

New way, New value

# Financial Results for the Year Ended March 31, 2017

May 1, 2017 Sojitz Corporation

- I. Progress of Medium-term Management Plan 2017
- II. Financial Results for the Year ended March 31, 2017 and Full Year Forecast of Fiscal Year Ending March 31, 2018

### [Supplemental Data]

- I. Segment Information
- II. Summary of Financial Results

**Caution regarding Forward-looking Statements** 

This document contains forward-looking statements based on information available to the company at the time of disclosure and certain assumptions that management believes to be reasonable. Sojitz makes no assurances as to the actual results and/or other outcomes, which may differ substantially from those expressed or implied by such forward-looking statements due to various factors including changes in economic conditions in key markets, both in and outside of Japan, and exchange rate movements.

The company will provide timely disclosure of any material changes, events, or other relevant issues.

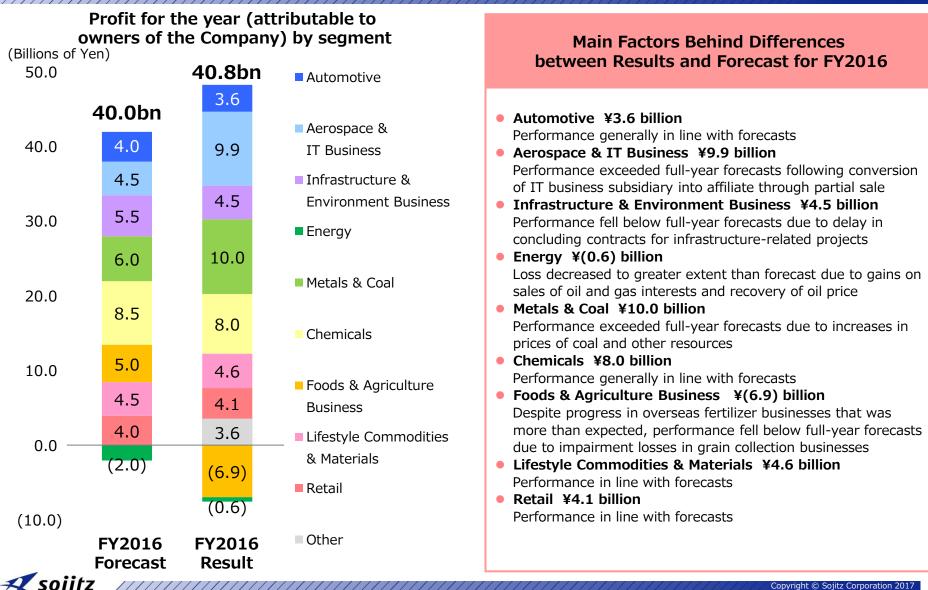
# I. Progress of Medium-term Management Plan 2017

# FY2016 Summary

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				FY201	5	FY2016	Difference		FY2016 Forecast		Percentage achieved		
	Gross	profit		¥180	.7bn ¥200.7bn		+¥20.0br		¥200.0bn		n 100%		
1		ofit e year*		¥36	.5bn	¥40.8bn	+¥4.3bn		¥40.0br		.0bn 1		
(Billions o	<b>owner</b> of Yen)		Comp	(attribu bany) by 40.8bn	segn			F	Y2015	FY2	2016	Differe	ence
50.0				3.6	Ι	Aerospace & T Business	Total assets	¥2,	056.7bn	¥2,13	38.5bn	+¥81	8bn
40.0 30.0		5.9 3.1 2.2 4.7		9.9 4.5	E	nfrastructure & nvironment Business; 	Total equity	¥	520.3bn	¥5.	50.5bn	+¥30	.2bn
20.0		9.0		10.0		Metals & Coal Chemicals	Net D/E ratio (times)		1.10		1.11	+	0.01
10.0	)	5.0 3.1 3.4		8.0 4.6		oods & Agriculture Business	ROA		1.7%		1.9%	+(	0.2%
0.0	)	7.0		4.1 3.6	8	ifestyle Commodities <sup>;</sup> Materials Ketan	ROE		6.8%		7.6%	+(	0.8%
(10.0	))	(6.9)		(6.9) (0.6)		Dther	Investments and loans		¥71.0bn	¥	86.0bn		
FY2015 FY2016 (*) Profit attributable to owners					ners of the Company								

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## FY2016 Results vs. Forecast **Profit for the Year by Segment**



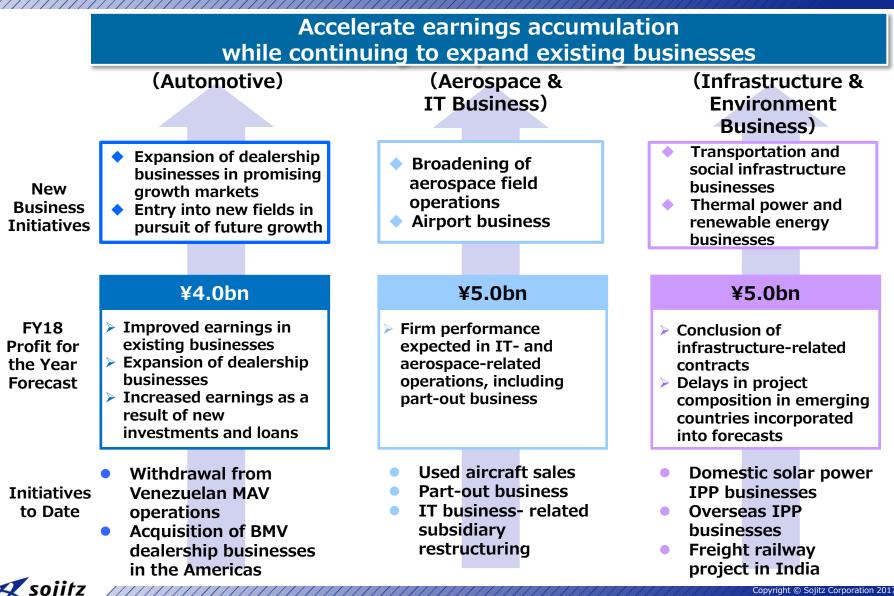
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# **Investments and Loans**

