

Consolidated	Full year					Interim		
◆Trends in performance								
	Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Net sales	80,834 107.1%	95,320 117.9%	113,248 118.8%	124,080 109.6%	139,000 112.0%	54,006 127.5%	57,759 106.9%	67,221 116.4%
Cost of sales	62,302 112.8%	71,197 114.3%	81,839 114.9%	90,825 111.0%	100,500 110.7%	39,067 118.7%	43,237 110.7%	48,690 112.6%
Gross profit	18,532 91.5%	24,122 130.2%	31,409 130.2%	33,254 105.9%	38,500 115.8%	14,938 158.4%	14,521 97.2%	18,530 127.6%
Selling, general and administrative expenses	9,596 126.4%	13,538 141.1%	18,569 137.2%	19,962 107.5%	22,000 110.2%	8,637 172.6%	9,237 107.0%	10,451 113.1%
Operating profit	8,936 70.6%	10,584 118.4%	12,839 121.3%	13,292 103.5%	16,500 124.1%	6,301 142.3%	5,283 83.9%	8,078 152.9%
Recurring profit	8,260 69.6%	9,878 119.8%	11,880 120.3%	12,711 107.0%	16,000 125.9%	5,824 139.7%	5,051 86.7%	7,851 155.4%
Net income	4,738 69.3%	5,756 121.5%	6,487 112.7%	6,546 100.9%	9,000 137.5%	3,056 121.9%	1,842 60.3%	4,273 231.9%
Gross profit margin	22.9% -3.9pt	25.3% +2.4pt	27.7% +2.4pt	26.8% -0.9pt	27.7% +0.9pt	27.7% +5.4pt	25.1% -2.5pt	27.6% +2.4pt
Operating profit margin	11.1% -5.7pt	11.1% +0.0pt	11.3% +0.2pt	10.7% -0.6pt	11.9% +1.2pt	11.7% +1.2pt	9.1% -2.5pt	12.0% +2.9pt
Recurring profit margin	10.2% -5.5pt	10.4% +0.1pt	10.5% +0.1pt	10.2% -0.2pt	11.5% +1.3pt	10.8% +0.9pt	8.7% -2.0pt	11.7% +2.9pt
Net income margin	5.9% -3.2pt	6.0% +0.2pt	5.7% -0.3pt	5.3% -0.5pt	6.5% +1.2pt	5.7% -0.3pt	3.2% -2.5pt	6.4% +3.2pt
Net cash used in operating activities	7,142	12,901	20,297	20,999	25,300	9,557	9,323	11,463
Net cash used in investing activities	-2,574	-7,976	-10,283	-18,738	-18,500	-3,320	-9,348	-6,823
Net cash used in financing activities	-4,247	-164	-10,536	-2,755	-10,000	-5,016	-3,824	-4,413
Cash and cash equivalents	8,270 103.0%	13,010 157.3%	12,476 95.9%	11,981 96.0%	8,781 73.3%	14,242 109.5%	8,634 69.2%	12,215 102.0%

\*Figures in the lower row show year-on-year changes.

\*With Times Mobility Networks(MAZDA CAR RENTAL) becoming a subsidiary, the business segments changed in the second quarter of the term ending October 2009.

◆Capital investment								
(million yen)								
	Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Parking business	5,050 71.5%	3,312 65.8%	4,052 122.3%	6,102 150.6%	7,300 119.6%	1,839 99.3%	3,365 182.9%	2,407 71.6%
Mobility business	-	2,533	6,476 255.7%	12,581 194.2%	11,000 87.4%	1,620	5,021 309.8%	4,206 83.8%
Cash base	-	5,846	10,529 180.1%	18,683 177.4%	18,300 97.9%	3,460	8,387 242.4%	6,614 78.9%
Parking business	-	2,383	3,172 133.1%	4,022 126.8%	5,000 124.3%	1,413	2,269 160.5%	1,574 69.4%
Mobility business	-	45	823 1828.4%	202 24.6%	200 98.6%	147	137 93.4%	557 404.3%
Finance lease	-	2,428	3,995 164.5%	4,225 105.8%	5,200 123.1%	1,561	2,406 154.2%	2,131 88.6%
Total	-	8,274	14,525 175.5%	22,909 157.7%	23,500 102.6%	5,021	10,793 215.0%	8,746 81.0%

\*Figures in the lower row show year-on-year changes.

