Financial Results Briefing Materials for 2Q FY Mar. 2017 (FY 03/17)

November 9, 2016 Nippon Gas Co., Ltd.



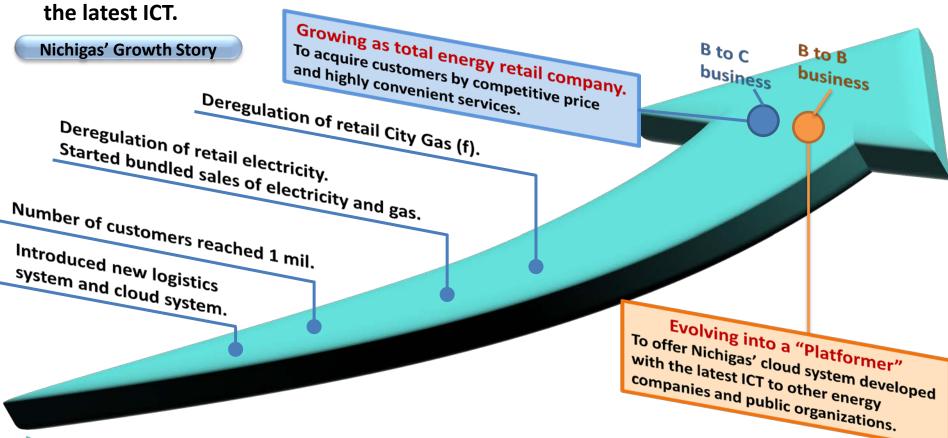
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1. Nichigas' Growth Story (1) Will Further Grow as an Integrated Energy Company and to Evolve Into a "Platformer".

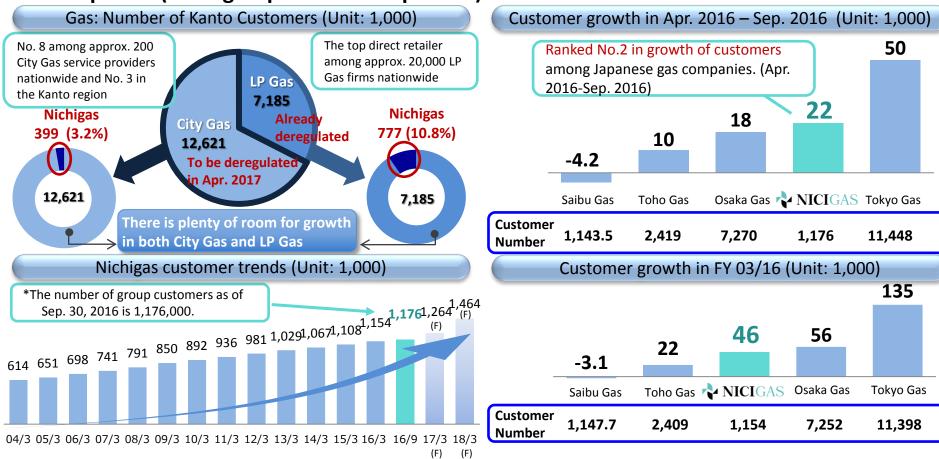
- With the deregulation of retail energy as a trigger, Nippon Gas ("Nichigas") will start the brand new growth story.
- Will further grow as an integrated energy company and, as the second core business, will
 evolve into a "Platformer" that provides the most advanced cloud system developed with
 the latest ICT



NICIGAS

1. Nichigas' Growth Story (2) / Total Energy Retail Company Will Continuously Increase Customers in Kanto, as There is Plenty of Room for Further Growth.

- There is plenty of room for growth in both City Gas and LP Gas in Kanto.
- Growth of customers continued, ranking No.2 in growth of customers among major gas companies (through Apr. 2016 to Sep. 2016)



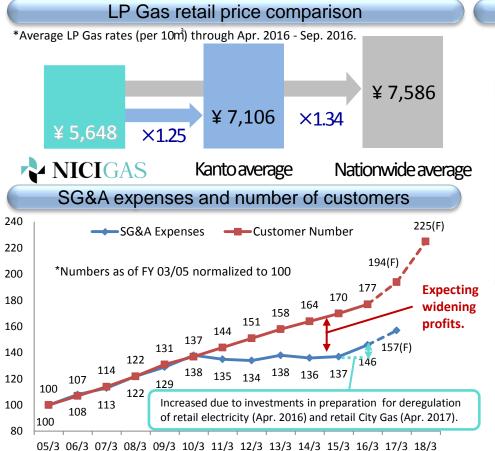


^{*} The number of our customers is as of Sep. 30, 2016. The number of Kanto LP Gas customers is as of Mar. 2016, and City Gas customers is as of Mar. 2015 (Source: Separate Propane Newspaper No. 95 published by Sangyouhoudoushuppan.Co.,Ltd)

^{*} Customer numbers for Kanto are for the Nichigas retail area of Tokyo, Kanagawa, Chiba, Saitama, Gunma, Ibaraki, Tochigi, Yamanashi, and Shizuoka.