Investments and loans planned for 3-year period of medium-term management plan ¥300.0bn	FY15 and FY16 Results ¥157.0bn	FY17 Plan ¥150.0bn			
+500.0011	(Major investments & loans)	(Major prospective investments & loans)			
Automotive-related business	•Dealership businesses in the Americas, etc. ¥10.0bn	<ul> <li>Dealership businesses</li> <li>Automotive-related service businesses, etc. ¥40.0bn</li> </ul>			
Aerospace-related business	•Part-out business, etc. ¥30.0bn	<ul> <li>Aircraft sales and leasing</li> <li>Part-out business, etc.</li> <li>¥80.0bn</li> </ul>			
Infrastructure-related business	<ul> <li>Domestic solar power</li> <li>North American railway business</li> <li>IPPs, etc. ¥30.0bn</li> </ul>	<ul> <li>PPPs in emerging countries</li> <li>Renewable energy businesses</li> <li>IPPs in emerging countries and the U.S., etc. ¥70.0bn</li> </ul>			
Chemical-related business	•Acquisition of European chemical product trading company, etc. Undisclosed	•Chemical resources businesses, etc. ¥30.0bn			
ASEAN foods and retail business	Convenience store business     Fertilizer operations in Myanmar, etc. ¥10.0bn	<ul> <li>ASEAN foods value chain</li> <li>Consumer goods distribution and wholesale, etc. ¥40.0bn</li> </ul>			

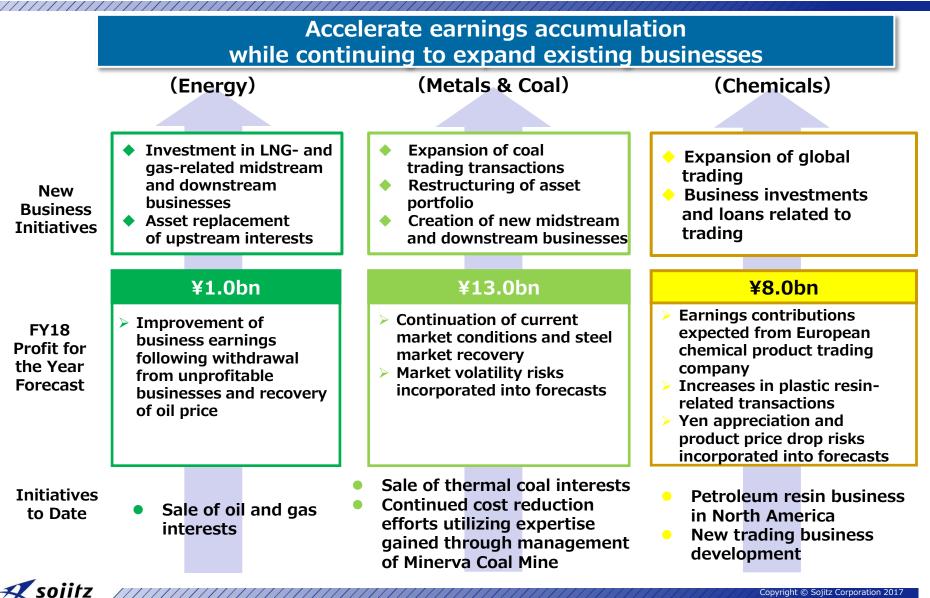


# **Initiatives in Final Year of** Medium-term Management Plan 2017 (1)

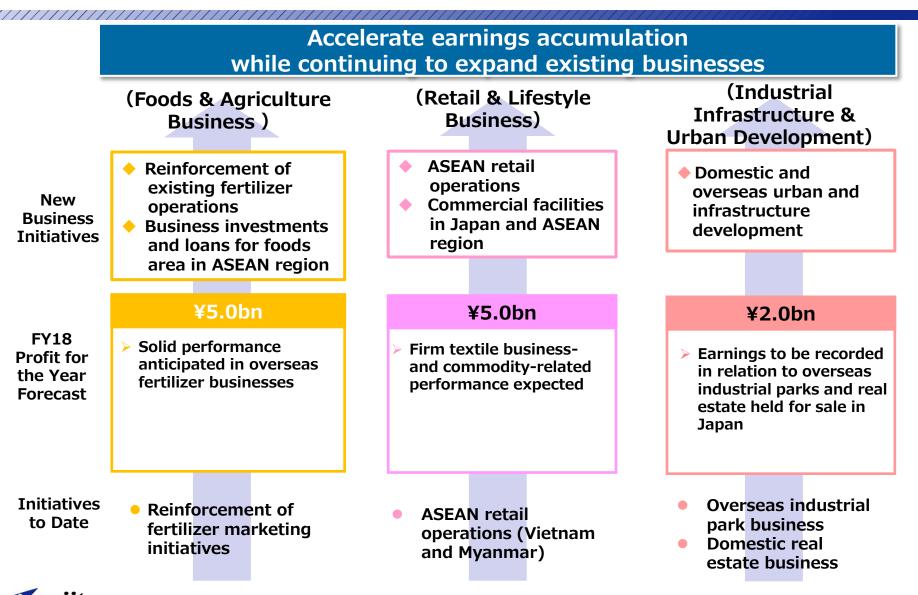


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# **Initiatives in Final Year of** Medium-term Management Plan 2017 (2)



# Initiatives in Final Year of Medium-term Management Plan 2017 (3)



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# FY2017 Forecast

Busines	s Performan	се				
(Billions of yen)	FY2016 Results	FY2017 Forecast	(Billions	(Billions of yen)		Mar. 31, 2018 Forecast
Gross profit	200.7	222.0	Total ass	sets	2,138.5	2,260.0
Operating profit	51.6	55.0	Total equ	uity	550.5	580.0
Profit for the year*	40.8	50.0	Equity ra	atio	25.7%	25.7%
ROA	1.9%	2.2%	Net intere bearing d		611.1	650.0
ROE	7.6%	8.6%	Net D/E r (times		1.11	1.12

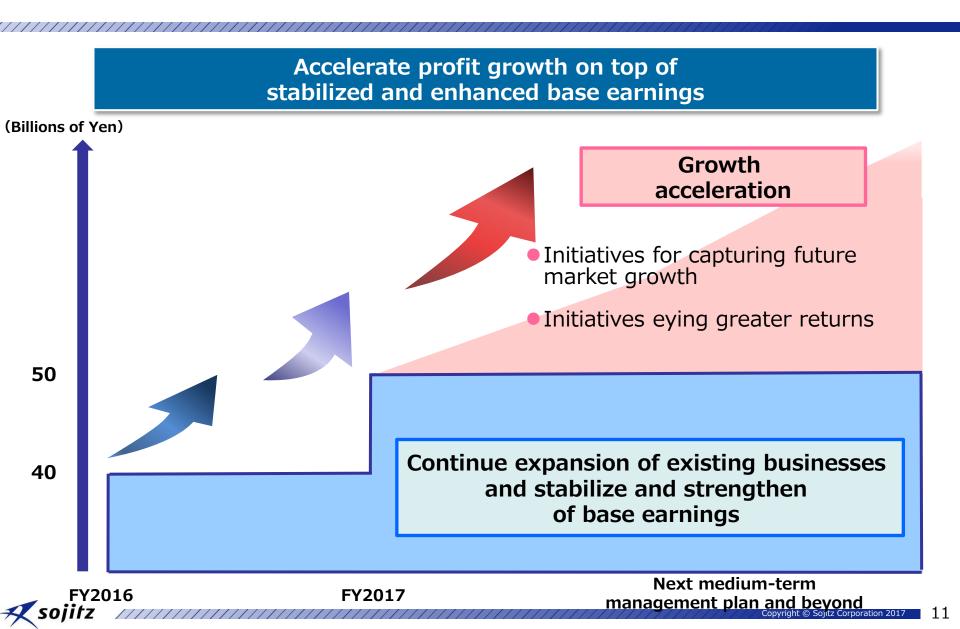
(\*) Profit attributable to owners of the Company

