1.02bn

 cardholder recruitment with Big C tie-up

Advertising expenses +0.45 +0.45 Personnel expenses Fees and commissions +0.33 +0.25 Other expenses

 Better credit management process

Bad debt expense ▲0.53

+¥0.78bn

 Rise in finance receivables Bad debt expenses +0.68 Interest expenses +0.33

 Investments in brand prepaid Fees and commissions +0.10 Other expense +0.30

Ordinary expenses +14.1

Ordinary Profit FY2017 1H ¥12.96bn

YoY +¥2.38bn

Ordinary expenses **▲**5.4

Ordinary expenses +9.5

Malay Area

China Area

Mekong

Consolidated balance sheet

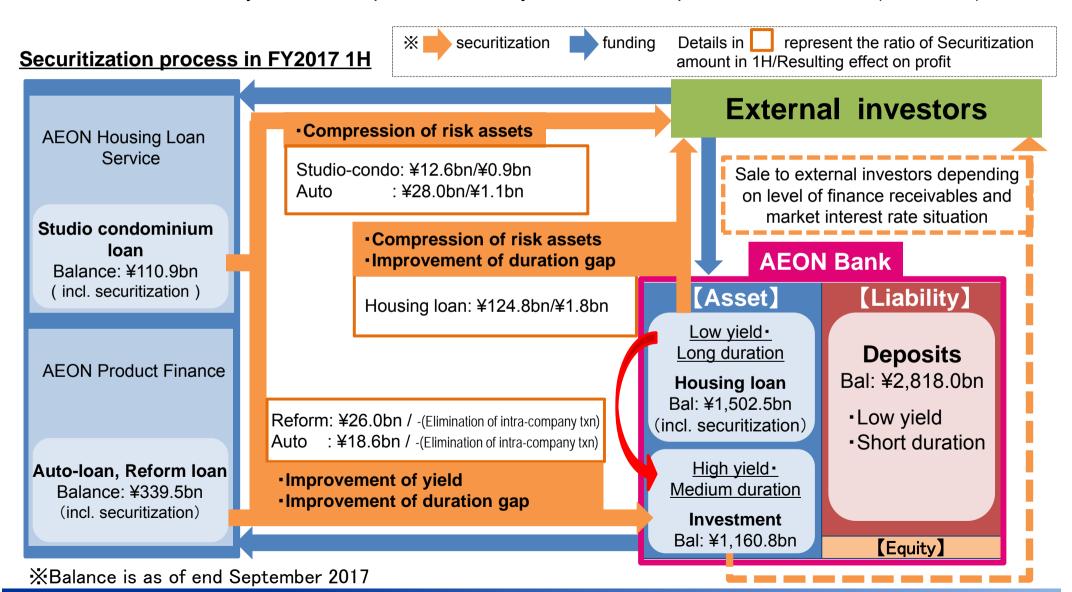


Consolidated results (Unit:Billions of yen)	Results	Change from start of FY		Topics ※():Change from start of FY
Cash and deposits	487.2	-47.4		Domestic balance:¥453.0bn(-¥52.0bn) →increase due to favorable trend in credit card txns
Loan and bills discounted*	3,051.3	+293.9		
Accounts receivable – installment *	1,622.5	+98.5		Domestic balance:¥2.783tn(+¥273.5bn) →unsecured loan:¥524.1bn(+¥16.6n), in which cashing:¥445.4bn(+¥13.7bn)
Allowance for doubtful accounts	-52.5	-2.1		<pre>%Housing loan(incl. securitization) : ¥1,502tn (+¥94.5bn) • Global balance : ¥272.4bn (+¥20.3bn)</pre>
Other Assets	666.9	+11.0	ЩI,	
Total assets	4,482.4	+295.1		 Domestic balance :¥1.390tn(+¥85.5bn) →increase in card shopping and installment sales
Deposits	2,814.2	+272.1		 Global balance: ¥231.8bn(+¥13.0bn) →increase in card shopping and installment sales
Interest-bearing debt	764.0	+4.9	⊢∥ i	Customers' liabilities for acceptance and
Allowance for loss on refund of interest received	2.3	-1.4		guarantees:¥124.9bn(-¥13.7bn) •Securities:¥212.0bn (+¥41.3bn)
Other liabilities	488.7	+7.5		Ordinary deposits:\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Total liabilities	4,069.2	+283.1		•Time deposits:¥1.102tn(+¥5.3bn)
Total equity	413.1	+11.9		Domestic balance :¥360.5bn(-¥8.7bn) →Long-term loans payable:¥23.9bn(+¥4.3bn)
Total liabilities and equity	4,482.4	+295.1		Shift to ordinary deposits continues •Global balance:¥403.4bn(-¥13.7bn)
Shareholders' equity ratio (domestic standard)	8.60%	+0.01pt		 Increase attributed by reduction of risk assets *: Amounts does not include securitization