1. Nichigas' Growth Story (3) / Integrated Energy Company Price Competitiveness and New Services Leveraged on ICT.

 The most remarkable strength of Nichigas is LP Gas competitive price achieved by advanced ICT. Based on "Oil Information Center Surveys", the average retail price in Kanto is 1.25 times higher than that of Nichigas. Launching various new services using ICT, will further improve customers' convenience.



New services using ICT

1 Gas equipment sales using LINE



- Launching LINE gas equipment sales. Customers can purchase gas equipment through automatic response services by chat bot.
- Will expand this automatic response services to other service areas such as customers' new contracts, notification of gas retail price.

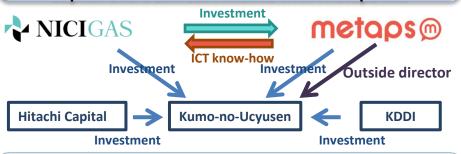
2 Web settlement service

- All by smartphone, customers can register necessary information to pay bills, such as bank account and credit card.
- Customers' convenience to be improved and more efficient operation through paperless transactions.

1. Nichigas' Growth Story (4) / "Platformer" Alliance with Metaps. Will Offer "Platform" to Other Retailers.

• Entered into capital and business alliance with Metaps Inc., an ICT leading company that had strength in AI and Big Data, in Sep, 2016. By introducing Metaps' ICT to Nichigas' current cloud system "Kumo-no-Ucyusen", will create a new "Platform" which will enhance the operational efficiency and convenience of customers. Nichigas plans to offer this "Platform" to other retailers.

Capital and Business Alliance with Metaps Inc.



Current ICT Projects

FinTech

- Payment of gas bill by Bitcoin
- Installed Bitcoin ATM in Nichigas HQ



LINE gas equipment sales. Customers can purchase gas equipment through

equipment through automatic response services by chat bot.



Big Data

 More accurate business analysis and forecast by the visualization of operation.



Future Utilization of Cloud System "Kumo-no-Ucyusen"

New "Platform"

Nichigas' cloud system "Kumo-no-Ucyusen"



To Leverage Metaps' strength

Latest ICT



B to C business

- Will further grow as an integrated energy company.
- By introducing the latest ICT to current cloud system, to further improve operational efficiency and customers' convenience.

B to **B** business

- Evolving into a "Platformer".
- Will offer other retailers new "Platform" which will contribute to the improvement of operational efficiency.

2. Key Points of the Financial Results: Significant Growth in Operating Income for Six Consecutive Years of Record Profits.

Key Points of the Financial Results for the 2Q of FY 03/17;

Operating income increased significantly (2Q operating Income is the highest profit in the past years). Moving along smoothly for six consecutive years of record profits.

(¥100 mil)	FY 03/12 2Q	FY 03/13 2Q	FY 03/14 2Q	FY 03/15 2Q	FY 03/16 2Q	FY 03/17 2Q
Gross Profit	202	213	212	211	238	256
Operating income	21	24	26	19	37	48
Net income	8	12	21	7	21	31

- ♦ Will increase dividend by ¥ 4, resulting in ¥ 34 full year dividend. Further returning to shareholders with current favorable performance.
- ♦ In Sep. 2016, entered into a capital and business alliance with Metaps Inc., a leading ICT company.

 (Now a major shareholder of Metaps with holding 4.7% of its share.)
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3. Performance (1): Summary (From Apr. 2016 to Sep. 2016) Margin Improved and Profit Increased. Strengthened Financial Capacity.

- While gas sales volume increased, net sales fell due to lower retail price. Profit margin improved and both gross profit and operating income increased by ¥ 1.8 bil. and ¥ 1.1 bil. (YoY), respectively. Number of customers reached 1.17 mil.
- Increased net asset, to prepare for coming deregulation.

LP Gas + City Gas	FY 03/16 2Q (Apr Sep.)	FY 03/17 2Q (Apr Sep.)	+/-	+/- (%)	
PL & CF (¥ 100 mil.)					
Net sales	515	489	▲26	▲5.0%	
- LP Gas business	299	291	▲ 8	▲ 2.7%	
- City Gas business	216	197	▲ 19	▲ 8.8%	
Gross profit	238	256	+18	+7.6%	
SG&A expenses	201	208	+7	+3.5%	
- Cost to acquire (CTA)*	25	27	+2	+8.0%	
Operating income	37	48	+11	+29.7%	
- LP Gas business	28	34	+6	+21.4%	
- City Gas business	9	14	+5	+55.6%	
Operating income exc. CTA	62	75	+13	+21.0%	
Net income	21	31	+10	+47.6%	
susiness scale					
Customers (households; net growth)	24,294	21,873	▲2,421	▲10.0%	
Customers (households)	1,132,532	1,175,650	+43,118	+3.8%	
Gas sales volume (1,000 t)	276	279	+3	+1.1%	
- LP Gas business	135	135	+0	+0.0%	
- City Gas business	141	144	+3	+2.1%	
inancial condition					
Total assets	1,177	1,309	+132	+11.2%	
Total equity (Capital to asset ratio)	366(31.1%)	629(48.0%)	+263(+16.9%)	+71.9%	

^{*} CTA: cost to acquire new LP Gas customers, including gas cylinders, meters, services and personal costs.