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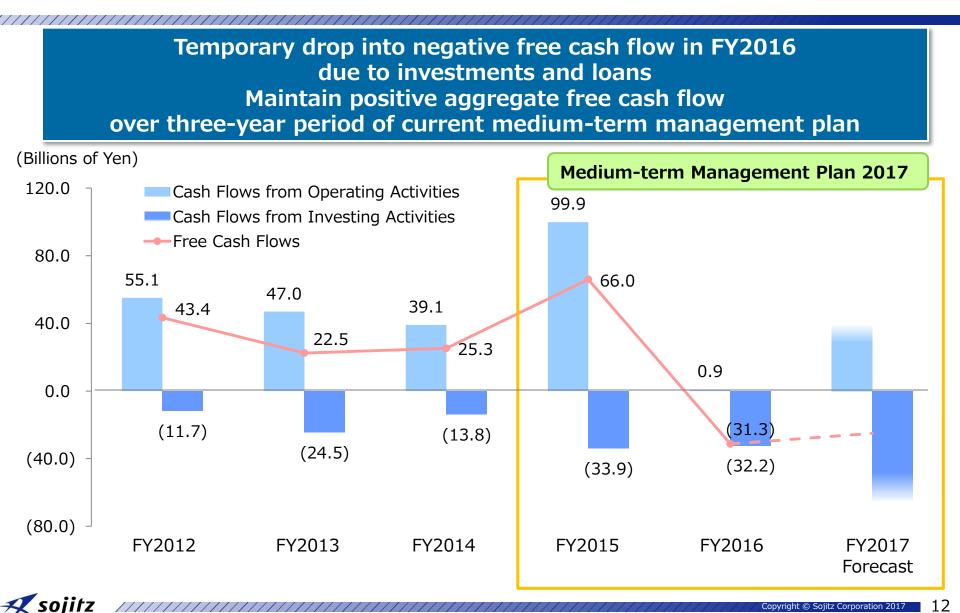
#### Commodity Prices, Foreign Exchange, and Interest Rate

	FY2016 Results	FY2017 Forecast		FY2016 Results	FY2017 Forecast
Crude oil (Brent)	US\$49.9/bbl	US\$50.0/bbl	Exchange rate	¥108.7/US\$	¥110.0/US\$
Thermal coal	US\$73.6/MT	US\$77.5/MT	Interest rate (TIBOR)	0.06%	0.06%

# Accelerating profit growth

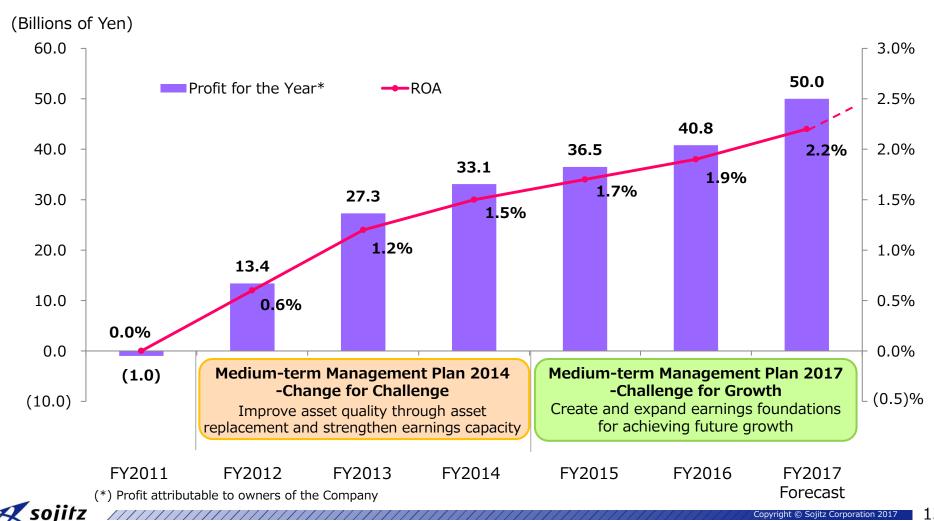


# **Summary of Free Cash Flows**



# **Profit for the Year / ROA**

#### Stabilize and reinforce earning foundations

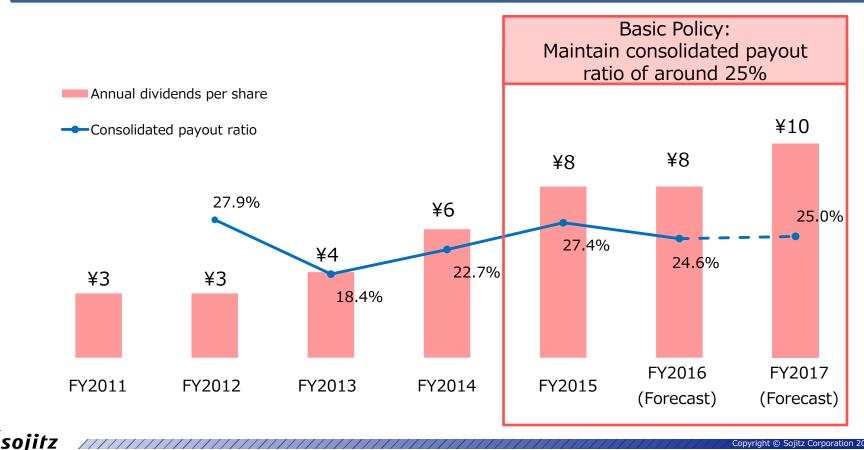


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# **Dividend Policy**

#### **Basic Dividend Policy**

Sojitz recognizes that paying stable, continuous dividends is a management priority, together with enhancing shareholder value and boosting competitiveness through the accumulation and effective use of retained earnings.