Improve profitability of asset ~capital efficiency by securitization~



- ■Improvement of yield and duration gap as well as compression of risk asset through funding by securitization
- Make use of low-cost funding available from AEON Bank and sale to external investors depending on level of balance of finance receivables and market interest rate situation
- ■Increase in risk asset by ¥100.0bn is prevented, led by effect from compression of risk asset (-¥150.0bn).



Summary: Domestic business



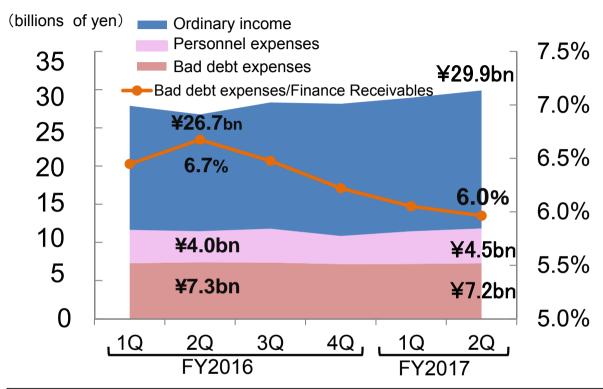
■ Favorable growth in shopping transactions, rise in cardholders attributed to recruitment efforts through new cobranded cards: Positive trend expected to continue from 2Q onwards. New promotional efforts targeted at increasing cardholders and shopping transactions will be implemented from 2H.

				20	16			2017	
			1Q	2Q	3Q	4Q	1Q	2Q	Forecast for FY2017
Shop	ping tx	n growth rate(YoY)	+8.1%	+9.4%	+11.6%	+10.7%	+11.2%	+10.1%	+10.7%
		olders growth rate with FY2017 1Q)	△0.3%	△10.4%	△1.8%	△4.5%	△3.6%	+27.3%	
						*[: Initiatives	implemented	I from 1Q
		Entry into new mark Wealth management, Targ	et at younge	<u>er</u>				sificatior	
omers)	New	generation and Greater To Monthly investment type NI	- Willions Sala			nphasis on ex			
Market (Customers)		Investment seminars by external professionals	Kojim Card	10 th	ON Bank's Anniversary omotions	Open Small- brand	-sized		
larke	ing	Market penetration:	Settlement	<u>s</u>		New business: Newest technology			
Σ	Market penetration: Settlements Double points program (for cash payments) Promotion of switch towards Debit/SELECT Card targeted at younger customers, AEON Group customers New busin Promotion (AEON WAL							martphone a , passbook a	• •
	Existing								
	Business/Service								

Summary: Global business



- Expansion of business scope in Hong Kong, Thailand, Malaysia (with listed companies) in local currency
- Initiatives for stricter credit screening and credit management led to control of bad debt expenses



[Ordinary income]

- Recovery of bottom line since FY2016 2Q continues
- •Refinement of credit processes in Hong Kong and the implementation of credit usage enhancement strategy in Thailand in response to the credit card and loan regulations led to increase in transaction volume.

[Bad debt allowance]

•Bad debt expenses to consolidated finance receivables rate:

Improvement and peak since FY2016 2Q continues

FY2017 2Q rate: 6.0%

(YoY -0.7pt, -0.1pt since FY2017 1Q)

KPI	FY2016	FY2016 FY2017				
	FY	1Q	2Q	1H	Forecast for FY	Forecast for FY
Consolidated ordinary income (YoY)	+ 4%	+4%	+11%	+ 8%	+ 4%	+ 10%
Bad debt expenses/Ordinary income (Global)	26%	25%	24%	25%	23%	20%
Personnel expenses/Ordinary income (Domestic) (Global)	17% 15%	18% 15%	16% 15%	17% 15%	15% 13%	16% 11%

