

Results for the First Half of Fiscal Year 2014

### 1H FY 2014 Consolidated Results

#### **■** Business Scale

		1Q		First Half Total		
	Result		Change from start of FY	Results	Change from start of FY	
Number of cardholders, consolidated		34.39 million	+490 thousand	34.86 million	+960 thousand	
	Domestic	23.79 million	+340 thousand	24.05 million	+600 thousand	
AEON Bank accounts		3.82 million	+140 thousand	3.96 million	+280 thousand	
Finance receivables		¥2,813.9 billion	+¥20.2 billion	¥2,908.1 billion	+¥114.4 billion	

### ■ Consolidated Results

	1Q		2Q		First Half Total		
	Results	YoY	Results	YoY	Results	YoY	Difference from forecast
Ordinary income	¥72.9 billion	112%	¥78.2 billion	119%	¥151.1 billion	116%	+¥6.1 billion
Ordinary expenses	¥64.6 billion	116%	¥67.0 billion	107%	¥131.6 billion	111%	+¥5.7 billion
Ordinary profit	¥8.2 billion	90%	¥11.1 billion	359%	¥19.4 billion	158%	+¥0.4 billion
Net income	¥3.8 billion	85%	¥7.1 billion	-	¥10.9 billion	433%	+¥3.9 billion

Dividends	_	¥25
-----------	---	-----

		1Q		2Q		First Half Total	
		Results	YoY	Results	YoY	Results	YoY
Credit	Ordinary income	33.2	124%	35.7	116%	68.9	120%
business	Ordinary profit	5.5	124%	8.0	235%	13.6	172%
	[Profit margin]	[16.8%]	[-0.0%]	[22.5%]	[+11.4%]	[19.8%]	[+6.0%]
	Ordinary income	10.5	121%	10.8	128%	21.3	124%
Fee business	Ordinary profit	0.08	15%	0.28	266%	0.36	58%
	[Profit margin]	[0.8%]	[-5.3%]	[2.7%]	[+1.4%]	[1.7%]	[-2.0%]
Banking	Ordinary income	7.9	70%	9.2	107%	17.2	86%
business	Ordinary profit	(1.6)	-	(0.7)	-	(2.4)	-
	[Profit margin]	<u>[-j</u>	[-]	· [-j	[-]	· [-j	[-]
Overseas	Ordinary income	24.9	118%	27.7	125%	52.6	122%
business	Ordinary profit	5.3	111%	5.6	234%	10.9	152%
	[Profit margin]	[21.3%]	[-1.4%]	[20.2%]	[+9.4%]	[20.7%]	[+4.1%]
Adjustment	Ordinary income	(3.6)	-	(5.3)	=	(9.0)	=
Adjustinish	Ordinary profit	(1.0)	-	(1.9)	-	(3.0)	-
	Ordinary income	72.9	112%	78.2	119%	151.1	116%
Total	Ordinary profit	8.2	90%	11.1	359%	19.4	158%
	[Profit margin]	[11.4%]	[-2.9%]	[14.3%]	[+9.6%]	[12.9%]	[+3.4%]

	Consolidated	Results	Change from start of fiscal year		Consolidated	Results	Change from start of fiscal year
Cash and deposits		337.9	-78.6	D	eposits	1,651.6	-66.0
1	oans and bills iscounted	1,388.5	+111.8	In	terest-bearing debt	759.5	+122.3
	Domestic	1,160.0	+96.3		Domestic [Call money]	433.0 [100.0]	+103.3 [+95.1]
	Loans	391.0	+37.4		Overseas	326.5	+19.0
	Overseas	228.4	+15.4		owance for loss on fund of interest received	3.6	+0.5
	ccounts receivable – stallment	918.0	-39.3		counts payable – trade d other liabilities	259.5	-64.2
_	ustomers' liabilities for cceptances and guarantees	180.2	+3.8		cceptances and arantees	180.2	+3.8
1	llowance for oubtful accounts	(47.9)	-0.4	Тс	otal liabilities	2,852.2	-3.5
_	ecurities and other ssets	369.4	-14.0	Тс	otal net assets	293.9	-13.3
Т	otal assets	3,146.2	-16.8	1	tal liabilities and net sets	3,146.2	-16.8
lı	nterest rate spread	8.0%	(*) +0.6%	Sh	nareholders' equity ratio	9.2%	+0.2%