^{*}Calculated after rounding of actual values and adjusted as necessary.

*+/- / +/- (%) is calculated after adjusting to ¥ 100 mil. units.

3. Performance (2): LP Gas Business

Profitability Improved. Both Gross Profit and Operating Income Increased.

Gross profit and gross margin increased significantly due to 1) increase in gas sales volume for household use by 1.4% and 2) decrease in LP Gas raw material price. Despite increase in personnel expense, CTA, and advertising cost, operating income increased by ¥ 600 mil.
 (¥ 100 mil.)

2Q (Apr Sep.)	%	2Q (Apr Sep.)	%	+/-/ +/- (%)	Remarks
299	100.0%	291	100.0%	▲8/▲2.7%	
233		219		▲14/▲6.0 %	
66		72		+6/+9.1%	- Increased in equipment sales
153	51.2%	169	58.1%	+16/+10.5%	- Improved profits and profit margin
125	41.8%	135	46.4%	+10/+8.0%	
38		40		+2/+5.3%	
25		27		+2/+8.0%	- Increased in customer acquisition cost
15		14		▲1/▲6.7 %	
2		4		+2/+100.0%	- Building up brand in Tokyo central area
28	9.4%	34	11.7%	+6/+21.4%	- Improved profits and profit margin
53		61		+8/+15.1%	- Nichigas' new KPI (which eliminates the effects from fluctuation of CTA amounts)
19,724		16,149		▲3,575/▲18.1%	
744,089		776,528		+32,439/+4.4%	
135		135		+0/+0.0%	
74		75		+1/+1.4%	
61		60		▲1/▲1.6 %	
	2Q (Apr Sep.) 299 233 66 153 125 38 25 15 2 28 53 19,724 744,089 135 74	2Q (Apr Sep.) 299 100.0% 233 66 153 51.2% 125 41.8% 38 25 15 2 28 9.4% 53 19,724 744,089 135 74	2Q (Apr Sep.) % 2Q (Apr Sep.) 299 100.0% 291 233 219 66 72 153 51.2% 169 125 41.8% 135 38 40 25 27 15 14 2 4 28 9.4% 34 53 61 19,724 16,149 744,089 776,528 135 135 74 75	2Q (Apr Sep.) % 2Q (Apr Sep.) % 299 100.0% 291 100.0% 233 219 219 219 66 72 22 22 125 41.8% 135 46.4% 38 40 40 25 27 4 15 14 4 2 4 4 28 9.4% 34 11.7% 53 61 19,724 16,149 744,089 776,528 135 135 74 75	2Q (Apr Sep.) % +/- / +/- (%) 299 100.0% 291 100.0% ▲8 / ▲2.7% 233 219 ▲14 / ▲6.0% 66 72 +6 / +9.1% 153 51.2% 169 58.1% +16 / +10.5% 125 41.8% 135 46.4% +10 / +8.0% 38 40 +2 / +5.3% 25 27 +2 / +8.0% 15 14 ▲1 / ▲6.7% 2 4 +2 / +100.0% 28 9.4% 34 11.7% +6 / +21.4% 53 61 +8 / +15.1% 19,724 16,149 ▲3,575 / ▲18.1% 744,089 776,528 +32,439 / +4.4% 135 135 +0 / +0.0% 74 75 +1 / +1.4%

^{*} CTA: cost to acquire new LP Gas customers, including gas cylinders, meters, services and personal costs.

^{*}Calculated after rounding of actual values and adjusted as necessary.

^{*+/-/ +/- (%)} is calculated after adjusting to ¥100 mil. units.

3. Performance (3): City Gas Business Increased in Gas Equipment Sales. Operating Income Increased.

Net sales decreased due to lower raw material price reflected in retail price. Despite decrease in slide time lag (▲¥ 280 mil. YoY) gross profit increased by ¥ 200 mil. (YoY) due to increase in gas and equipment sales. SG&A expenses decreased by ¥ 400 mil. (YoY), and operating income increased by ¥ 500 mil. (YoY).