# II. Financial Results for the Year ended March 31, 2017 and Full Year Forecast of Fiscal Year Ending March 31, 2018

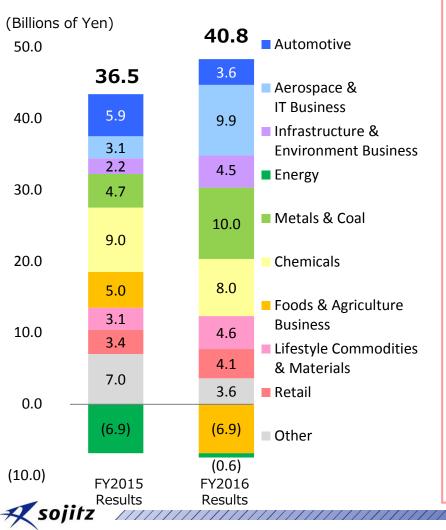
# **Summary of Profit or Loss**

(Billions of Yen)	FY2015 Results	FY2016 Results	Difference	FY2016 Forecast (Nov.2, 2016)	Achieved
Net sales (JGAAP)	4,006.6	3,745.5	(261.1)	3,930.0	95%
Gross profit	180.7	200.7	+20.0	200.0	100%
Operating profit	29.2	51.6	+22.4	45.0	115%
Share of profit (loss) of investments accounted for using the equity method	23.2	12.7	(10.5)	15.0	85%
Profit before tax	44.3	58.0	+13.7	53.0	109%
Profit for the Year attributable to owners of the Company	36.5	40.8	+4.3	40.0	102%
Core earnings	41.6	54.2	12.6	56.0	97%



### Summary of Profit or Loss Profit for the Year by segment

# Profit for the year (attributable to owners of the Company) by segment



#### Factor behind year on year change in earnings

- Automotive ¥3.6 billion (down ¥(2.3) billion YoY)
   Decreased due to absence of one-time profit recorded in previous fiscal year
- Aerospace & IT Business ¥9.9 billion (up ¥6.8 billion YoY) Increased due to aerospace-related earnings contributions and conversion of IT business subsidiary into affiliate through partial sale
- Infrastructure & Environment Business ¥4.5 billion (up ¥2.3 billon YoY)

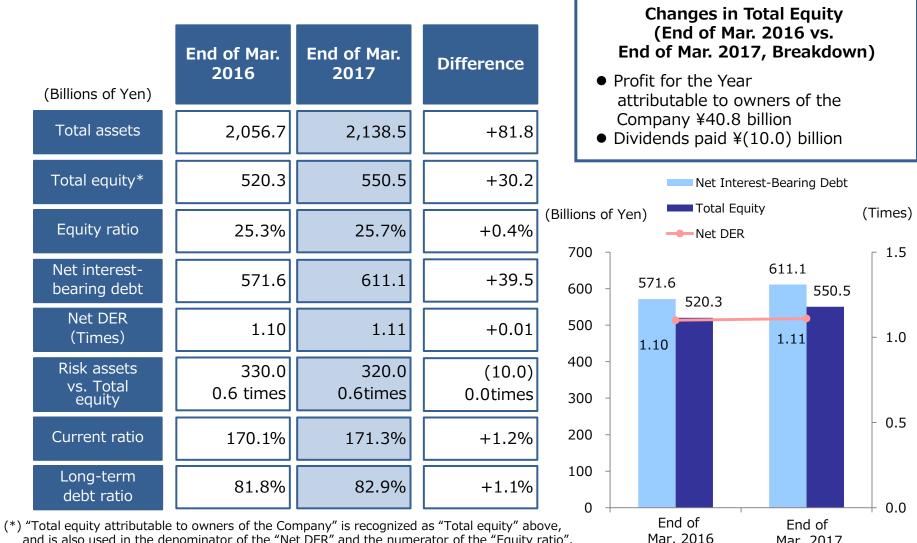
Increased due to higher income in domestic solar power generation businesses as well as absence of impairment losses recorded in previous fiscal year

- Energy ¥(0.6) billion (up ¥6.3 billion YoY) Loss decreased due to absence of impairment losses recorded in previous fiscal year in relation to oil and gas interests, higher oil price as well as gains on sales of oil and gas interests
- Metals & Coal ¥10.0 billion (up ¥5.3 billion YoY) Increased due to higher coal price
- Chemicals ¥8.0 billion (down ¥(1.0) billion YoY) Decreased due to impacts of deterioration of product market conditions mainly in the first half of the fiscal year
- Foods & Agriculture Business ¥(6.9) billion (down ¥(11.9) billion YoY)

Despite improved earnings in overseas fertilizer businesses resulted from lower raw material prices, decreased due to poor performance and impairment losses in grain collection businesses

- Lifestyle Commodities & Materials ¥4.6 billion (up ¥1.5 billion YoY) Increased due to strong commodity-related performance as well as absence of impairment losses recorded in overseas woodchip manufacturing businesses during previous fiscal year
- Retail ¥4.1 billion (up ¥0.7 billion YoY) Increased due to gain on sales of commercial facilities in Japan
- Other ¥ 3.6 billion (down ¥ (3.4) billion YoY) Decreased due to absence of one-time profit recorded in previous fiscal year

# **Summary of Balance Sheets**



and is also used in the denominator of the "Net DER" and the numerator of the "Equity ratio".

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Mar. 2017

# Major One-time Gain/Loss for FY2015 and FY2016

	F	Y2015 Results	FY2016 Results			
	Billions of Yen	Main Factor	Billions of Yen	Main Factor		
Gain/loss on sale and disposal of fixed assets, net	1.5		4.8	$\cdot$ Oil and gas interests		
Impairment loss on fixed assets	(24.1)	<ul> <li>Oil and gas interests</li> <li>Iron ore business</li> <li>Coal interests</li> <li>Company-owned ships</li> </ul>	(4.6)	<ul> <li>Company-owned ships</li> <li>Oil and gas interests</li> </ul>		
Gain on sale of subsidiaries/ associates	12.9	•coal business	10.4	<ul> <li>Sale of shares of IT business subsidiary</li> <li>Chemicals related subsidiary</li> </ul>		
Loss on reorganization of subsidiaries/ associates	(1.3)		(8.2)	•Grain collection business		
Total		(11.0) billion		2.4 billion		

\* Figures above represent amounts before adjustment for taxes.