<sup>\*</sup>Change from previous fiscal year

## Progress of Synergy from Management Integration

	Initiatives	Effects
【Synergy from Management Integration】		
More convenient financing	<ul> <li>Increased convenience of cash advances by basing credit decisions on household income and asset information</li> </ul>	Domestic loan balance +¥102.9 billion from FY 2011
Expanded overseas business	<ul> <li>Accelerated business expansion by shifting to a bank holding company structure</li> </ul>	Full-fledged development of credit card business in Indonesia
Stronger marketing power	-Unified marketing plans	Improved efficiency with use of invoices and direct mail
Stronger sales force and higher productivity	<ul> <li>Consolidated overlapping departments, shifted personnel to sales departments</li> <li>Consolidated sales bases of companies and strengthened cooperation</li> </ul>	Integrated business centers and head office functions of each company  Consolidated 10 of the sales bases suited to integration

# Progress of Cost Efficiency Improvements (Domestic)

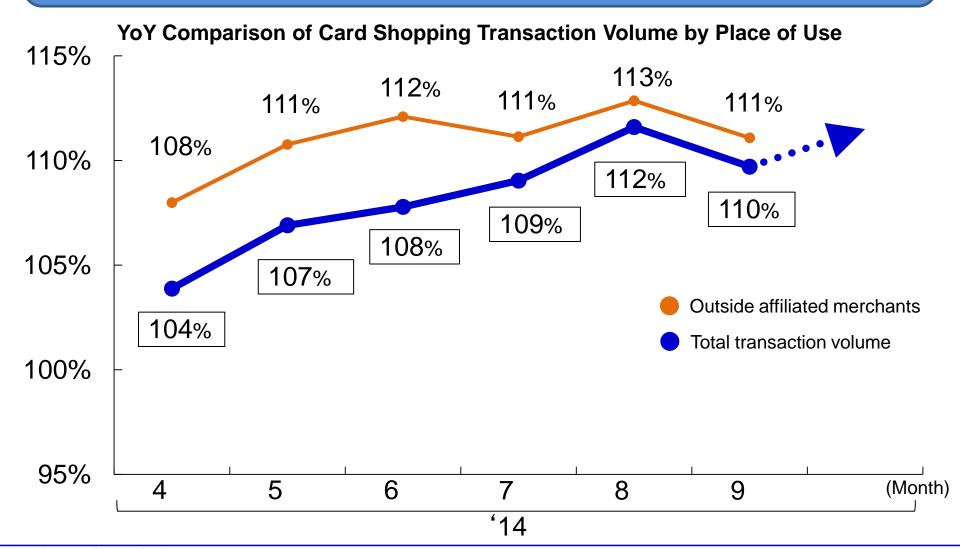
(Billions of yen)

		1Q	20	(Billions of yen)
		IQ	20	الا ا
		Results	Results	Change from 1Q
	Ordinary income	48.1	50.5	+2.48
Or	dinary expenses	45.1	45.0	-0.12
orc	tio of ordinary expenses to dinary income OY change]	93.8% [+3.9%]	89.0% [-6.9%]	-4.9% [一]
	Advertising and promotion	8.5	7.9	-0.58
	Administrative expenses (excluding interest refunds)	17.0	16.6	-0.4
	Financial expenses	1.9	1.8	-0.14
	Salaries and fringe benefits	9.3	9.3	+0.08
	Equipment expenses	4.1	4.3	+0.13
	General expenses	1.0	1.2	+0.24
	Bad debt allowance	2.0	2.1	+0.14
	Interest refund expense	1.0	1.4	+0.4



### Credit Card Business (Card Shopping Transaction Volume)

- •1Q: Expanded transaction volume through joint sales promotions with outside affiliated merchants
- •2Q: Transaction volume up 10% year-on-year on recovery in transactions with AEON Group



### Credit Card Business (Stronger Marketing Power)

- Promoted card use through direct mail marketing to cardholders with no recent activity
- •By activating these cardholders, we significantly expanded the monthly activity rate and usage amount