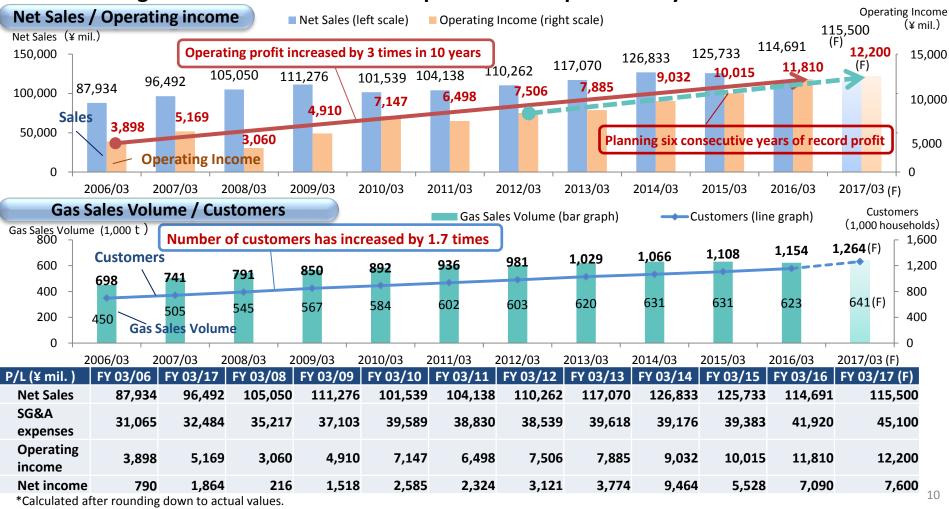
City Gas business	FY 03/16 2Q (Apr Sep.)	%	FY 03/17 2Q (Apr Sep.)	%	+/-/ +/- (%)	Remarks
Net sales	216	100.0%	197	100.0%	▲19/▲8.8%	
- Gas	182		151		▲31/▲17.0 %	- Resulting from lower retail price
- Equipment sales, etc.	34		46		+12/+35.3%	- Increased in equipment sales for commercial customers
Gross profit	85	39.4%	87	44.2%	+2/+2.4%	- Resulting from increase in gas
ρ.σ			•	,	, , , , , , , , , , , , , , , , , , ,	sales volume and equipment sales
SG&A expenses	77	35.6%	73	37.1%	▲4/▲5.2%	
- D&A expense	35		34		▲1/▲2.9%	
- Personnel expense	22		21		▲1/▲4.5 %	
Operating income	9	4.2%	14	7.1%	+5/+55.6%	- Improved profits and profit margin
Net Customer Growth (number of households)	4,570		5,724		+1,154/+25.3%	
Customers (households)	388,443		399,122		+10,679/+2.7%	
Gas sales volume (1,000 t)	141		144		+3/+2.1%	
- Household use	44		44		+0/+0.0%	
- Commercial use	97		100		+3/+3.1%	
Slide time lag	5.2		2.4		▲ 2.8 / ▲ 53.8%	



^{*}Calculated after rounding of actual values and adjusted as necessary.

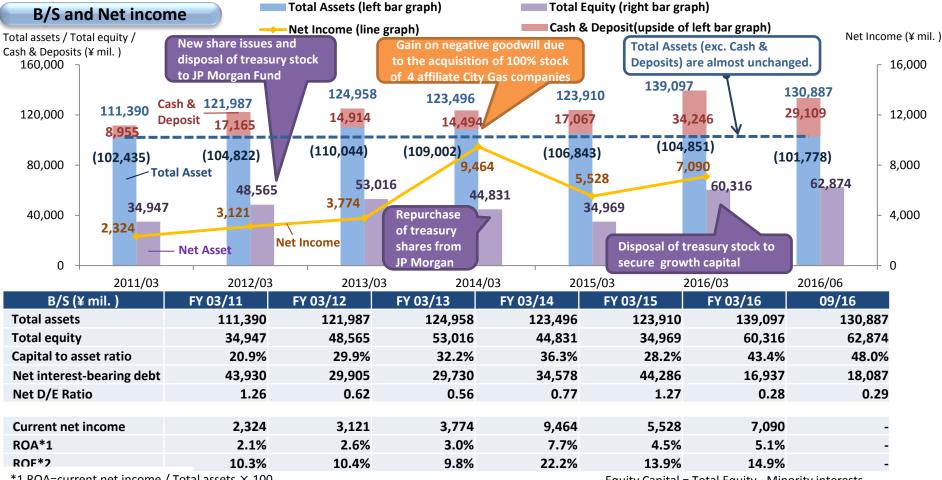
3. Performance (4): Growth of Profits and Number of Customers. 3x Operating Income in 10 Years and Plan to Continue this Trend.

 Operating Income and number of customers increased by 3 times and 1.7 times, respectively, in 10 years. Plan to achieve six consecutive years of record profit. Net customer growth contributes to the improvement of profitability.