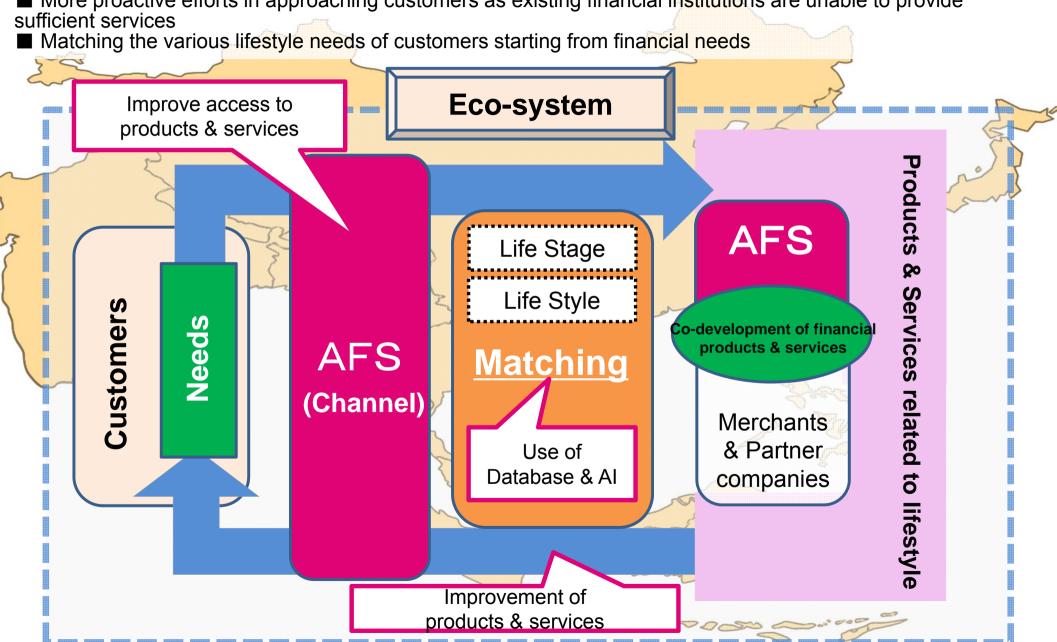


Future Direction

Our Vision "Asia's No. 1 Retail Financial Service Company



- Improve convenience and access to financial products and services by utilizing the latest IT technology
- More proactive efforts in approaching customers as existing financial institutions are unable to provide



Progress and schedule in IT/System investment



Objective

Effect

Investment amount and main areas of investment in FY2017 2Q

Investment amount and main areas of investment in FY2017 (planned)

Domestic ¥10.0bn

Global

¥1.0bn

Domestic ¥25.5bn

Improve correspondence level (strength in proposal, speed)

Store renewal

- Digitalization of branches
- ATM replacement
- -24H ATM

Improve convenienc e and labor productivity

> Respond to customer's financial needs. anytime, anywhere

 Development and update of mobile app

- Issuance of e-money
- Development of new

products

Global ¥3.5bn

- Next generation credit card system
- Shift towards paperless loan and credit card applications by using tablets

- Development and update of mobile app
- Introduction of mobile payment service
- Digital marketing

Improve profitability of asset

> Improve collection efficiency

- Reduction of credit risk
- Refine screening

 Voice recognition system

 Development of scoring system

·Building a process for target collections

 Introduction of SAS system: Improvement of screening system, analysis ability of customer credit, sales promotion



Main initiatives from FY2017 2H

- Improvement of convenience and labor productivity
- Improvement of asset profitability
- Re-growth of global business

Improvement of convenience and labor productivity



- Enhance digitalization efforts at point of touch with customers
 - •Instantaneous approach towards each and every customer through the AEON Wallet app
 - Improving efficiency through digitalization i.e. smartphone function allows checking of advertisements and personal data in replacement of flyers and paper-based promotions, statements

Innovation by digitalization

Medium	Posters	Direct-mail Statements	AEON Wallet	
Customer reach	Mass	Segment	Detailed response to specific segments	
Frequency	Low	Medium	High	
Cost	High	High	Low	
Preparation time	Medium	Long	Short	
Environment	Fall in no. of news readers	Rise in postage cost	Rise in use of smartphones	