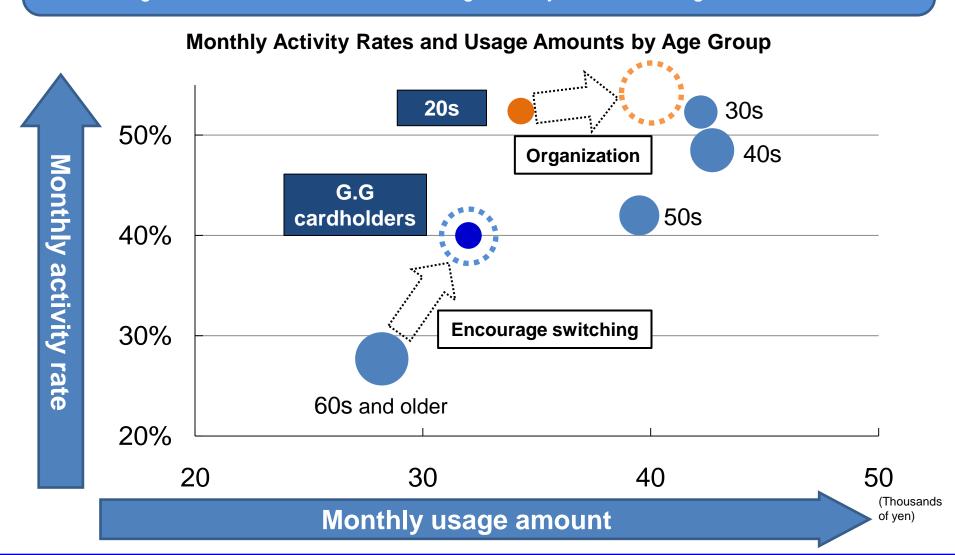
#### **Effect of Promoting Credit Card Use with Direct Mail**

	All Cardholders	Activated Cardholders	Effect
Monthly activity rate	40%	47%	+7%
Monthly usage amount	¥32 thousand	¥78 thousand	+¥46 thousand

(Based on card use from July to September 2014 by cardholders who were sent direct mail in June)

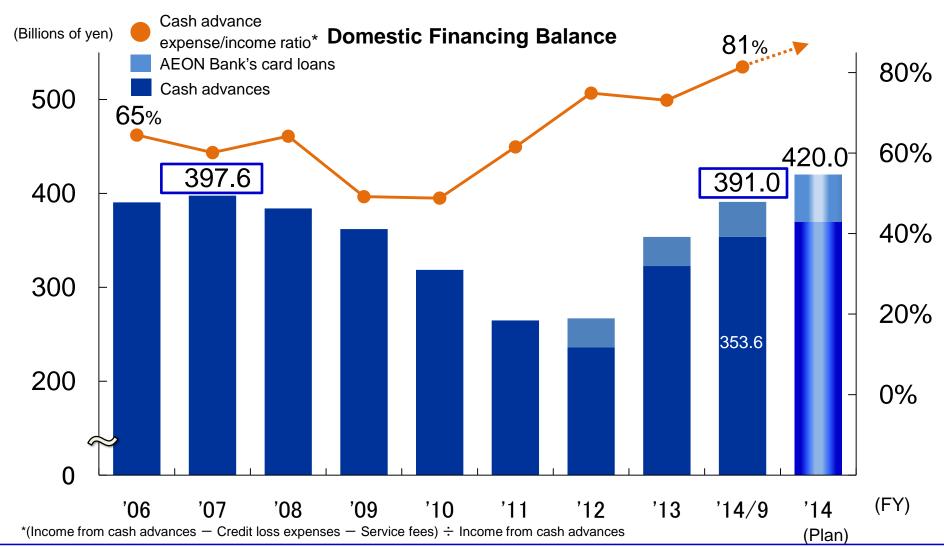
### Credit Card Business (Organization of Customers)

- •Using co-branded card strategy and other approaches to create organizations of younger cardholders, who have high activity rates
- Promoting switch to G.G card, which has high activity rates and usage amounts



### Credit Card Business (Expansion of Financing Business)

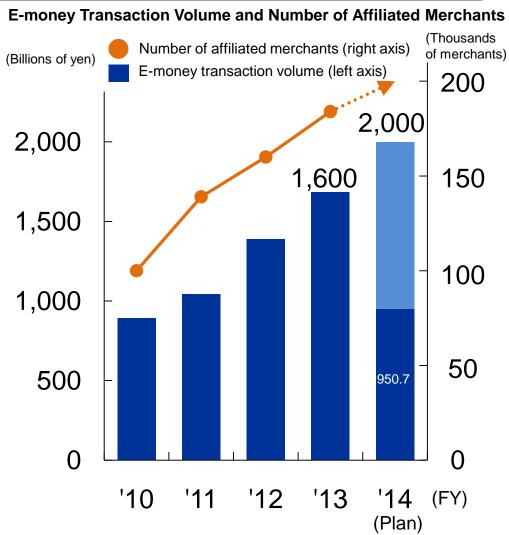
- •Expense/income ratio improved with recovery of cash advances and reduction of credit loss and service fee expenses
- •Total balance of cash advances and AEON Bank's card loans projected to reach a record ¥420.0 billion