3. Performance (5): B/S Increased Profits with Stable Asset Scale. **Strengthened Financial Capacity.**

Increased net income with total asset scale (exc. cash and deposits) almost unchanged in the last five years. Total asset decreased while total equity increased, and capital to asset ratio improved to 48.0% as of Sep. 30 2016.

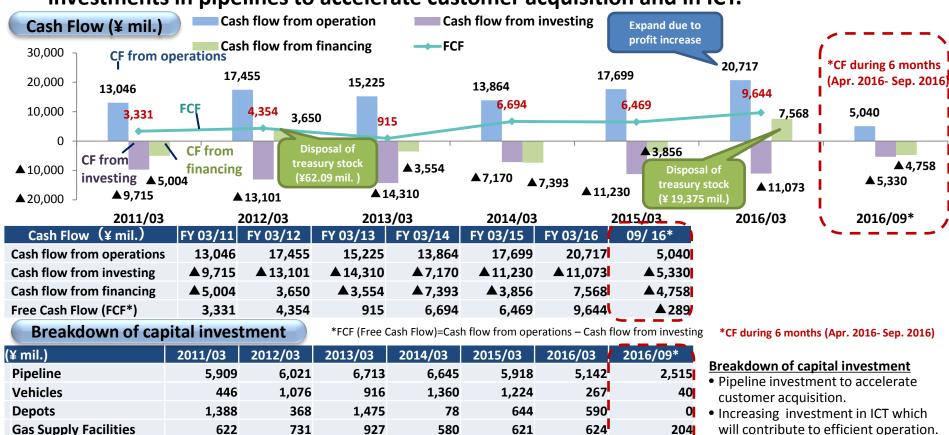


^{*1} ROA=current net income / Total assets × 100

^{*2} ROE= Net income (current year) / (average of Equity Capital of the current and previous FY) \times 100

3. Performance (6): C/F Cash Flow Increased. Will Accelerate Investment in FY 03/17.

CF increased with net income growth contributing. Will accelerate investments during FY 03/17, the last year before the deregulation of retail City Gas. Continuously increased investments in pipelines to accelerate customer acquisition and in ICT.



471

317

615

0

ICT

M&A

Others

Filling Plants

145

64

1,022

1,637

297

1,114

1,093

194

442

752

861

1,466

320

2,976

968

151

552

0

400

332

3,830

0

- will contribute to efficient operation.
- * Breakdown of capital investment based on accrual basis. Construction in progress was adjusted.
- * Calculated after rounding down to actual values.

4. Full Year Forecast for FY 03/17 Plan to Achieve Six Consecutive Years of Record Profit.

 No change in FY 03/17 full year forecast and planning to achieve six consecutive years of record profits. Customer growth and profit margin improvement will absorb increase in cost to acquire (CTA). Plan to further growth in operating income and net income.

Unit: ¥ 100 mil.	FY 03/16 (A)	FY 03/17 (F)
Net sales	1,147	1,155
Gross profit	537	573
SG&A expenses	419	451
- Personnel expenses	125	128
 Cost to acquire (CTA) (only LP Gas) 	51	61
- D&A expenses	103	101
- Advertising expenses	9	15\
 Cost for installation and safety management) 	25	29
Operating income	118	122
- LP Gas business	80	81
- City Gas business	38	41
Operating income (exc. CTA)	169	183
Net income	71	76
Net income per share (¥)	190.71	178.05
Total customers (1,000 households)	1,154	1,264
Gas sales volume (1,000 t)	623	641
- LP Gas business	310	319
- City Gas business	313	322

Gross Profit

- By increase in gas sales volume from customers growth and by margin improvement.
- Lower raw material cost and strong yen improve profit margin.

- Cost to acquire (CTA)

 CTA expected to increase only by ¥ 1,000 mil. This is due to lower CTA per customer and increase in customer acquisition through M&A transaction (CTA cost through M&A to be amortized after capitalization.)

D&A expenses

 Larger D&A expenses for M&A of LP Gas customers and capital investment in City Gas business (both costs to be amortized after capitalization), offset by decreasing D&A expense for existing assets.

5. Customer Acquisition Plan Further Accelerate Customer Acquisition. Net customer growth of 200,000 for FY 03/18.

- Further accelerate net customer growth from current 46,000 (FY 03/16) to 110,000 and 200,000 for FY 03/17 and FY 03/18, respectively.
- Net customer increase in 2Q of FY 03/17 was slow due to the rebalancing of customer portfolio and slow progress in M&A. However, will continuously aim to achieve the original plan by accelerating the completion of M&A of LP Gas customers and by increasing customers in existing City Gas area in the 2nd half of FY 03/17.
- For FY 03/18, post deregulation of retail City Gas, will further speed up customer acquisition in City Gas business. Opened Tokyo branch in Oct, 2016 and preparing prospective customers' list.

prospective custo	Unit: 1,000 households.				
	FY 03/16	FY 0	FY 03/17		
	Full Year (A)	16/4-16/9 (A) Full Year (F)		Full Year (F)	
Net Customer Growth	46	22	110	200	
- LP Gas	36	16 (through M&A: 1)	76 (through M&A: 20)	77	
- City Gas	10	6	34	123	
Total Customers	1,154	1,176	1,264	1,464	
			Apr. 16: deregulation of	Apr. 17 (F): deregulation of	

retail electricity

retail City Gas

6. Return to Shareholders

Upward Revision of Dividend Forecast with Favorable Performance. To Increase Dividend by ¥ 4 in Full-year.