\*With Times Mobility Networks(MAZDA CAR RENTAL) becoming a subsidiary, the business segments changed in the second quarter of the term ending October 2009.

◆Depreciation and amortization								
(million yen)								
	Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Parking business	3,876 122.4%	3,946 101.8%	3,880 98.3%	4,764 122.8%	5,700 119.6%	1,851 100.7%	2,072 111.9%	2,358 113.8%
Mobility business	-	2,117	4,923 232.5%	5,204 105.7%	5,300 101.8%	2,286	2,465 107.8%	3,110 126.2%
Cash base	-	6,064	8,804 145.2%	9,969 113.2%	11,000 110.3%	4,138	4,538 109.7%	5,469 120.5%
Parking business	-	267	735 274.5%	1,476 200.8%	2,100 142.3%	298	637 213.4%	982 154.2%
Mobility business	-	656	1,157 176.3%	847 73.2%	900 106.2%	530	487 91.9%	185 38.1%
Finance lease	-	924	1,892 204.8%	2,323 122.8%	3,000 129.1%	829	1,125 135.7%	1,168 103.8%
Total	-	6,988	10,697 153.1%	12,292 114.9%	14,000 113.9%	4,967	5,664 114.0%	6,638 117.2%

\*Figures in the lower row show year-on-year changes.

\*With Times Mobility Networks(MAZDA CAR RENTAL) becoming a subsidiary, the business segments changed in the second quarter of the term ending October 2009.

Consolidated		Full year					Interim		
◆Segment information by business category (million yen)									
		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Net sales	Running parking facilities business	76,944 107.0%	83,465 108.5%	90,924 108.9%	98,129 107.9%	107,300 109.3%	44,317 109.4%	47,038 106.1%	52,755 112.2%
	Facility management and other business	3,890 109.9%	3,551 91.3%	3,662 103.1%	3,881 106.0%	3,900 100.5%	1,798 98.3%	1,914 106.5%	1,748 91.4%
	Parking business	80,834 107.1%	87,016 107.6%	94,587 108.7%	102,010 107.8%	111,200 109.0%	46,115 108.9%	48,952 106.2%	54,504 111.3%
	Mobility business	- -	8,303 -	18,661 224.7%	22,069 118.3%	27,800 126.0%	7,890 -	8,806 111.6%	12,716 144.4%
	Net sales	80,834 107.1%	95,320 117.9%	113,248 118.8%	124,080 109.6%	139,000 112.0%	54,006 127.5%	57,759 106.9%	67,221 116.4%
Cost of sales	Running parking facilities business	59,310 112.2%	63,726 107.4%	67,439 105.8%	74,009 109.7%	79,800 107.8%	32,737 103.6%	36,075 110.2%	38,426 106.5%
	Facility management and other business	2,991 127.5%	2,503 83.7%	2,930 117.1%	2,415 82.4%	2,400 99.4%	1,427 108.4%	1,359 95.3%	1,345 99.0%
	Parking business	62,302 112.8%	66,229 106.3%	70,370 106.3%	76,424 108.6%	82,200 107.6%	34,164 103.8%	37,435 109.6%	39,772 106.2%
	Mobility business	- -	4,968 -	11,469 230.8%	14,401 125.6%	18,300 127.1%	4,903 -	5,802 118.3%	8,918 153.7%
	Cost of sales	62,302 112.8%	71,197 114.3%	81,839 114.9%	90,825 111.0%	100,500 110.7%	39,067 118.7%	43,237 110.7%	48,690 112.6%
Gross profit	Running parking facilities business	17,634 92.6%	19,739 111.9%	23,485 119.0%	24,120 102.7%	27,500 114.0%	11,580 129.8%	10,962 94.7%	14,329 130.7%
	Facility management and other business	898 75.4%	1,047 116.6%	731 69.8%	1,466 200.3%	1,500 102.3%	370 72.4%	554 149.6%	403 72.7%
	Parking business	18,532 91.5%	20,787 112.2%	24,217 116.5%	25,586 105.7%	29,000 113.3%	11,951 126.7%	11,517 96.4%	14,732 127.9%
	Mobility business	- -	3,335 -	7,191 215.6%	7,668 106.6%	9,500 123.9%	2,987 -	3,004 100.6%	3,798 126.4%
	Gross profit	18,532 91.5%	24,122 130.2%	31,409 130.2%	33,254 105.9%	38,500 115.8%	14,938 158.4%	14,521 97.2%	18,530 127.6%
Gross profit margin	Running parking facilities business	22.9% -3.6pt	23.6% +0.7pt	25.8% +2.2pt	24.6% -1.2pt	25.6% +1.0pt	26.1% +4.1pt	23.3% -2.8pt	27.2% +3.9pt
	Facility management and other business	23.1% -10.6pt	29.5% +6.4pt	20.0% -9.5pt	37.8% +17.8pt	38.5% +0.7pt	20.6% -7.4pt	29.0% +8.3pt	23.0% -5.9pt
	Parking business	22.9% -3.9pt	23.9% +1.0pt	25.6% +1.7pt	25.1% -0.5pt	26.1% +1.0pt	25.9% +3.6pt	23.5% -2.4pt	27.0% +3.5pt
	Mobility business	- -	40.2% -	38.5% -1.6pt	34.7% -3.8pt	34.2% -0.6pt	37.9% -	34.1% -3.8pt	29.9% -4.2pt
	Gross profit margin	22.9% -3.9pt	25.3% +2.4pt	27.7% +2.4pt	26.8% -0.9pt	27.7% +0.9pt	27.7% +5.4pt	25.1% -2.5pt	27.6% +2.4pt