### Fee Business (Strengthening E-money Business)

- Strengthened affiliated merchant development with introduction of smartphone payment
- •Plan to expand transaction volume to ¥2,000 billion





### Overseas Business (Strengthening Screening and Debt Collection)

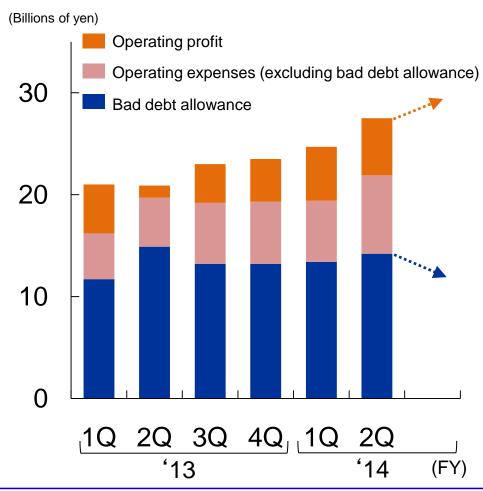
- Reviewed credit scoring
- Reduced credit loss expenses by systematizing collections

#### **Systematization of Screening and Debt Collection**

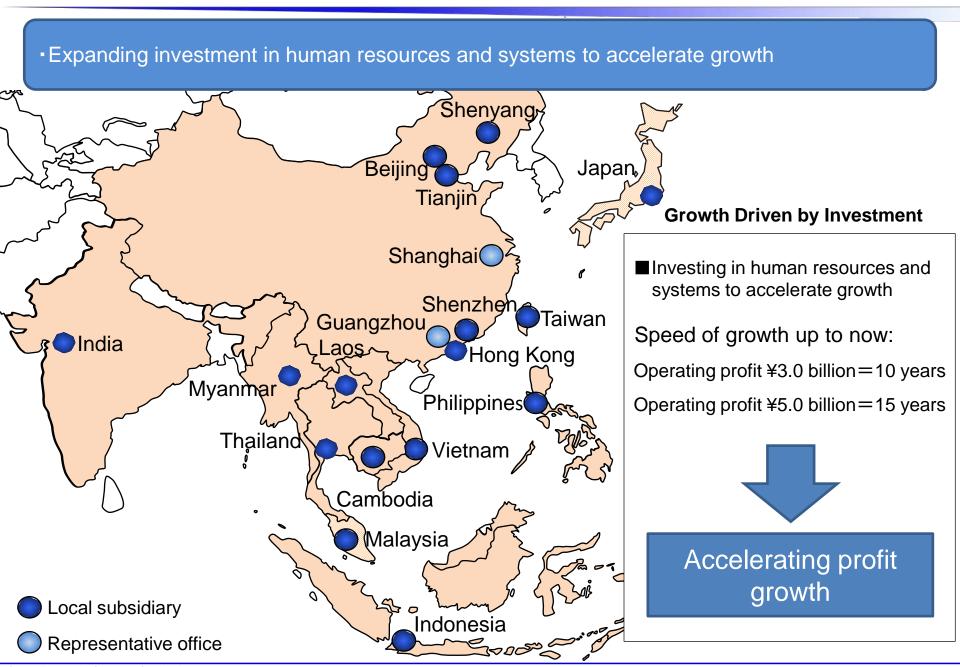


- Increased credit screening accuracy
- Improved collection efficiency

#### **Bad Debt Allowance**



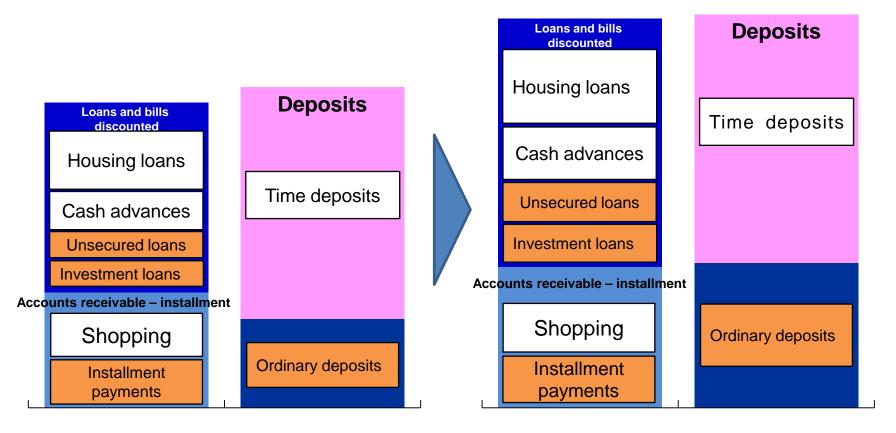
## Overseas Business (Increasing Investment in Overseas Markets)



#### Banking Business (Turning AFS Group Finance Receivables into AEON Bank Loan Assets)

- •Expanding unsecured loans and converting installment payments and investment loans to bank assets
- Shifting to ordinary deposits and increasing low-cost deposits

#### **Finance Receivables and Deposits**

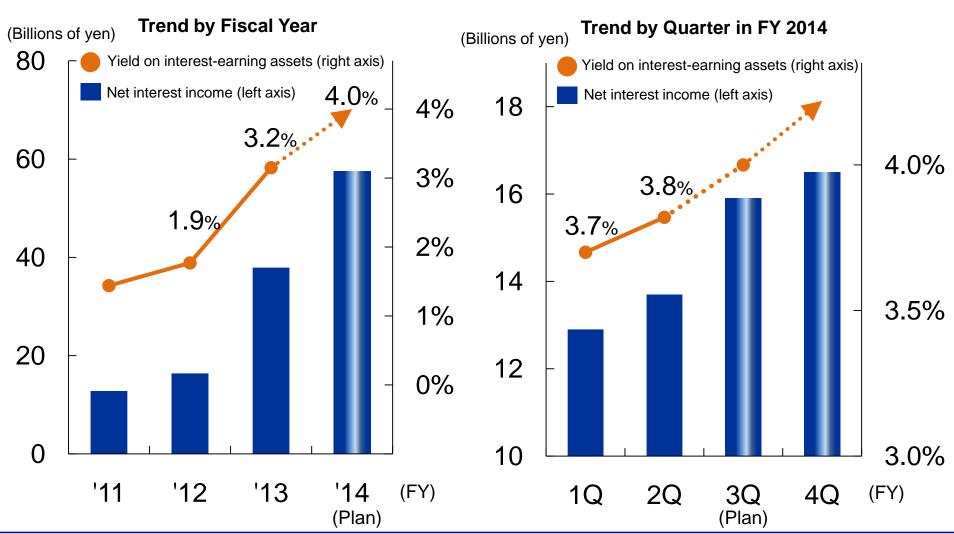


FY Ended March 2014

FY Ending March 2015 (Plan)

### Banking Business (AEON Bank's Net Interest Income)

- Expanding auto, renovation and solar power loans in addition to card loans