- Upward revision of current forecast based on today's stronger financial position.
- To increase dividend by ¥ 2 in both interim and year-end, resulting in ¥ 34 full year dividend. This is the 2nd consecutive year to increase dividend. Will continuously focus on return to shareholders.

(Dividend and Net Income, Per Share: ¥, Others: ¥mil.)

	FY 03/11(A)	FY 03/12(A)	FY 03/13(A)	FY 03/14(A)	FY 03/15(A)	FY 03/16 (A)	FY 03/17(F)
Dividend Per Share (¥)	13	13	13	26	26	30	Interim dividend: 17 Year-end dividend: 17
Dividend Payout	514	572	631	1,120	903	1,185	1,461
Payout Ratio (Net Income Per Share) Treasury Share Repurchase Amount	22.0% (59.01) 0	18.1% (71.70) 0	(78.01)	11.8% (220.93) 10,239 ^{*1}	17.5% (148.26) 14,394 ^{*2}	(190.71)	19.1% (178.05) —

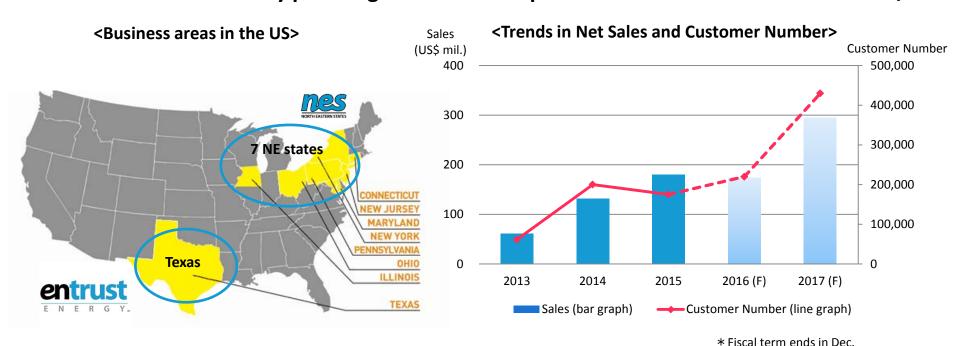
^{*}Dividend Amounts are as approved by board resolution.
Payout Ratio = Dividend Per Share / Net Income Per Share



^{*1} From Iwatani Corp., etc. *2 From OEP

7. Overseas Business Improving Profitability. To achieve Net Profit in FY 12/16.

- Total sales of our North America business for FY Dec. 2015 (FY 12/15) was about US\$180 mil. The number of customers in the US Southwest (Entrust), which makes up a large part of our North American business was 127,000 and that in NE states (NES) was 32,000 households (as of Jun. 2016).
- Focusing on profitability rather than expanding customer base during FY 12/16. Withdrew
 from unprofitable market and newly entered into growing market such as South Texas and
 North East. Continuously planning to achieve net profit on entire US business for FY 12/16.







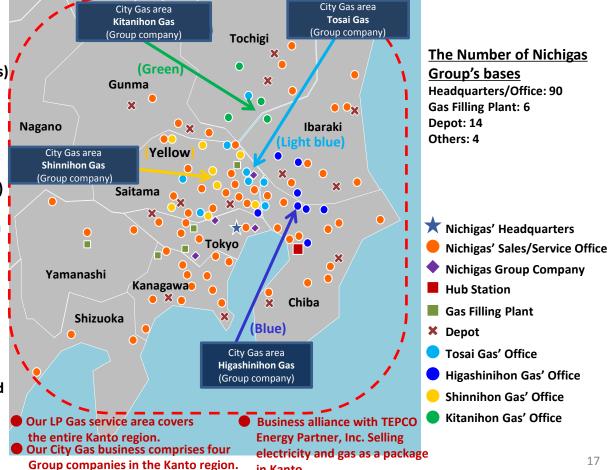
8. Appendix (1): Nichigas' Business Model Nichigas Sells Energies in the Entire Kanto Region.

Nichigas continues to grow taking advantage of its price competitiveness and sales network. Selling energies to 1,176,000 customers in Japan and to 159,000 customers outside Japan. Following the deregulation of retail electricity and retail City Gas which started in 2016 and will start in 2017, respectively, being set to grow bigger than ever.