\*Figures in the lower row show year-on-year changes.

\*With Times Mobility Networks(MAZDA CAR RENTAL) becoming a subsidiary, the business segments changed in the second quarter of the term ending October 2009.

Times parking(Non-consolidated)	Full year					Interim		
◆By segment								
	Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
(million yen)								
ST (Standard Times)	60,533	64,345	68,084	71,348	75,100	33,613	34,728	37,250
	105.7%	106.3%	105.8%	104.8%	105.3%	106.8%	103.3%	107.3%
TPS (Times Partner Service)	15,709	18,417	22,251	26,407	31,000	10,317	12,294	14,885
	112.9%	117.2%	120.8%	118.7%	117.4%	118.8%	119.2%	121.1%
Net sales	76,242	82,762	90,336	97,756	106,100	43,931	47,022	52,136
	107.1%	108.6%	109.2%	108.2%	108.5%	109.4%	107.0%	110.9%
ST (Standard Times)	47,496	49,902	51,019	55,004	57,200	25,232	26,693	28,268
	111.7%	105.1%	102.2%	107.8%	104.0%	101.2%	105.8%	105.9%
TPS (Times Partner Service)	11,871	13,724	16,345	19,442	22,100	7,559	9,247	10,589
	113.0%	115.6%	119.1%	118.9%	113.7%	114.7%	122.3%	114.5%
Cost of sales	59,367	63,626	67,364	74,446	79,300	32,791	35,940	38,857
	112.0%	107.2%	105.9%	110.5%	106.5%	104.0%	109.6%	108.1%
ST (Standard Times)	13,036	14,442	17,065	16,344	17,900	8,380	8,035	8,982
	88.3%	110.8%	118.2%	95.8%	109.5%	128.4%	95.9%	111.8%
TPS (Times Partner Service)	3,838	4,693	5,905	6,964	8,900	2,758	3,046	4,296
	112.6%	122.3%	125.8%	117.9%	127.8%	131.8%	110.4%	141.0%
Gross profit	16,875	19,136	22,971	23,309	26,800	11,139	11,081	13,278
	92.9%	113.4%	120.0%	101.5%	115.0%	129.2%	99.5%	119.8%
ST (Standard Times)	21.5%	22.4%	25.1%	22.9%	23.8%	24.9%	23.1%	24.1%
	-4.2pt	+0.9pt	+2.6pt	-2.2pt	+0.9pt	+4.2pt	-1.8pt	+1.0pt
TPS (Times Partner Service)	24.4%	25.5%	26.5%	26.4%	28.7%	26.7%	24.8%	28.9%
	-0.1pt	+1.0pt	+1.1pt	-0.2pt	+2.3pt	+2.6pt	-2.0pt	+4.1pt
Gross profit margin	22.1%	23.1%	25.4%	23.8%	25.3%	25.4%	23.6%	25.5%
	-3.4pt	+1.0pt	+2.3pt	-1.6pt	+1.4pt	+3.9pt	-1.8pt	+1.9pt