- Improving cash flow by reducing the cost of funds



	Forecast of Results					
	Results	YoY				
Ordinary income	¥320.0 billion	112%				
Ordinary profit	¥51.0 billion	124%				
Net income	¥26.5 billion	128%				
Net income per share	¥128.37	123%				

	Interim	Year end	Full year
	(Actual)	(Forecast)	(Forecast)
Dividend forecast	¥25	¥35	¥60

#### ■ Allowance for Possible Credit Losses (Domestic Credit Card Business)

(Billions of yen)

	FY 2013 1H	FY 2014 1H
Allowance for possible credit losses, beginning of period	26.4	24.2
Provision for possible credit losses	4.7	4.0
Write-off of credit losses (including transferred debt)	6.1	5.3
Allowance for possible credit losses, end of period	25.1	22.9
Allowance ratio	2.6%	2.1%

(Domestic subsidiaries) AEON Bank: ¥3.0 billion, AEON Product Finance: ¥4.7 billion, AEON Housing Loan Service: ¥0.8 billion

#### ■ Allowance for Loss on Refund of Interest Received

(Billions of yen)

	FY 2013 1H	FY 2014 1H
Allowance for loss on refund of interest received, beginning of period	3.7	3.0
Provision for loss on refund of interest received	1.1	2.5
Interest refunded (Sums refunded and appropriation of interest to principal)	1.8	1.9
Allowance for loss on refund of interest received, end of period	3.0	3.6