Nippon Gas Co., Ltd. ("Nichigas") Name **Established** 1955 (50 years in the City Gas business and 61 years in the LP Gas business) Business **Integrated energy business** (Sales ratio in Japan: City Gas 40%, operations LP Gas 60%) Service area • In Japan: Entire Kanto region (40%+ of households are concentrated in the Kanto region.) Outside Japan: USA (Texas, 7 northeastern states) and Australia • In Japan: 1,176,000 households Number of (as of Sep. 30, 2016) customers • Outside Japan: 159,000

households (as of Jun. 30, 2016) Number of • In Japan: 1,578 employees (Group, excluding non-regular) (as of Sep. 30, 2016)

 Outside Japan 126 (equity method subsidiaries and affiliates) (as of Sep. 30, 2016)



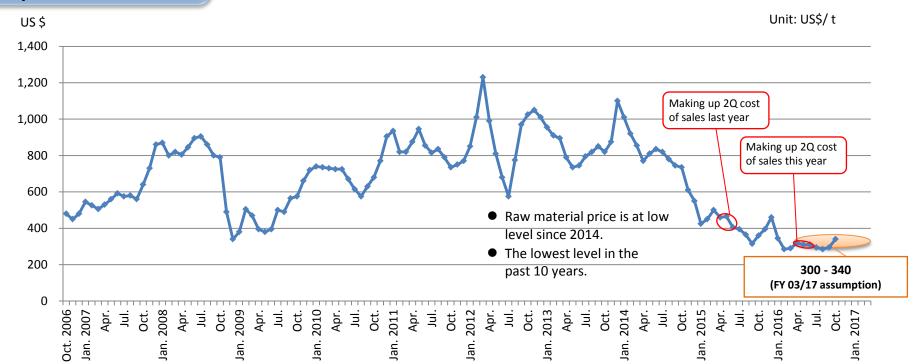
in Kanto.



8. Appendix (2): LP Gas Raw Material Price Lower LP Gas Raw Material Price is Favorable for Nichigas.

- Raw material price is at low level since 2014 onwards. The current price is even lower level than that of post Lehman Crisis.
- Raw material price in 2Q of FY 03/17 was lower compared to that of 2Q of FY 03/16. The
 price is still in expected range while the current price is slightly rising.
- Lower LP Gas raw material price will contribute to margin improvement for Nichigas.

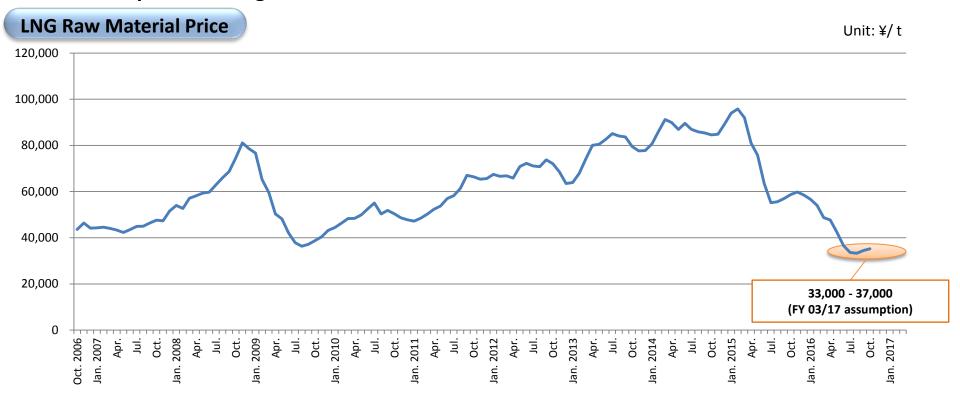
Propane Gas FOB Price





8. Appendix (3): LNG Raw Material Price Lower LNG Raw Material Price is beneficial for Nichigas.

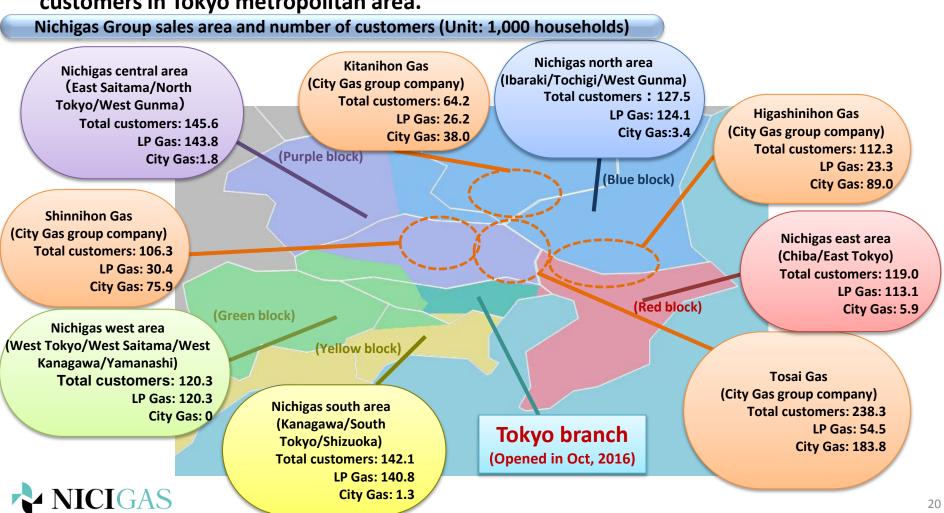
- LNG raw material price, making up the cost of sales of City Gas business, dropped significantly in 2015. This trend continued during 2Q of FY 03/17 and recent price range is in expected range. Slide time lag in 2Q of FY 03/17 was ¥ 240 mil.
- Under the existing gas rate adjustment system, profit tends to precede an adjustment while raw material price is dropping, and profit tends to trail an adjustment while raw material price is rising.