\*Figures in the lower row show year-on-year changes.

◆Segment sales and cost per month of Times parking

(yen)

	Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
ST								
Sales per space/month	52,854	50,606	49,483	47,196	47,801	49,687	47,185	47,401
	91.1%	95.7%	97.8%	95.4%	101.3%	97.9%	95.0%	100.5%
Cost of sales per space/month	41,471	39,247	37,080	36,385	36,408	37,299	36,267	35,971
	96.3%	94.6%	94.5%	98.1%	100.1%	92.7%	97.2%	99.2%
Gross profit per space/month	11,383	11,359	12,403	10,812	11,393	12,388	10,917	11,430
	76.1%	99.8%	109.2%	87.2%	105.4%	117.7%	88.1%	104.7%
TPS (Times Partner Service)								
Sales per site/month	1,090,188	1,129,567	1,216,193	1,236,238	1,254,641	1,178,791	1,193,134	1,269,429
	95.4%	103.6%	107.7%	101.6%	101.5%	107.9%	101.2%	106.4%
Cost of sales per site/month	823,808	841,727	893,403	910,185	894,447	863,613	897,450	903,064
	95.5%	102.2%	106.1%	101.9%	98.3%	104.1%	103.9%	100.6%
Gross profit per site/month	266,380	287,840	322,790	326,054	360,194	315,179	295,683	366,365
	95.1%	108.1%	112.1%	101.0%	110.5%	119.7%	93.8%	123.9%

\*Figures in the lower row show year-on-year changes.