# **Investments and Loans for FY2016**

FY2016 Results	Main Businesses
Investments and Loans	<ul> <li>Aircraft related part-out business</li> <li>Expansion of data center in IT industry related business</li> <li>Solar power generation business in Japan</li> <li>European chemical product trading company</li> <li>ASEAN retail business</li> <li>Overseas industrial park business</li> <li>Real estate in Japan</li> <li>Daycare management business</li> <li>Capital expenditure for resource businesses</li> </ul>
Investments and Loans Results	Approx. ¥86.0bn
Asset Reduction	<ul> <li>Conversion of IT business subsidiary into affiliate through partial sale</li> <li>Sales of oil and gas interests</li> <li>Sales of coal interests</li> </ul>
Asset Reduction Results	Approx. ¥60.0bn

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## FY2017 Forecast Profit for the Year by Segment

Profit for the year (attributable to owners of the Company) by segment									
(Billions of Yen)	FY2016 Results	FY2017 Forecast							
Automotive	3.6	4.0							
Aerospace & IT Business	9.9	5.0							
Infrastructure & Environment Business	4.5	5.0							
Energy	(0.6)	1.0							
Metals & Coal	10.0	13.0							
Chemicals	8.0	8.0							
Foods & Agriculture Business	(6.9)	5.0							
Retail & Lifestyle Business	7.4	5.0							
Industrial Infrastructure & Urban Development	1.3	2.0							
Other	3.6	2.0							
Total	40.8	50.0							

\*FY2016 figures for the Retail & Lifestyle Business Division and the Industrial Infrastructure & Urban Development Division were arrived at through a simple calculation made by reorganizing the prior organizations based on the new division organizations. As a result, these figures may differ from those disclosed in the future.

#### **Future Outlook**

#### Automotive ¥4.0 billion

Firm performance anticipated due to improved earnings in existing businesses and expansion of dealership businesses

• Aerospace & IT Business ¥5.0 billion

Firm performance expected in aerospace- and IT-related operations

• Infrastructure & Environment Business ¥5.0 billion Increased earnings anticipated to be achieved by domestic solar power generation businesses and other renewable energy businesses as well as by infrastructure projects

#### • Energy ¥1.0 billion

Business earnings set to improve following withdrawal from unprofitable businesses and recovery of oil price

#### Metals & Coal ¥13.0 billion

Year on year income increase expected to result from steel market recovery and continuation of current market conditions

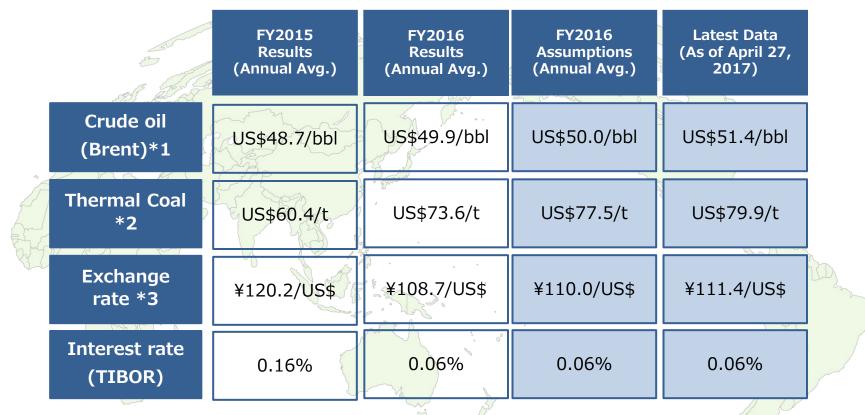
#### Chemicals ¥8.0 billion

Earnings contributions expected from European chemical product trading company acquired in previous fiscal year alongside increases in plastic resin-related transactions

#### Foods & Agriculture Business ¥5.0 billion Solid performance anticipated in overseas fertilizer businesses

- Retail & Lifestyle Business ¥5.0 billion Firm textile business- and commodity-related performance expected
- Industrial Infrastructure & Urban Development ¥2.0 billion Earnings to be recorded in relation to overseas industrial parks and real estate held for sale in Japan
- Other ¥2.0 billion Performance to be relatively unchanged year on year

## Commodity Prices, Foreign Exchange, and Interest Rate



- \*1 Impact of fluctuations in the crude oil price on earnings: A US\$1/bbl change alters profit for the year (attributable to owners of the Company) by approx. ¥20 million annually.
- \*2 Actual thermal coal prices are "globalCOAL NEWC Index."

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\*3 Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters gross profit by approx. ¥0.3 billion annually, profit for the year (attributable to owners of the Company) by approx. ¥0.1 billion annually, and total equity by approx. ¥1.5 billion.

# [Supplemental Data] I. Segment Information

# **Automotive**



25.1

FY2015

Results

FY2016 Results

Share of profit of investments accounted for using the equity

**Gross profit** 

(Billions of Yen)