Use of smartphone

Real time product information

Product recommendations based on needs

Completeness of payment functions

Addition of household account book function

Addition of communication function



Strengthen marketing efforts



■ Provide convenient and useful information to customers by strengthening alliance with merchants and the use of the latest IT technology

Encourage more customers to shop at AEON stores through promotions targeted at individual customer needs by collaborative analysis with merchants **Merchants AFS Customers AFS Database AFS Channel** Marketing **Newest IT** Strengthening cross-channel selling/promotion through AEON Wallet, stores, DM, Web technology Timely sales promotion to suit the needs of each IT vendors, individual customer Collaborative analysis with merchants ⇒ Plan ⇒ Start-ups etc

Implementation

Improvement of asset profitability and labor productivity



■ Increase sales of products/services thus asset profitability through direct management of AEON Bank branches

•All branch employees can now provide full-line services(%): more time for one-on-one customer consultation, thus higher level of sales is expected % previously, employees working in AEON Bank agency branches did not possess the required license to handle asset management queries

Types of branches	No. of branches	Sales amount (FY2016) ~ 2017/9/30	No. of branches	Expected sales amount (FY2019) 2017/10/1 ~
AEON Bank direct branch	32	Investment: ¥93.0bn	138	
AEON Bank agency branch (incl. asset management services)	88	Insurance: ¥12.0bn Housing loan: ¥1,490.0bn	-	Investment: ¥200.0bn Insurance: ¥25.0bn
AEON Bank agency branch (excl. asset management services)	18	-	-	Housing loan: ¥2,170.0bn

Improvement areas

- Acquisition of sales license
- Training program to help employees upgrade sales skills

■ Integration of domestic HQ functions

Increase operational efficiency and labor productivity by reassigning personnel to strategic investment divisions

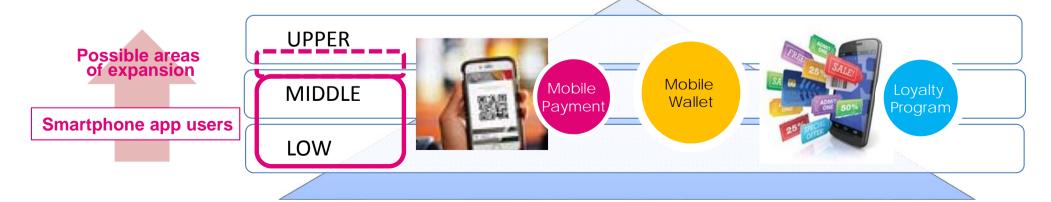
Mar Dec strategic investment Enhance efficiency of middle and Nov Creation of 2018 2017 back-office functions divisions 2017 spare capacity Re-assignment of Finance and accounting departments, Careful 30% reduction in personnel to overseas planning departments of the various group examination personnel subsidiaries, functions companies are integrated of target compared with Increase automation and efficiency of related to development areas for pre-integration of of merchants network operations through use of robotics, outsourcing integration **HQ** functions and elimination of work duplication etc

Re-growth of global business



■ Expansion towards new customer segments, use of smartphone app

		China Area	Mekong Area	Malay Area
Target areas for improvement Customer segment		Differentiation by card recruitment and usage promotion, renovation of branches focused on "Japan"	Auto loan businessCo-branded card with Big C	Acquisition of point card customersInsurance for staff of AEON group
Upper-middle	From now	Hong Kong: Emphasis on Gold card	Thailand: Start of automobile loans business	Malaysia: Issuance of platinum card
oppor madio	Now	Gold card	Thai Airways card	Gold card
Middle	From now	Hong Kong: Card design with popular characters	Mobile app	Malaysia: Start sales of insurance
	Now	Credit card	Credit card	Credit card
From now		-	Cambodia: e-money in Riel	Malaysia: e-money
		Loan	Loan, Hire-purchase	Loan, Installment finance



Forecast of Results for FY2017



- Domestic: Sustainable growth of card shopping transaction volume and improve productivity through integration of HQ functions
- Global: Expansion of topline by new business and controlling bad debt allowance

	FY2017			
	Forecast	YoY		
Ordinary income	¥390bn	+4.0%		
Ordinary profit	¥65bn	+5.5%		
Net income attributable to owners of parent (Net income per share)	¥40bn (¥185.43)	+1.4%		

	Interim		Year	Year End		Full Year	
	Plan	YoY	Forecast	YoY	Forecast	YoY	
Dividend forecast	¥29	±¥0	¥39	±¥0	¥68	±¥0	