8. Appendix (4): Nichigas Group Sales Area Managing Sales Operations through 10 units. Opened Tokyo branch.

Nichigas Group manages sales operations through 10 units (6 areas of Nichigas and 4 City Gas group companies). Opened Tokyo branch in Oct, 2016. Focusing on acquiring City Gas customers in Tokyo metropolitan area.



8. Appendix (5): Net Customer Growth Expanded Customer Base Driven by Tosai Gas. Higashinihon Gas also Increased Customers.

- Steadily increased customers during 2Q of FY 03/17.
- Expanded customer base driven by Tosai Gas (main City Gas group company). Higashinihon Gas (City Gas group company) also increased its number of customers.

Net customer growth (households)	FY 03/15 2Q (Apr Sep.)	(1) FY 03/16 2Q (Apr Sep.)	(2) FY 03/17 2Q (Apr Sep.)	%	+/- (2) – (1)
Nichigas Group total customer growth	20,426	24,294	21,873	100%	▲2,421
- Nichigas east area (Chiba/East Tokyo)	1,707	1,773	1,793	8.2%	+20
 Nichigas north area (Ibaraki/Tochigi/West Gunma) 	2,459	2,543	2,473	11.3%	▲ 70
 Nichigas central area (East Saitama/North Tokyo/West Gunma) 	3,569	2,963	2,544	11.6%	▲ 419
 Nichigas west area (West Tokyo/West Saitama/Shizuoka/Yamanashi) 	2,178	2,776	281	1.3%	▲2,495
- Nichigas south area (Kanagawa/South Tokyo)	2,727	4,456	2,756	12.6%	▲ 1,700
- Tosai Gas (East Saitama)	3,464	4,845	5,682	26.0%	+837
- Higashinihon Gas (North Chiba/South Ibaraki)	933	1,520	2,260	10.3%	+740
- Kitanihhon Gas (South Tochigi)	1,706	1,505	1,741	8.0%	+236
- Shinnihon Gas (North Saitama)	1,683	1,913	2,343	10.7%	+430



8. Appendix (6) / Summary (From Jul. 2016 to Sep. 2016) Positive Profit in 3month (2Q of FY 03/17).

Gross profit increased by ¥ 700 mil. (YoY) with improved gross profit margin. Resulting in black ink of operating income and net income in 2Q this year (Jul. 2016- Sep. 2016), despite the lowest gas demand due to seasonality. Net customer growth increased by 740 households (YoY). Will further accelerate customer acquisition by offering new services using ICT and by customer acquisition through M&A.

LP Gas + City Gas	FY 03/16 2Q only (Jul Sep.)	FY 03/17 2Q only (Jul Sep.)	+/-	+/- (%)
PL & CF (¥ 100 mil.)				
Net sales	228	211	▲ 17	▲ 7.5%
- LP Gas business	134	129	▲4	▲3.0%
- City Gas business	94	82	▲ 12	▲ 12.8%
Gross profit	103	110	+7	+6.8%
SG&A expenses	101	108	+7	+6.9%
- Cost to acquire (CTA)*	12	14	+2	+16.7%
Operating income	1	3	+2	+200.0%
- LP Gas business	2	3	+1	+50.0%
- City Gas business	▲1	0	+1	-
Operating income exc. CTA	13	17	+4	+30.8%
Net income	▲1	2	+3	-
Business scale				
Customers (households; net growth)	11,293	12,003	+740	+6.6%
Customers (households)	1,132,532	1,175,650	+43,118	+3.8%
Gas sales volume (1,000 t)	125	126	+1	+0.8%
- LP Gas business	59	58	▲1	▲ 1.7%
- City Gas business	66	68	+2	+3.0%

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CTA: cost to acquire new LP Gas customers, including gas *Calculated after rounding of actual values and adjusted as necessary. cylinders, meters, services and personal costs. *+/- / +/- (%) is calculated after adjusting to ¥ 100 mil. units.