40.0

30.0

20.0

10.0

0.0

(Billions of Yen) Gross profit

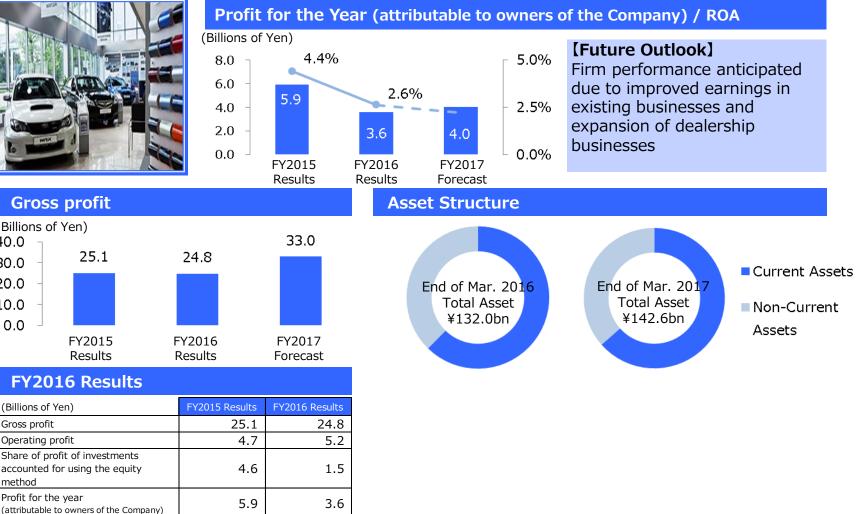
Operating profit

Profit for the year

Total assets

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method



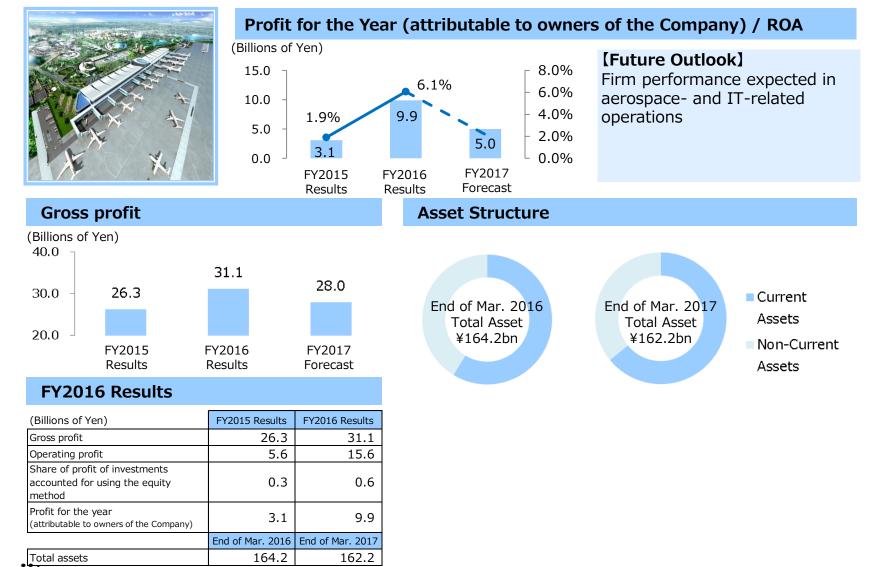
142.6

End of Mar. 2017

End of Mar. 2016

132.0

# **Aerospace & IT Business**



////////

# **Infrastructure & Environment Business**



17.7

FY2015

Results

FY2016 Results

Share of profit of investments

accounted for using the equity

(attributable to owners of the Company)

End of Mar. 2016 End of Mar. 2017

164.5

196.6

**Gross profit** 

(Billions of Yen)

30.0

20.0

10.0

0.0

(Billions of Yen)

Operating profit

Profit for the year

Total assets

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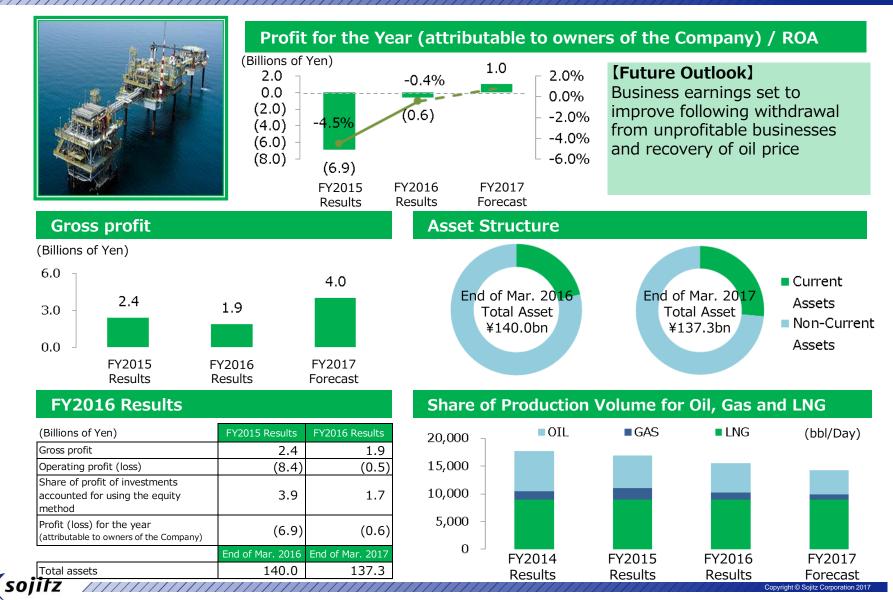
Gross profit

method

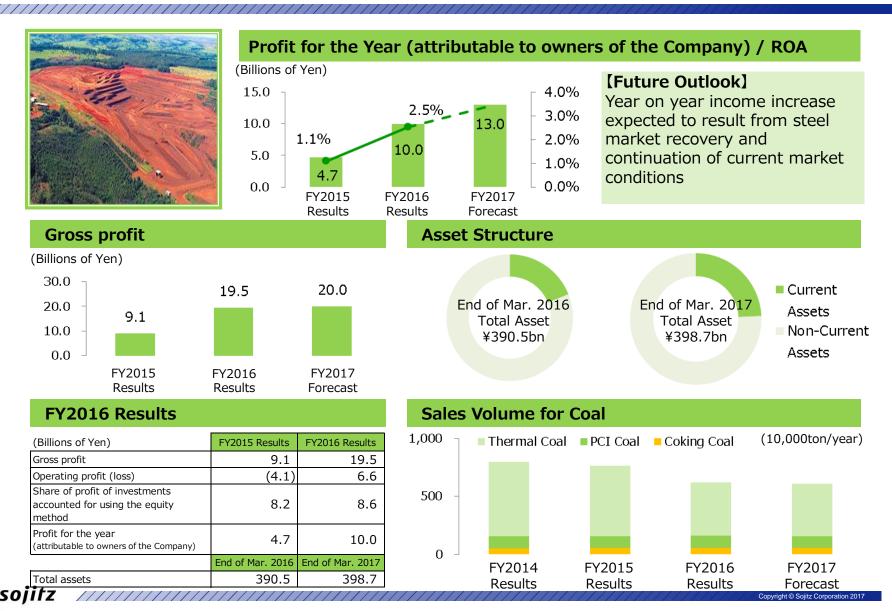
#### Profit for the Year (attributable to owners of the Company) / ROA

[Future Outlook] 2.5% 3.0% 6.0 Increased earnings anticipated to be achieved by domestic 2.0% 4.0 1.4% 4.5 solar power generation 5.0 1.0% businesses and other renewable 2.0 2.2 energy businesses as well as by 0.0 0.0% infrastructure projects FY2015 FY2016 FY2017 Results Results Forecast **Asset Structure** 24.0 18.0Current End of Mar. 2016 End of Mar. 2017 Assets Total Asset Total Asset Non-Current ¥164.5bn ¥196.6bn FY2017 FY2016 Assets Results Forecast FY2015 Results FY2016 Results 17.7 18.0 3.7 4.0 2.5 0.6 2.2 4.5