Key indicators		Full year					Interim		
◆The number of spaces and sites of Times parking									
Total		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Developed (spaces)		42,198 71.8%	36,121 85.6%	69,064 191.2%	67,905 98.3%	72,000 106.0%	32,985 165.8%	36,580 110.9%	25,107 68.6%
Cancelled (spaces)		12,438 135.7%	16,198 130.2%	15,605 96.3%	22,448 143.9%	20,000 89.1%	9,170 98.0%	10,207 111.3%	10,700 104.8%
Converted & Segment shift (spaces)		-1,507	2,154	-861	-2,397	-1,500	639	-1,257	-1,615
Total spaces (spaces)		239,394 113.4%	261,471 109.2%	314,069 120.1%	357,129 113.7%	407,629 114.1%	285,925 113.0%	339,185 118.6%	369,921 109.1%
Cancellation rate (%)		5.2% +0.9pt	6.2% +1.0pt	5.0% -1.2pt	6.3% +1.3pt	4.9% -1.4pt	3.2% -0.5pt	3.0% -0.2pt	2.9% -0.1pt
Developed (sites)		1,475 92.9%	1,048 71.1%	1,219 116.3%	1,570 128.8%	1,650 105.1%	534 88.6%	880 164.8%	742 84.3%
Cancelled (sites)		482 125.2%	474 98.3%	478 100.8%	521 109.0%	580 111.3%	247 109.3%	242 98.0%	274 113.2%
Converted & Segment shift (sites)		-22	-1	-3	2	0	-2	2	1
Total sites (sites)		8,335 113.2%	8,908 106.9%	9,646 108.3%	10,697 110.9%	11,767 110.0%	9,193 105.5%	10,286 111.9%	11,166 108.6%
ST		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Developed (spaces)		20,982 93.8%	19,638 93.6%	18,947 96.5%	24,717 130.5%	20,000 80.9%	9,144 80.4%	15,703 171.7%	10,375 66.1%
Cancelled (spaces)		7,730 100.8%	8,483 109.7%	9,000 106.1%	11,782 130.9%	10,000 84.9%	4,137 85.7%	5,781 139.7%	5,529 95.6%
Converted & Segment shift (spaces)		-1,585	-2,060	-1,438	-1,239	-1,500	-530	-215	-1,280
Total spaces (spaces)		100,868 113.1%	109,963 109.0%	118,472 107.7%	130,168 109.9%	138,668 106.5%	114,440 107.6%	128,179 112.0%	133,734 104.3%
Cancellation rate (%)		7.7% -0.9pt	7.7% +0.1pt	7.6% -0.1pt	9.1% +1.5pt	7.2% -1.8pt	3.6% -0.9pt	4.5% +0.9pt	4.1% -0.4pt
Developed (sites)		1,271 94.6%	867 68.2%	921 106.2%	1,265 137.4%	1,250 98.8%	384 76.5%	731 190.4%	591 80.8%
Cancelled (sites)		441 122.2%	422 95.7%	427 101.2%	462 108.2%	510 110.4%	214 105.9%	216 100.9%	255 118.1%
Converted & Segment shift (sites)		-20	-9	2	9	0	-2	11	2
Total sites (sites)		7,059 113.0%	7,495 106.2%	7,991 106.6%	8,803 110.2%	9,543 108.4%	7,663 104.3%	8,517 111.1%	9,141 107.3%
TPS		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Developed (spaces)		21,216 58.3%	16,483 77.7%	50,117 304.1%	43,188 86.2%	52,000 120.4%	23,841 280.0%	20,877 87.6%	14,732 70.6%
Cancelled (spaces)		4,708 314.5%	7,715 163.9%	6,605 85.6%	10,666 161.5%	10,000 93.8%	5,033 111.2%	4,426 87.9%	5,171 116.8%
Converted & Segment shift (spaces)		78	4,214	577	-1,158	0	1,169	-1,042	-335
Total spaces (spaces)		138,526 113.6%	151,508 109.4%	195,597 129.1%	226,961 116.0%	268,961 118.5%	171,485 116.9%	211,006 123.0%	236,187 111.9%
Cancellation rate (%)		3.4% +2.2pt	5.1% +1.7pt	3.4% -1.7pt	4.7% +1.3pt	3.7% -1.0pt	2.9% -0.1pt	2.1% -0.8pt	2.2% +0.1pt
Developed (sites)		204 83.6%	181 88.7%	298 164.6%	305 102.3%	400 131.1%	150 148.5%	149 99.3%	151 101.3%
Cancelled (sites)		41 170.8%	52 126.8%	51 98.1%	59 115.7%	70 118.6%	33 137.5%	26 78.8%	19 73.1%
Converted & Segment shift (sites)		-2	8	-5	-7	0	0	-9	-1
Total sites (sites)		1,276 114.4%	1,413 110.7%	1,655 117.1%	1,894 114.4%	2,224 117.4%	1,530 112.3%	1,769 115.6%	2,025 114.5%

\*The segment change denotes a change from hourly parking facilities (directly operated Times) to monthly parking facilities, times plus and management of parking.

\*Changes in business segmentation: changes within the directly operated Times business.

Mobility business		Full year					Interim		
◆Rent-a-car Service									
		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Number of vehicles		-	19,434	21,569 111.0%	23,508 109.0%	25,500 108.5%	19,897	22,058 110.9%	24,294 110.1%

Times PLUS(Car Sharing Service)		Full year					Interim		
		Oct-08	Oct-09	Oct-10	Oct-11	Oct-12 plan	Oct-10	Oct-11	Oct-12
Number of vehicles		-	258	1,030 399.2%	2,727 264.8%	4,200 154.0%	393	2,238 569.5%	4,073 182.0%
Number of stations		-	136	746 548.5%	2,145 287.5%	-	236	1,768 749.2%	2,916 164.9%
Number of members		-	2,425	23,397 964.8%	71,850 307.1%	-	7,726	43,062 557.4%	104,358 242.3%