Payout Ratio				
Forecast	YoY			
36.7%	+0.9%			

[•]Commemorative dividend "¥2" on previous fiscal year is replaced by the dividend

AEON Thana Sinsap Thailand FY2017 1H Initiatives

Consolidated results and business outline



Consolidated (Unit:THB Mil)	1H Results	YoY / Change	
Credit card	27,434	+16%	
Personal Loan	19,246	-17%	Г
Other	3,333	+19%	
Transaction Volume Total	50,012	+10%	
Total Revenue	8,930	+2%	
Operating and administrative expenses	3,908	+6%	
Bad debts and doubtful	2,286	-10%	
accounts Other	1,135	-2%	
Total Expense	7,329	-1%	
Profit before income tax	1,599	+16%	
Credit Card	31,738	+3,027	
Personal Loan	37,556	+1,729	
Other	1,451	-139	
Finance Receivables	70,745	+4,617	
Other Asset	5,697	-813	г
Total Asset	76,442	+3,804	

Topics

- Issuing new co-branded card with a major hyper-market and revising customer credit screening led transaction volume high
- New card aquitition:36mil(YoY+7%)
- •Other income: 350MB (YoY+12%), Bad debt recovery: 290MB (YoY+23%)
- Advance investment for Promoting Big C
- Issue: Improving personnel cost ratio and business operation efficiency
- Improved bad debts and doubtful accounts amount by reviewing standard for credit screening
- Credit card receivables increased sharply by issuing co-brand card, reviewing credit and economic recovery.
- Promote development of online apps and improvement efficiency by performing reorganize unprofitable stores

Key Initiatives 1 – New customer acquisition



- Issuing co-brand card with major hyper market "Big C" in May 2017
 - Set card recruitment counter s at our branch and 131 Big C stores
 - Acquisition of customer in 1H:113K(Target+14%)
- ■Start immediate issuance card at Big C and our counters and stores



(Credit Card)



[Member Card]

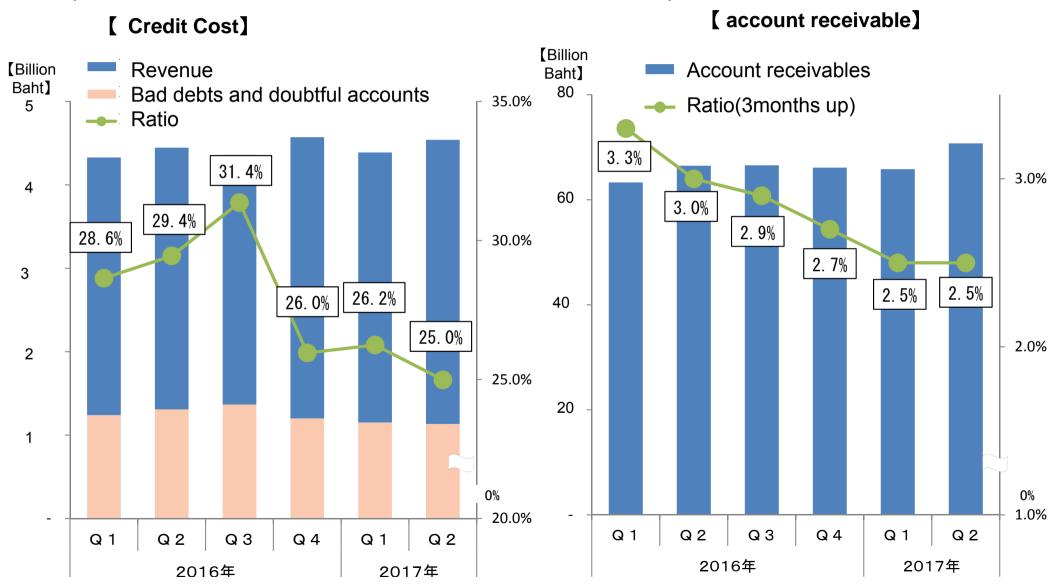


【Card recruitment counter at Big C】

Key Initiatives 2 – Optimization of credit cost



- ■Improved provision of allowance for doubtful accounts due to continued reviewing of standard of screening
- ■Improved ratio of account receivable from 3 months up