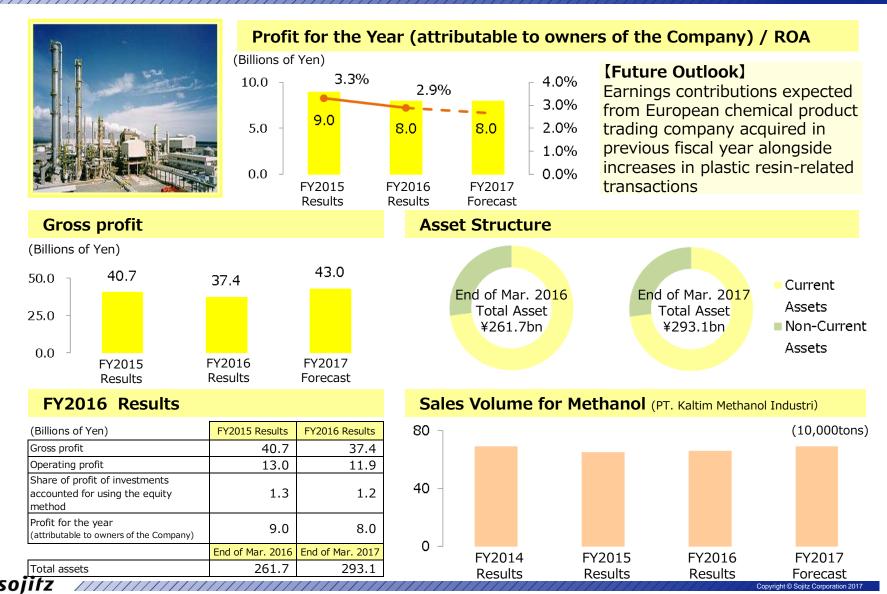
# Energy



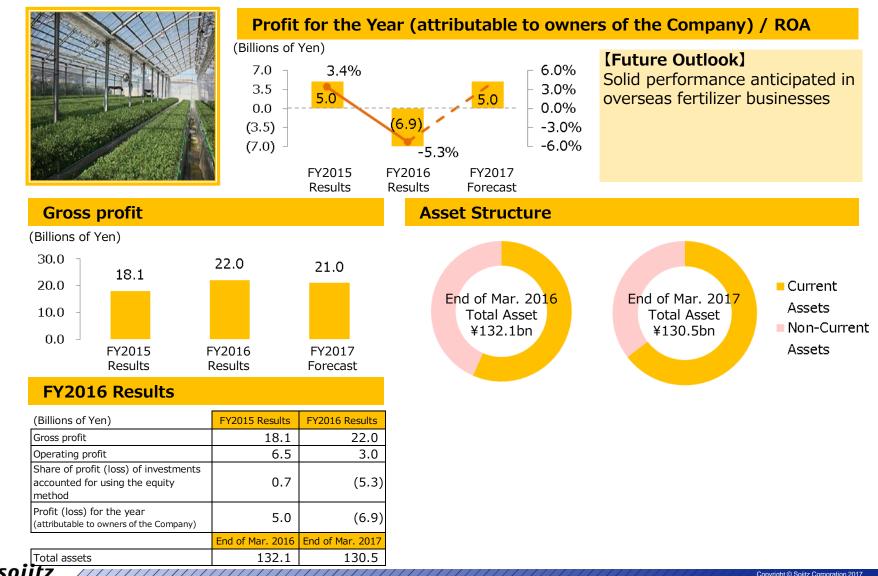
# Metals & Coal



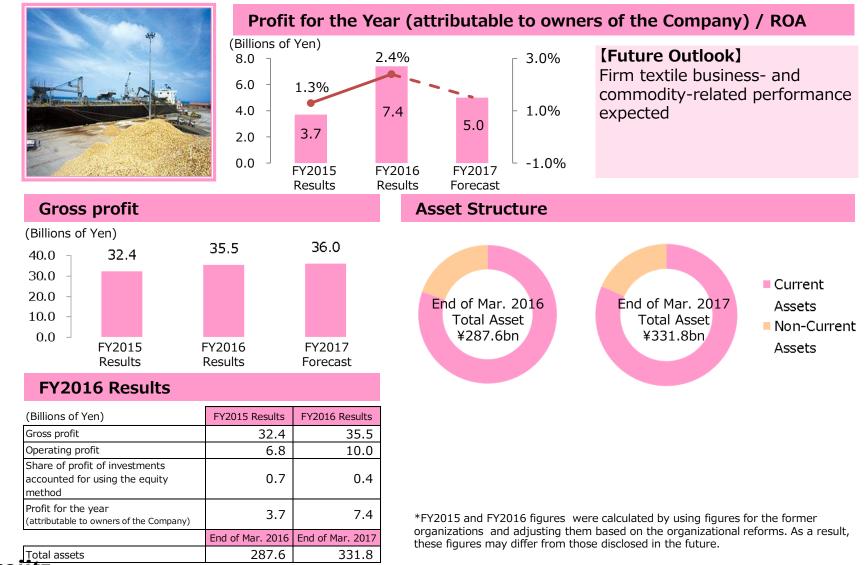
# Chemicals



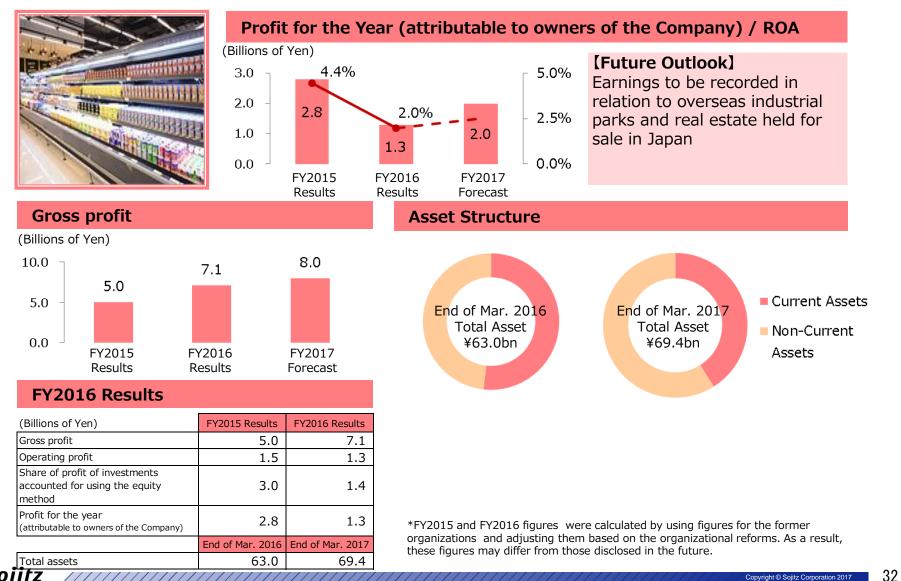
### **Foods & Agriculture Business**



# **Retail & Lifestyle Business**



# **Industrial Infrastructure & Urban Development**



# [Supplemental Data] II. Summary of Financial Results

# Summary of Profit or Loss (Results)

(Billions of Yen)	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Net sales (JGAAP)	5,218.2	5,771.0	5,166.2	3,844.4	4,014.6	4,321.7	3,934.5	4,046.6	4,105.3	4,006.6	3,745.5
Gross profit	254.5	277.7	235.6	178.2	192.7	217.1	187.2	198.2	197.7	180.7	200.7
Operating profit	77.9	92.4	52.0	16.1	37.5	57.5	25.5	23.7	33.6	29.2	51.6
Share of profit (loss) of investments accounted for using the equity method	23.8	28.9	2.5	9.2	19.3	16.3	15.8	31.0	28.6	23.2	12.7
Profit before tax	88.1	88.4	37.1	18.9	39.3	58.5	28.1	44.0	52.6	44.3	58.0
Profit for the year attributable to owners of the Company	58.8	62.7	19.0	8.8	16.0	(1.0)	13.4	27.3	33.1	36.5	40.8
Core earnings	89.8	110.7	48.3	14.4	41.9	65.8	38.5	68.0	66.3	41.6	54.2
(Reference)											
ROA	2.3%	2.4%	0.8%	0.4%	0.7%	(0.0)%	0.6%	1.2%	1.5%	1.7%	1.9%
ROE	12.8%	13.0%	4.8%	2.6%	4.7%	(0.3)%	3.8%	6.5%	6.5%	6.8%	7.6%

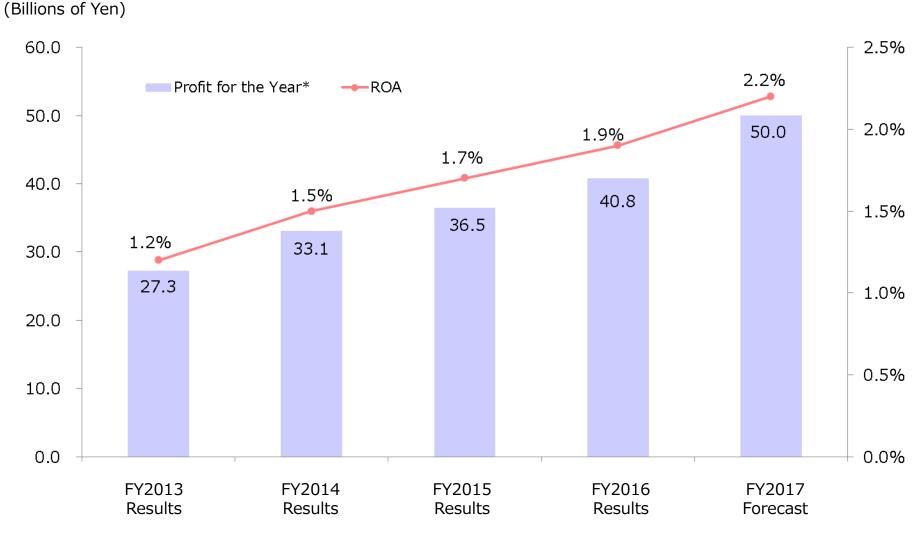
(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for FY2006 through FY2010. sojitz

# Summary of Balance Sheets (Results)

(Billions of Yen)	End of Mar. 2007	End of Mar. 2008	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016	End of Mar. 2017
Total assets	2,619.5	2,669.4	2,313.0	2,160.9	2,117.0	2,190.7	2,150.1	2,220.2	2,297.4	2,056.7	2,138.5
Total equity	488.6	476.0	319.0	352.4	330.0	330.0	382.6	459.9	550.9	520.3	550.5
Equity ratio	18.7%	17.8%	13.8%	16.3%	15.6%	15.1%	17.8%	20.7%	24.0%	25.3%	25.7%
Net interest- bearing debt	846.1	918.9	865.3	737.8	700.6	676.4	643.3	640.2	629.6	571.6	611.1
Net DER (times)	1.7	1.9	2.7	2.1	2.1	2.0	1.7	1.4	1.1	1.1	1.1
Risk assets (vs. Total equity, times)	280.0 0.6	380.0 0.8	350.0 1.1	320.0 0.9	310.0 0.9	330.0 1.0	340.0 0.9	350.0 0.8	320.0 0.6	330.0 0.6	320.0 0.6
Current ratio	132.4%	121.1%	141.7%	152.7%	142.2%	142.5%	152.1%	162.8%	169.5%	170.1%	171.3%
Long-term debt ratio	61.1%	54.0%	66.7%	74.3%	72.3%	73.3%	76.0%	78.7%	79.9%	81.8%	82.9%

(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for End of Mar. 2007 through 2011. Under JGAAP, Total equity is calculated as Total net assets – Minority interests.

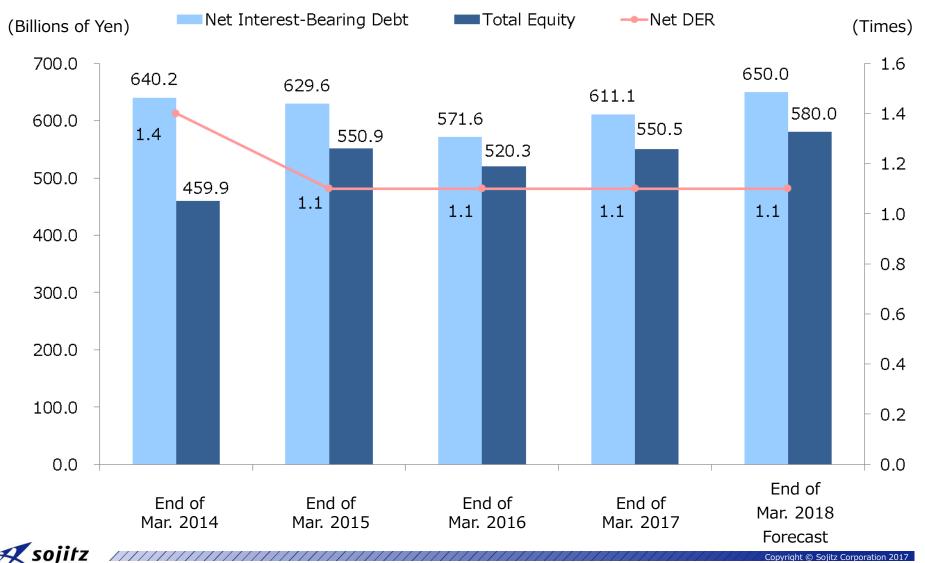
# **Summary of Profit or Loss**



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\* Attributable to owners of the Company

# **Summary of Balance Sheets**



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