Future direction

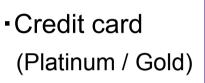
Expansion of customer base



- ■Provide financial service that match customer income
- ■Strengthen efforts to card-less by adding member card function on mobile app

Customer segment More than Bt30K Monthly More than Bt15K income Less than Bt15K

Our Service



- Processing
- Virtual card
- Mobile apps

- Member card
- Mobile apps













[Mobile App]

- Improve Profitability
- Integration of collection division and expansion of servicer business
- Staff distribution through reorganizing branches

Auto

nance

Fi-

Reinforce cross selling insurance and auto finance etc

Initiatives at Cambodia



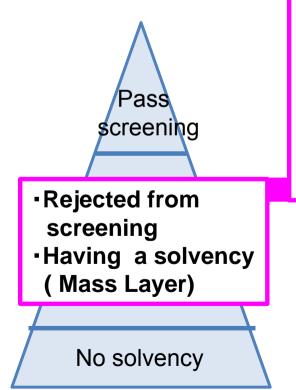
■E-money

- Eliminating inconvenience of usage of KHR by promoting national currency distribution
- Planning to provide Settlement / Remittance service by mobile app in Phnom where account for 10 percent of personal consumption.



■ Collaboration with MGS Co.

- Provide loans to people rejected from screening due to income and credit through loT devices to remote control of engine start/off
- Providing more employment opportunities



IoT devices

Remote control of engine start/off

Taxi association

Repayment guarantee



- Provide loans to purchase taxies
- Provide more employment opportunities

(Reference) FY2017 1H Results (Hong Kong, Thailand, Malaysia)



		FY2010	FY2016 1H		7 1H
		Results	YoY	Results	YoY
AEON	Total Revenue (※2)	659,189	-1%	652,213	-1%
CREDIT SERVICE	Profit before tax	185,576	+26%	210,796	+14%
(ASIA) (HK\$'000)	Profit for the period attributable to : Owners of the Company	152,142	+27%	173,784	+14%
AEON	Total Revenues	8,780,053	-	8,929,642	+2%
THANA SINSAP (THAILAND)	Profit before income tax expense	1,376,390	_	1,599,297	+16%
(BAHT'000)	Net profit for the period	1,097,266	_	1,295,004	+18%
AEON CREDIT	Revenue + Other operation income	583,351	+16%	671,651	+15%
SERVICE (M) Berhad	Profit before taxation	157,291	+12%	197,662	+26%
(RM\$'000)	Profit for the period	117,921	+26%	147,197	+25%

^{※1} Source: Data released by each company. Figures for Hong Kong and Thailand are consolidated.

X2 Total Revenue = Interest income + Other operating income + Recoveries of advances and receivables written-off

(Reference) 1H FY 2017 Results (Hong Kong, Thailand, Malaysia)



■ Consolidated Results of AEON Credit Service (Asia) Co., Ltd.

	FY 2016 1H	FY 2017 1H	
	Results	Results	YoY
Ordinary income	9.2	9.3	+5%
Ordinary profit	2.5	3.0	+16%
Net income	2.1	2.4	+17%

Exchange rates: HKD 1

•FY2016 1H:¥13.98

•FY2017 1H:¥14.29

Fiscal period

•2016: Mar. 1∼Aug. 31

•2017: Mar. 1∼Aug. 31

Consolidated Results of AEON THANA SINSAP (THAILAND) PLC.

	FY 2016 1H	FY 2017 1H	
	Results	Results YoY	
Ordinary income	29.2	29.2	∓0%
Ordinary profit	4.5	5.2	+14%
Net income	3.6	4.2	+16%

Exchange rates: THB 1

• FY2016 1H :¥3.08

• FY2017 1H :¥3.27

Fiscal period

•2016: Mar. 1∼Aug. 31

•2017: Mar. 1~Aug.31

■ Results of AEON Credit Service (M) Berhad

	FY 2016 1H	FY 2017 1H	
	Results	Results	YoY
Ordinary income	15.0	17.2	+14%
Ordinary profit	4.0	5.0	+25%
Net income	3.0	3.7	+24%

Exchange rates: MYR 1

• FY2016 1H :¥26.89

• FY2017 1H: ¥25.71

Fiscal period

•2016: Mar. 1∼Aug. 31

•2017: Mar. 1∼Aug. 31

(Unit:Billions of yen)

(Reference) Allowance for Doubtful Accounts and Allowance for Loss on Refund of Interest Received by Segment



Allowance for Doubtful Accounts (by Segment)

	Retail	Solutions	Domestic Total
Allowance for doubtful accounts, beginning of period	¥1.8bn	¥33.7bn	¥35.5bn
Provision of allowance for doubtful accounts	¥0.2bn	¥9.2bn	¥9.4bn
Write-off of doubtful accounts (including transferred debt)	¥0.0bn	¥7.9bn	¥8.0bn
Allowance for doubtful accounts, end of period	¥1.9bn	¥35.0bn	¥37.0bn

(Subsidiaries in domestic) Aeon Credit Service: \(\frac{\pman}{2}\)9.4bn, Aeon Bank: \(\frac{\pman}{2}\).0bn, Aeon Product Finance: \(\frac{\pman}{4}\)4bn, Aeon Housing Loan Service: \(\frac{\pman}{4}\)1.6bn

Allowance for Loss on Refund of Interest Received

	FY2016 1H	FY2017 1H
Beginning of period	¥4.2bn	¥3.8bn
Provision	-	¥0.3bn
Interest refunded	¥2.0bn	¥1.8bn
End of period	¥2.1bn	¥2.3bn

(Interest claims amount : Cash out + principal payout)

	China Area	Mekong Area	Malay Area	Global Total	Consoli dated
Allowance for doubtful accounts, beginning of period	¥1.7bn	¥8.4bn	¥4.3bn	¥14.5bnl	¥50.3bn
Provision of allowance for doubtful accounts	¥1.7bn	¥7.5bn	¥5.1bn	¥14.4bn	¥24.0bn
Write-off of doubtful accounts (including transferred debt)	¥2.0bn	¥7.2bn	¥4.5bn	¥13.8bn	¥21.8bn
Allowance for doubtful accounts, end of period	¥1.4bn	¥8.8bn	¥4.9bn	¥15.2bn	¥52.5bn

(Reference) FY 2017 Business Plan (Domestic)



	FY 2017 1H Results Change from start of FY		FY 2017		
			Plan	YoY	
Number of cardholders	27.39mil	+0.47mil	28.00mil	+1.08mil	

	Results	YoY	Plan	YoY
Card shopping transaction volume	2,390.5bn	+10.6%	5,000.0bn	+10.7%

	Results	Change from start of FY	Plan	YoY
Balance of cash advances	¥445.4bn	+¥13.7bn	¥460.0bn	+¥28.3bn
Balance of small consumer loans	¥78.6bn	+¥2.8bn	¥90.0bn	+¥14.1bn
Balance of unsecured loans	¥524.1bn	+¥16.6bn	¥550.0bn	+¥42.4bn

(Reference) Definition of "Adjustments" based on presentation format



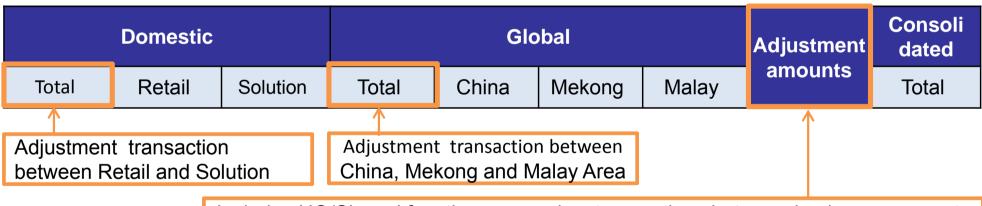


Retail Solutions China Mekong Malay Adjustment amounts Total

Includes HQ/Shared function companies, transactions between business segments

FACT BOOK

≪Operating Segment Performance≫ P.8 (FY2017 1H)



Includes HQ/Shared function companies, transactions between business segments

≪Financial Summary in Domestic≫ P9-13 (FY2017 1H)

Domestic Domestic business unit

Includes transactions between Domestic business unit and AFS. Dividends from overseas subsidiaries are not eliminated.

Statements contained in this report with respect to the Company's management strategies, business policies and results forecasts are forward-looking statements about the future performance of the Company, which are based on the assumptions and beliefs in light of the information currently available. These forward-looking statements involve various uncertain factors including known and unknown risks such as economic trends, industry competition, market demand, exchange rates, tax and other systems that may cause the Company's actual results, performance or achievements to differ materially from the expectations expressed herein.

